



City of Arvada

City Council Agenda

AUGUST 26, 2024
WORKSHOPS

Councilmembers:

Lauren Simpson, Mayor
Randy Moorman, Mayor Pro-Tem
Shawna Ambrose, District 2
Sharon Davis, At large
Lisa Feret, At large
Bob Fifer, District 4
John Marriott, District 3

Staff Members Usually Present:

Linda Haley, Acting City Manager
Don Wick, Deputy City Manager
Rachel Morris, City Attorney
Jacqueline Rhoades, Director of Public Works
Sharon Israel, Director of Utilities
Jessica Garner, Director of Community & Econ. Dev.
Bryan Archer, Director of Finance
Gabriella Bommer, Director of Human Resources
Rachael Kuroiwa, Director of Communications & Engagement
Kristen Rush, City Clerk

Info: 720-898-7550

CITY COUNCIL CHAMBERS

6:00 PM

1. Call to Order/Roll Call of Councilmembers
2. Workshops
 - A. 2025 Water, Wastewater and Stormwater Rates/Fees Discussion
 - B. Staff Updates
3. Adjournment



REPORT TO CITY COUNCIL WORKSHOP

AGENDA ITEM
2.A.

TO: THE HONORABLE CITY COUNCIL

DATE: August 26, 2024

SUBJECT: 2025 Water, Wastewater and Stormwater Rates/Fees Discussion

Report in Brief

The Infrastructure Work System will return to City Council to provide responses to questions posed at the July 22 workshop, and present draft rates and fee information for the water, sewer and stormwater funds, including background about the funds' expenses and information.

The City team has historically held workshops with City Council ahead of rate/fee adoption requests to provide foundational information and receive questions and concerns from City Council. In this workshop, the City team will continue the discussion with City Council about how to address the City's water, wastewater and stormwater infrastructure condition and capacity challenges, to include a presentation of foundational information ahead of rate/fee recommendations later this summer. These rate and fee revenue recommendations will help to close existing resource gaps and support the sustainability of the Utilities Department's Level of Service delivery to our residents and businesses.

Background

The City's Infrastructure team continues to prepare for investments in operations and infrastructure as part of our ongoing commitment to continue to provide reliable water, sewer, and stormwater drainage services to our community. Over the past few years, the team has provided information and updates to the Council, including annual budgets and workshops related to the water, sewer, and stormwater master planning efforts.

The City team has continued working with a third party financial consultant to assist with the creation of updated water, wastewater and stormwater financial planning models. The focus of this presentation is to respond to City Council's questions from the July workshop and provide some rate and fee options for City Council to consider. After this workshop, the City team plans to provide another workshop for City Council in September ahead of an October rate/fee adoption request as part of the 2025-2026 two-year budget process.

Strategic Alignment

This discussion aligns with the Infrastructure Priority Area of the City Council Strategic Plan, specifically Infrastructure Work System Service 1: Provides the community with a safe, resilient, high-quality water supply, drainage system, wastewater disposal, and solid waste management services for full city build-out, as defined by the Comprehensive Plan. This includes maintaining utility rates at the lowest practical levels with accurate billing that supports robust and reliable infrastructure.

Next Steps

The City team will return to City Council in September to provide follow-up information from any requests, and to present the 2025 recommendations for water, sewer and stormwater rates and fees.

Prepared by:
Christine Gray, Utilities Business Manager

Reviewed by:

Approved by:

Sharon Israel, Director of Utilities	8/7/2024
Bryan Archer, Director of Finance	8/7/2024
Jessica Morales, Assistant City Attorney	8/8/2024
Tammy Hedlund, Legal Specialist	8/8/2024
Don Wick, Deputy City Manager	8/8/2024
Rachel Morris, City Attorney	8/9/2024
Lorie Gillis, City Manager	8/9/2024
Linda Haley, Deputy City Manager	8/9/2024

Enclosure, exhibits & attachments required to support the report

Water, Sewer and Stormwater Enterprise Funds 2025 Rate/Fee-Setting

City Council Workshop
August 26, 2024

Tonight's Workshop Topics

- Proposed enterprise rate/fee-setting timeline
- July 22nd workshop - feedback and recap of discussion
- Review three funding scenarios for each fund (Water, Sewer, Stormwater) - **Requesting your direction**
- Reminder that the Enterprise Fund is different than the General Fund
- Discussion of utility bill affordability and assistance programs - **Requesting your direction**
- Education and outreach efforts to date
- Next steps



Rate and Fee-setting Timeline:

Date	Content
July 22	April 8th themes; the 'why?' and 'how?' of the rate/fee setting process; discussion and policy direction
August 26 - tonight	Rate/fee ranges and responses to Council feedback and direction, affordability and assistance program information
September 23	Finalize responses to policy questions; finalize and confirm the water, sewer and stormwater rate/fee recommendations
October 7	1st Reading to adopt 2025 rates/fees
October 21	Public Hearing and 2nd Reading to adopt 2025 rates/fees

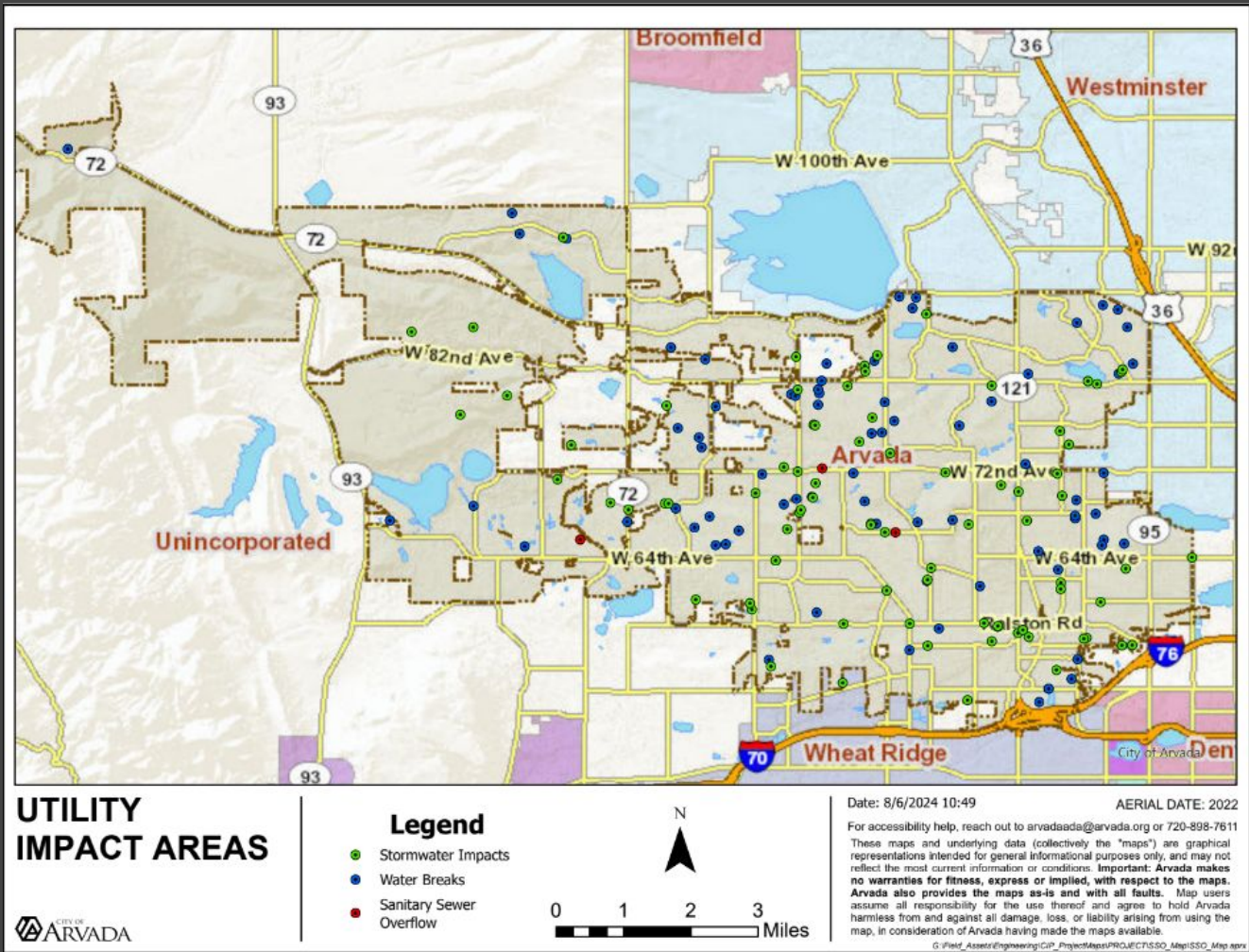
Follow Up to Questions/Comments from 7/22:

- About budget forecasts:
 - Default Budget Book increases for 2025: what will they fund and not fund?
 - What water use assumptions do we make with revenue projections?
 - Provide a reminder of what the Enterprise Funds can/cannot do.
- About rates/fees:
 - If we issue debt/take on loans to pay for projects, what's the impact to rates/fees?
 - Discuss water billing tiers with respect to assigning costs, especially high users.
 - Provide a variety of options with pros/cons/impacts so that City Council can make policy decisions.
 - Add a pumped zone surcharge to rates to cover higher operating costs.

Follow Up to Questions/Comments, cont.

- About operating and capital expenditures:
 - Provide alternatives in the proposed Capital Improvement Plan.
 - Provide the justification for any additional staff.
 - Show where we are saving funds to demonstrate our financial stewardship.
 - Can we show a map of flooding, waterline break and sanitary sewer overflow hot spots? (see next slide)

2022-2024 Flooding, Waterline Break and Sanitary Sewer Overflow “Hot Spots” - to be addressed by proposed CIP Plans



Follow Up to Questions/Comments from, cont.

- Questions about bond/loan debt:
 - Can we refinance debt at lower rates?
 - Can we sustainably repay our debt?
 - How much additional debt are we forecasting?
 - Compare the cost of debt service payments to cost of cash-funding critical projects.
 - Can we issue a portion of bonds to sell to City of Arvada residents?
- Questions about sustainability:
 - What is the relationship between water conservation/sustainability and revenues from water use?
 - How are the City's Climate Action Plan, sustainability program and state/federal funding opportunities related? (see next slide)

Follow Up on Questions/Comments, cont.

Climate Action and Sustainability Plan (CASP):

- Plan contemplates water, environment, energy and land use, all of which intersect with utilities planning.
- Third round of community engagement opened on 8/12.

Potential Climate Action and Sustainability Plan Initiatives		
 COMMUNITY VITALITY AND THE ECONOMY • Promoting the use of community gardens and agriculture • Promoting sustainability through arts and culture • Expanding workforce development efforts for the clean energy transition	 LAND USE AND URBAN DESIGN • Promoting walkability • Expanding affordable housing • High density development • Mixed use development to improve access to services and amenities • Protecting parks and green spaces, and expanding access to them	 WASTE DIVERSION • Expanding compost and recycling services • Increasing outreach and education around waste diversion • Minimizing waste created by construction and demolition
 ENERGY AND THE BUILT ENVIRONMENT • Promoting onsite solar for residents and businesses • Updating local energy codes to be more energy efficient • Providing resources for residents and businesses for energy efficiency upgrades	 TRANSPORTATION • Supporting the adoption of electric vehicles and charging infrastructure • Electrifying the City's fleet • Expanding access to public transportation options • Expanding access to active (biking/walking) transportation options	 WATER QUALITY AND CONSERVATION • Expanding water saving practices on City property • Expanding and promoting rebates and incentives for water saving practices • Expanding green infrastructure in Arvada to support clean water

Follow Up to Questions/Comments, cont.:

- Questions about affordability:
 - Please provide more assistance programs options for consideration and make them accessible.
 - Has assistance program usage increased due to increased outreach/marketing?
 - Offer an option to allow our community to help struggling customers (for example, a bill round-up feature).
- About community engagement:
 - Show where/how we have talked about our infrastructure needs with the community.

The Funding Scenario Creation Process

- The City team identifies all potential costs for the next 10 years
 - Inflation
 - Master Planning
 - Best information at the time
- The updated financial modeling tool provides scenarios
 - Customer data for more refined information
 - Conservation assumptions
 - Population growth assumptions
 - Ability to create numerous scenarios with some constraints
- All scenarios include debt (or loans) to fund Capital Improvement Projects (CIP)
 - Reminder that debt/loans help with managing rates based on repayment through rates and fees (30 years v. upfront)
 - Generational equity: the 30 years repayment period and future customers
- We provide bill impact and comparison information for context

The Bottom Line:

Funding Everything =
+\$12.82/month

for a typical single family home
with summer irrigation

Enterprise Fund - Key Points

- Government-provided services that are run like a business
 - Water, Sewer, Stormwater, Solid Waste/Recycling
- Sources of revenue are rates, fees, and system development charges. These are authorized by City Council.
- The Enterprise Funds can issue revenue bonds with City Council authorization.
- The Enterprise Funds cannot subsidize the General Fund.
 - For example, the City cannot use Water Fund revenues to fix potholes.
- The General Fund cannot subsidize the Enterprise Funds.
 - For example, the City cannot use Sales Tax revenues to 'buy down' water rate increases

Enterprise Funds - Three Expense Descriptions

1. Existing Debt Service

- Approximately \$2.9 million/year for Water & Sewer Funds through 2052
- No current debt for the Stormwater Fund
- 2025 and outyear debt service depends on the revenue scenario adopted

2. Operating Budgets

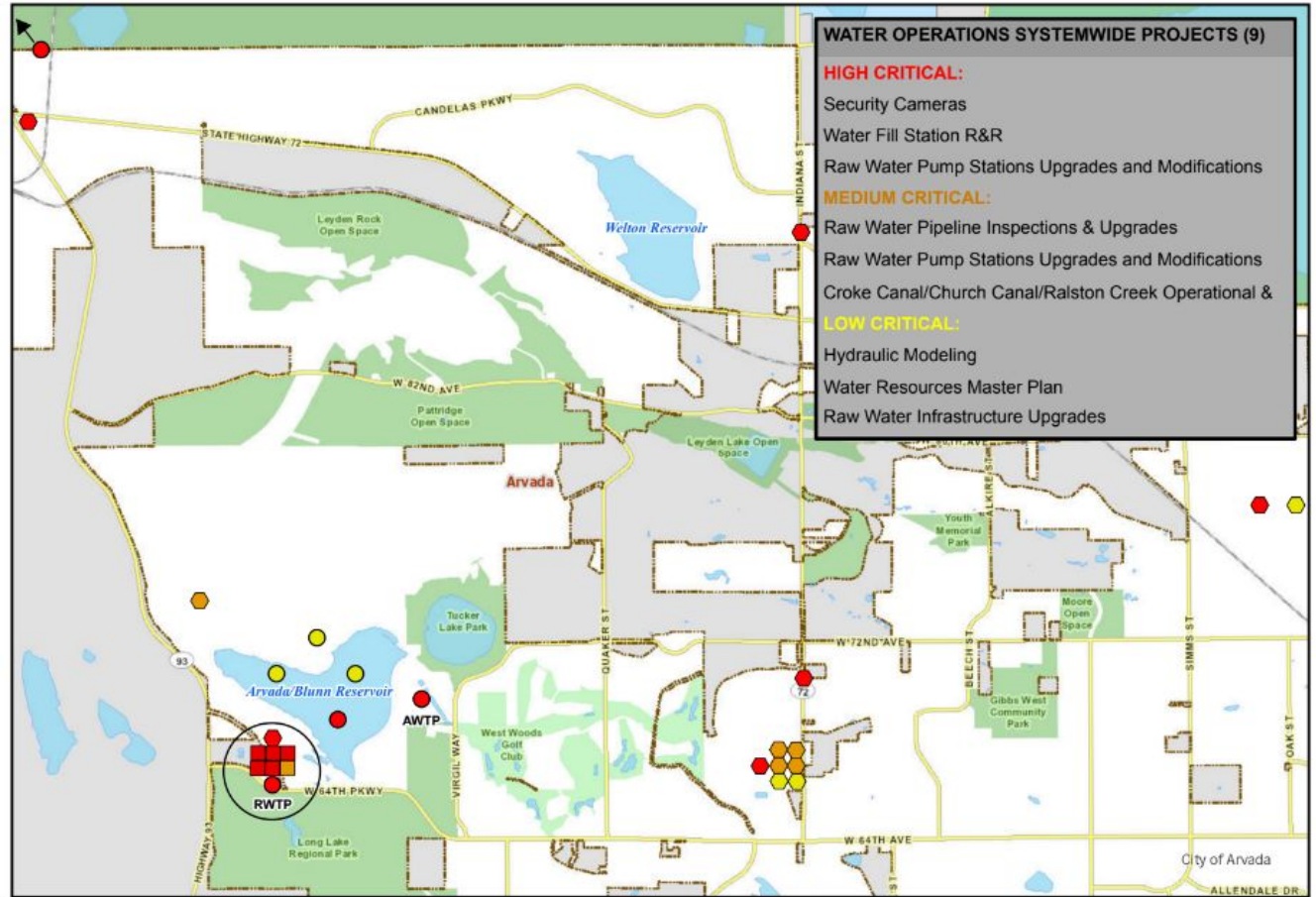
- Vendor, contract, labor and material costs are increasing > Consumer Price Index (CPI)
- Receiving contract cost notifications from our partners (Denver Water, Metro Recovery)
- Full Time Equivalent (FTE) requests to meet Stormwater Fund needs (2 in 2025) and Water Fund needs (2 in 2026)

3. Capital Improvement Plan (CIP) Projects:

- CIP are large projects, usually a one-time project (compared to Operations and Maintenance)
- Updated with full City team input for best outcome: operations + engineering
- Projects are prioritized to reflect criticality. Level of Service (LOS) policy document guides CIP planning

Water Fund

Water Fund - CIP



10-YEAR CIP WATER (2025-2034)

LEGEND

- Ops, High Critical (6)
- Raw, High Critical (4)
- Ops, Medium Critical (5)
- Raw, Low Critical (3)
- Ops, Low Critical (3)
- Treatment, High Critical (5)
- Treatment, Medium Critical (1)

0 1,250 2,500 5,000 Feet

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Water Fund - One Pager Projects: All Projects “Keep the Lights On” (see handout)

- **Red** = Highly critical need to complete.
 - Asset is critical to public/city staff safety, meeting permits/state regulations, and/or the potential for a long term impact to receiving water.
 - Failure of the asset is imminent or occurs regularly.
 - Asset failure will impact large numbers of customers, including multiple pressure zones.
- **Orange** = A Medium critical need to complete.
 - Health and safety concerns are minimal or can be mitigated, and/or the potential for a short term impact to receiving water.
 - Failure of the asset is likely to occur at some stage.
 - Asset failure will not impact multiple zones but will impact between a few customers and a pressure zone.
- **Yellow** = A Low critical need to complete.
 - Little to no impact to public/city safety, meeting regulations, and/or receiving water.
 - Failure of asset is not likely to occur within the budget cycle or...
 - Asset failure will impact fewer than 20-30 connections.

Water Fund - CIP

- **Big project push in 2019-2031**
- Color-coded based on criticality, risk and vulnerability
 - **Red** total 2025: \$48,166,500 (highest criticality)
 - **Orange** total 2025: \$10,549,000 (medium criticality)
 - **Yellow** total 2025: \$9,090,000 (low criticality)

Total all 2025 CIP projects: \$67,805,500

Total all 2025-2034 CIP projects: \$592,220,093

Potential consequences of not implementing and/or deferring projects:

- Level of Service impacts
- Watering restrictions
- Slowed planned development
- Reputation impacts for economic development
- Inflation impacts for project costs

Water Fund - 2025 Proposed Expenses

Expense Category	2025 Estimated Amount
Existing Debt Payments	\$2,875,050
<u>Proposed</u> 2025 Debt Payments (TBD, depends on amount of issue/loan)	Ranges from \$6,000,000 - \$7,000,000
Proposed Operating Budget (<i>includes 1 temporary position in 2025, 2 FTE positions in 2026</i>)	\$32,109,862
Proposed Capital Improvement Plan (CIP) Budget - fully funded	\$67,805,500
Total:	\$108,790,412 - \$109,790,412

Three Funding Scenarios for 2025 (Water Fund)

<u>Funding Scenario</u>	<u>2025 Increase in Dollars (for typical Single Family home annual usage of 95,000 gallons)</u>	<u>2025 Total Increase as Overall Percent Increase</u>	<u>2025 Debt/Loan Amount to Fund 2025-2026 CIP</u>	<u>To Consider....</u>
<u>(A): 0% fixed and 0% variable increase</u>	\$0	0%	\$100,000,000	Funds 100% of 2025 CIP. Much higher rates needed in 2026 & 2027 to fully fund CIP.
<u>(B) Budget Book: 10% variable + \$2/month fixed fee increase</u>	+\$78.15/year +\$13.02/avg. bimonthly bill +\$6.51 avg/month	12.75%	\$90,000,000	Funds 100% of 2025 CIP. Higher overall cumulative increases by 2034.
<u>(C):Fully Fund All 2025 Capital Projects. 12% variable increase + \$2/month fixed fee increase</u>	+\$88.60/year \$14.76 avg/bimonthly bill \$7.38 avg/month	14.80%	\$85,800,000	Funds 100% of 2025 CIP. Lower overall cumulative increases by 2034 compared to Scenario B.

Water Fund - Scenario A
0% Variable Increase & 0% Fixed Increase
2025 Single Family Water Bill Impacts for Varying Annual Water Use

75,000 Gallons/Year

No Change
Compared to
2024.

95,000 Gallons/Year

No Change
Compared to
2024.

150,000 Gallons/Year

No Change
Compared to
2024.

300,000 Gallons/Year

No Change
Compared to
2024.

Water Fund - Scenario B

Budget Book: 10% Variable +\$2/month Fixed Increase = 12.75% Increase Overall

2025 Single Family Water Bill Impacts for Varying Annual Water Use

75,000 Gallons/Year

+\$66.75/year
+\$11.12/bimonthly
+\$5.56/month

95,000 Gallons/Year

+\$78.15/year
+\$13.02/bimonthly
+\$6.51/month

150,000 Gallons/Year

+\$112.86/year
+\$18.80/bimonthly
+\$9.40/month

300,000 Gallons/Year

+\$201.00/year
+\$33.50/bimonthly
+\$16.75/month

Water Fund - Scenario C

**Fully Fund All 2025 Capital Projects: 12% Variable +\$2/month Fixed
Increase = 14.80% Increase Overall**

2025 Single Family Water Bill Impacts for Varying Annual Water Use

75,000 Gallons/Year

+\$75.00/year
+\$12.50/bimonthly
+\$6.25/month

95,000 Gallons/Year

+\$88.60/year
+\$14.76/bimonthly
+\$7.38/month

150,000 Gallons/Year

+\$130.08/year
+\$21.68/bimonthly
+\$10.84/month

300,000 Gallons/Year

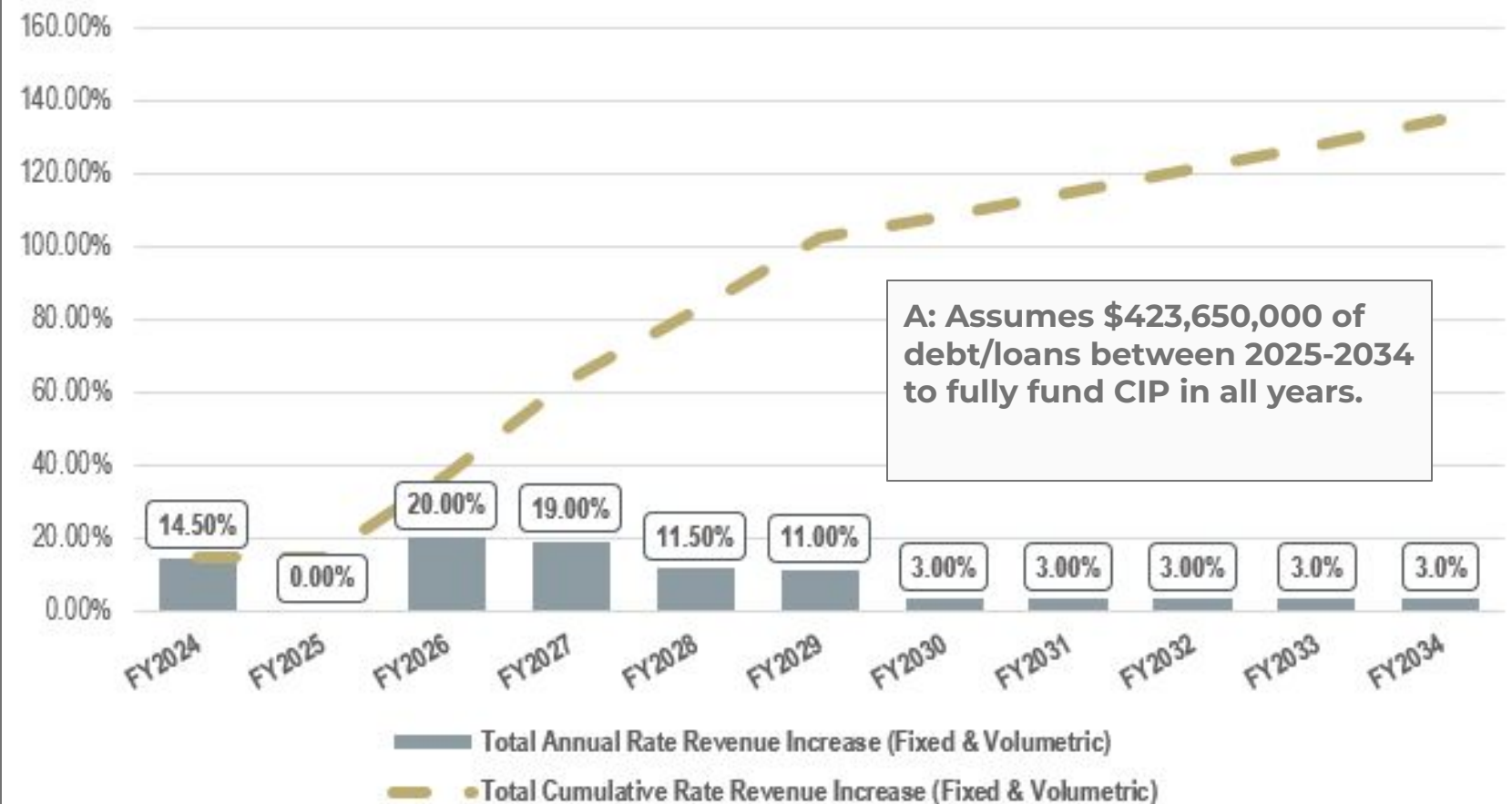
+\$274.68/year
+\$45.78/bimonthly
+\$22.89/month

Water Fund: Existing and New 2025 Revenues, All Scenarios

	Scenario A: 0% Variable Increase, 0% Fixed Increase	Scenario B: Budget Book. 10% Variable Increase + \$2/month Fixed Increase = 12.75% Overall Increase	Scenario C: Fully Fund the 2025 CIP. 12% Variable Increase + \$2/month Fixed Increase = 14.80% Overall Increase
Fixed Revenues-Existing	\$4,691,791	\$4,691,791	\$4,691,791
Fixed Revenues-New	\$0	\$967,125	\$967,125
Variable Revenues-Existing	\$39,655,578	\$39,655,578	\$39,655,578
Variable Revenues-New	\$0	\$3,965,557	\$4,758,669

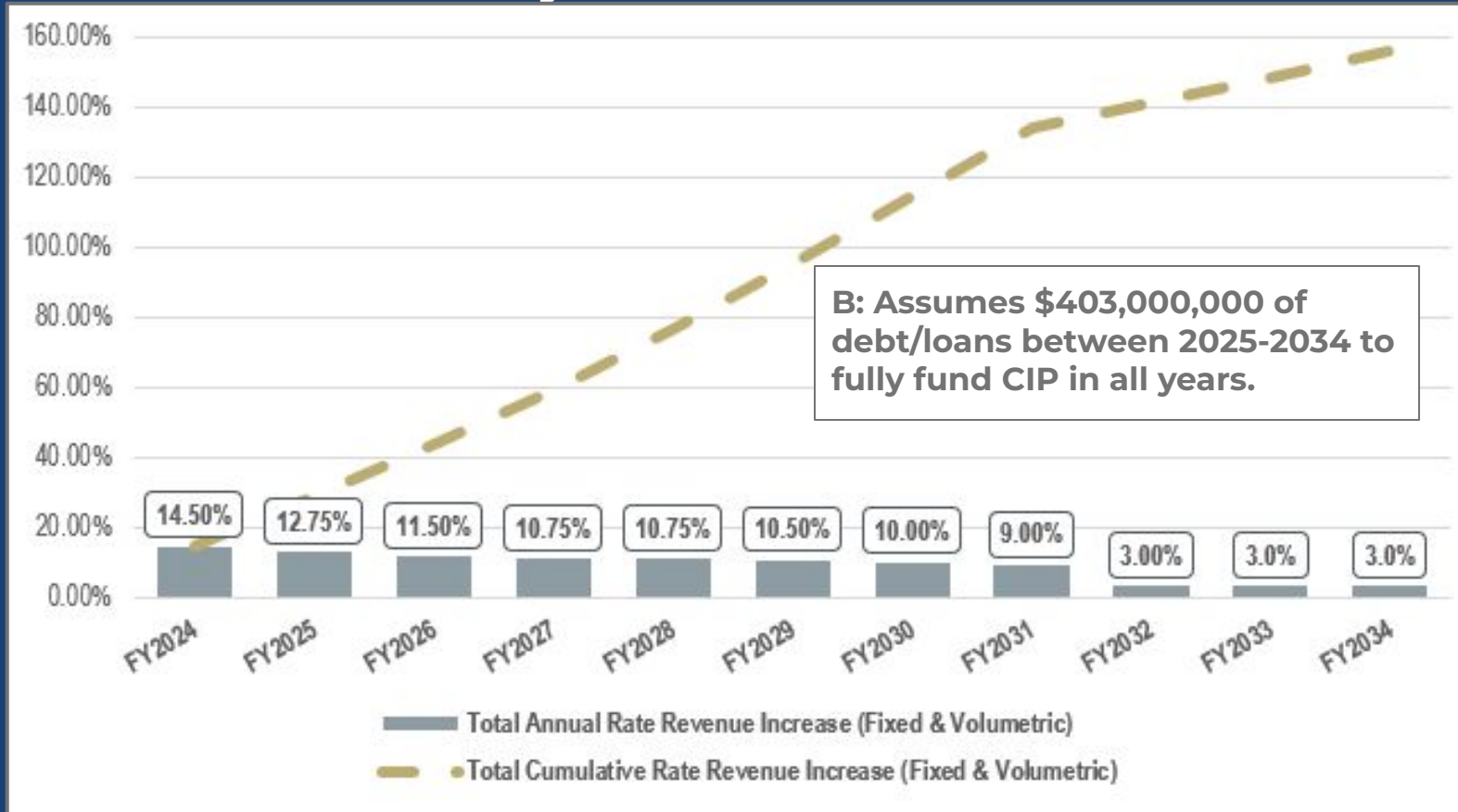
Water Fund, Scenario A

0% Variable + 0% Fixed Increases - Impacts to Outyear Revenue Needs



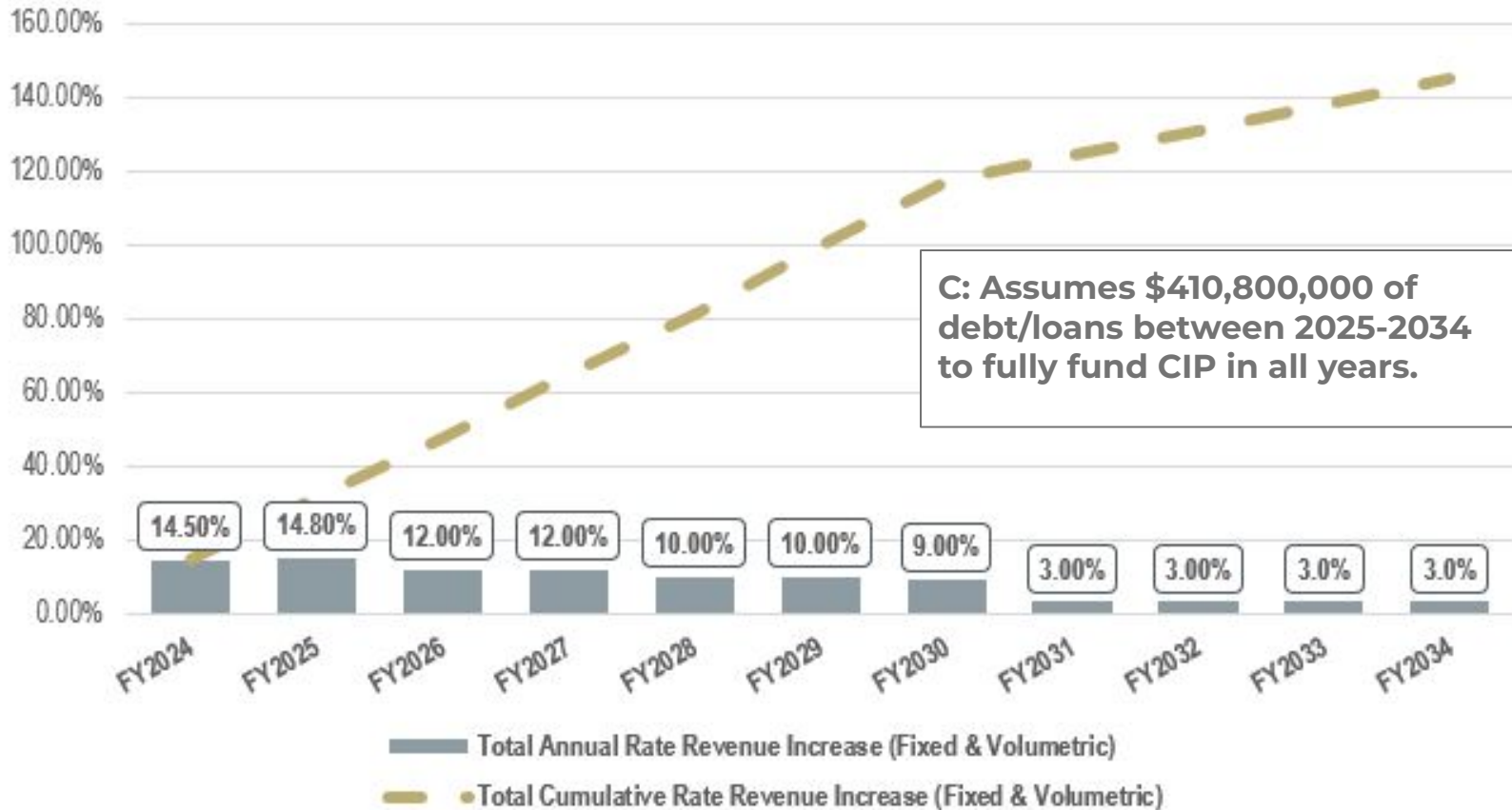
Water Fund, Scenario B

Budget Book, 10% Variable+ \$2/month Fixed Fee Increase - Impacts to Outyear Revenue Needs

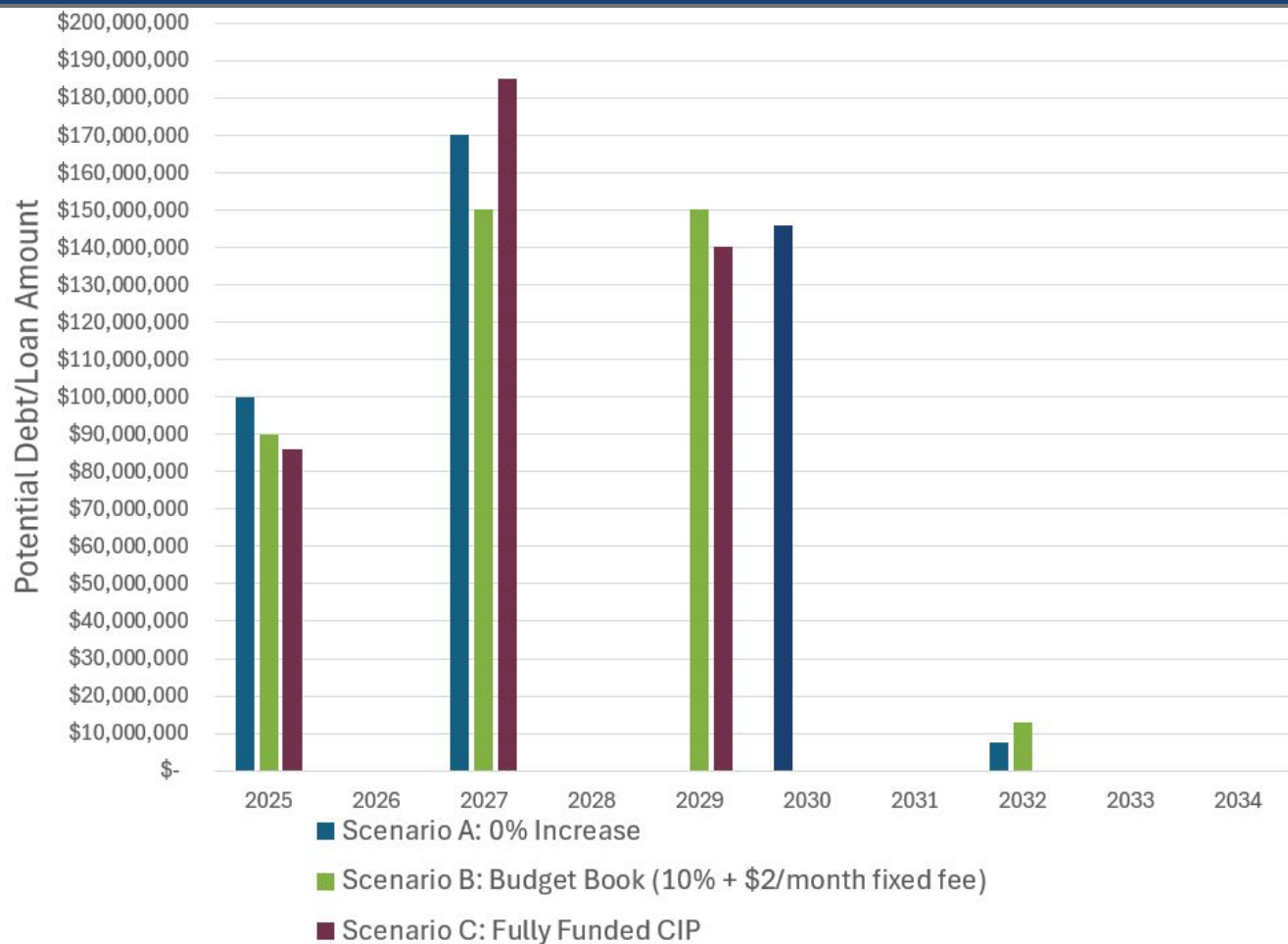


Water Fund, Scenario C

Fully Funds 2025 CIP, 12% Variable + \$2/month Fixed Increase - Impacts to Outyear Revenue Needs



Water Fund, All Scenarios - Potential Debt/Loans to Fully Fund All CIP



Total 2025-2034:

A: \$423,650,000

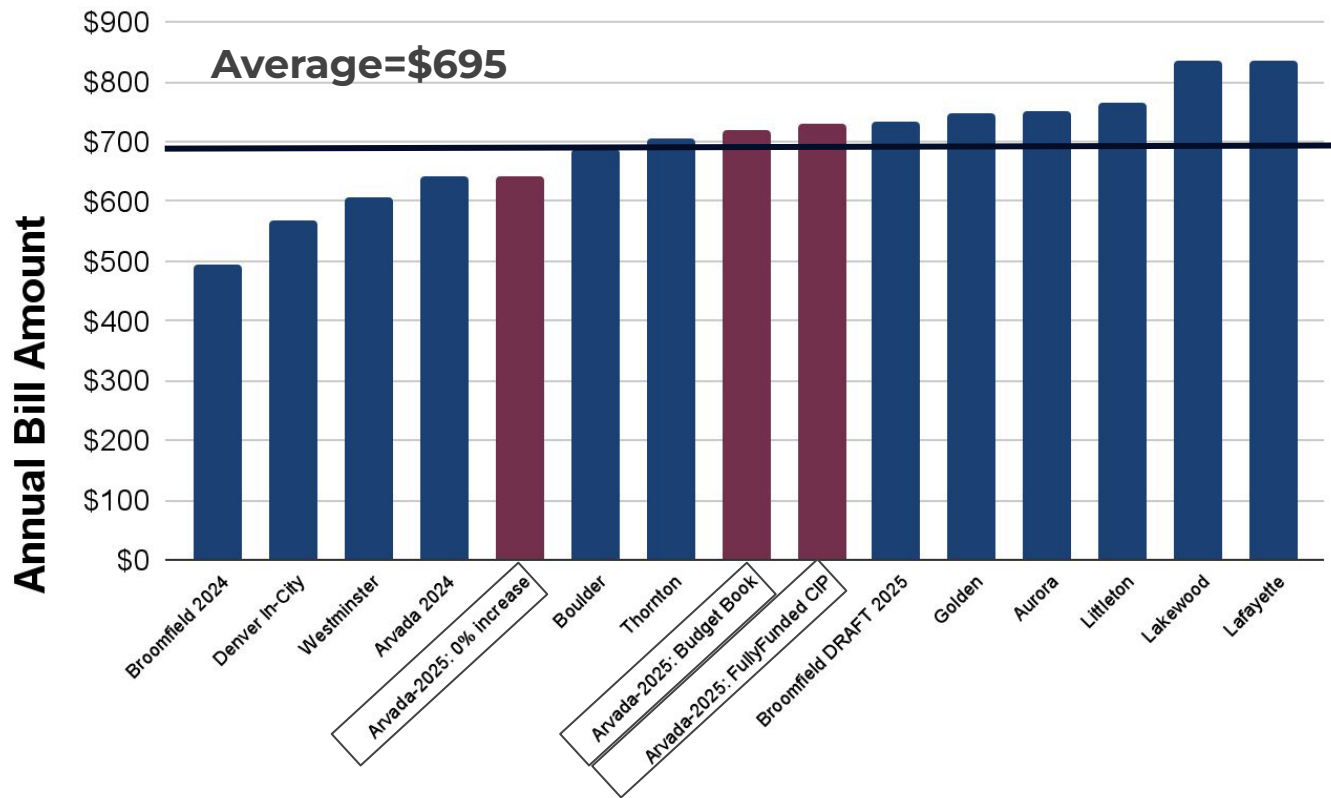
B: \$403,000,000

C: \$410,800,000

Water Increase Comparison

Annual Bill, Single Family Home, 95,000 Gallons/Year Use

All Three Funding Scenarios Represented



Sewer Fund

WASTEWATER SYSTEMWIDE PROJECTS (6)

HIGH CRITICAL:

- NTL Sewer System Condition Assessment Results
- CRT Sewer System Condition Assessment Results

LOW CRITICAL:

- Sewer System Replacement (Open Cut Program)
- Infiltration Elimination Program (CIPP)
- Oversizing of Replacement Pipelines for Additional Capacity
- Wastewater Master Plan Update



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ARVADA

Sewer Fund - One Pager Projects: All Projects “Keep the Lights On” (see handout)

- **Red** = Highly critical need to complete.
 - Asset is critical to public/city staff safety, meeting permits/state regulations, and/or the potential for a long term impact to receiving water.
 - Failure of the asset is imminent or occurs regularly.
 - **Includes the CRT and NTL programs.**
 - Asset failure will impact large numbers of customers.
- **Orange** = A Medium critical need to complete.
 - Health and safety concerns are minimal or can be mitigated, and/or the potential for a short term impact to receiving water.
 - Failure of the asset is likely to occur at some stage.
 - Asset failure will impact a larger area such as a subdivision or more.
- **Yellow** = A Low critical need to complete.
 - Little to no impact to public/city safety, meeting regulations, and/or receiving water.
 - Failure of asset is not likely to occur within the budget cycle or...
 - Asset failure will impact fewer than 20-30 connections.

Sewer Fund - CIP

- **Big project push in 2019-2028**
- Color-coded based on criticality, risk and vulnerability
 - **Red** total 2025: \$33,821,686 (highest criticality)
 - **Orange** total 2025: \$0 (medium criticality)
 - **Yellow** total 2025: \$2,659,000 (low criticality)

Total all 2025 CIP projects: \$36,480,686

Total all 2025-2034 CIP projects: \$171,682,499

Potential consequences of not implementing and/or deferring projects:

- Level of Service impacts
- Slowed planned development
- Reputation impacts for economic development
- Inflation impacts for project costs

Sewer Fund - 2025 Proposed Expenses

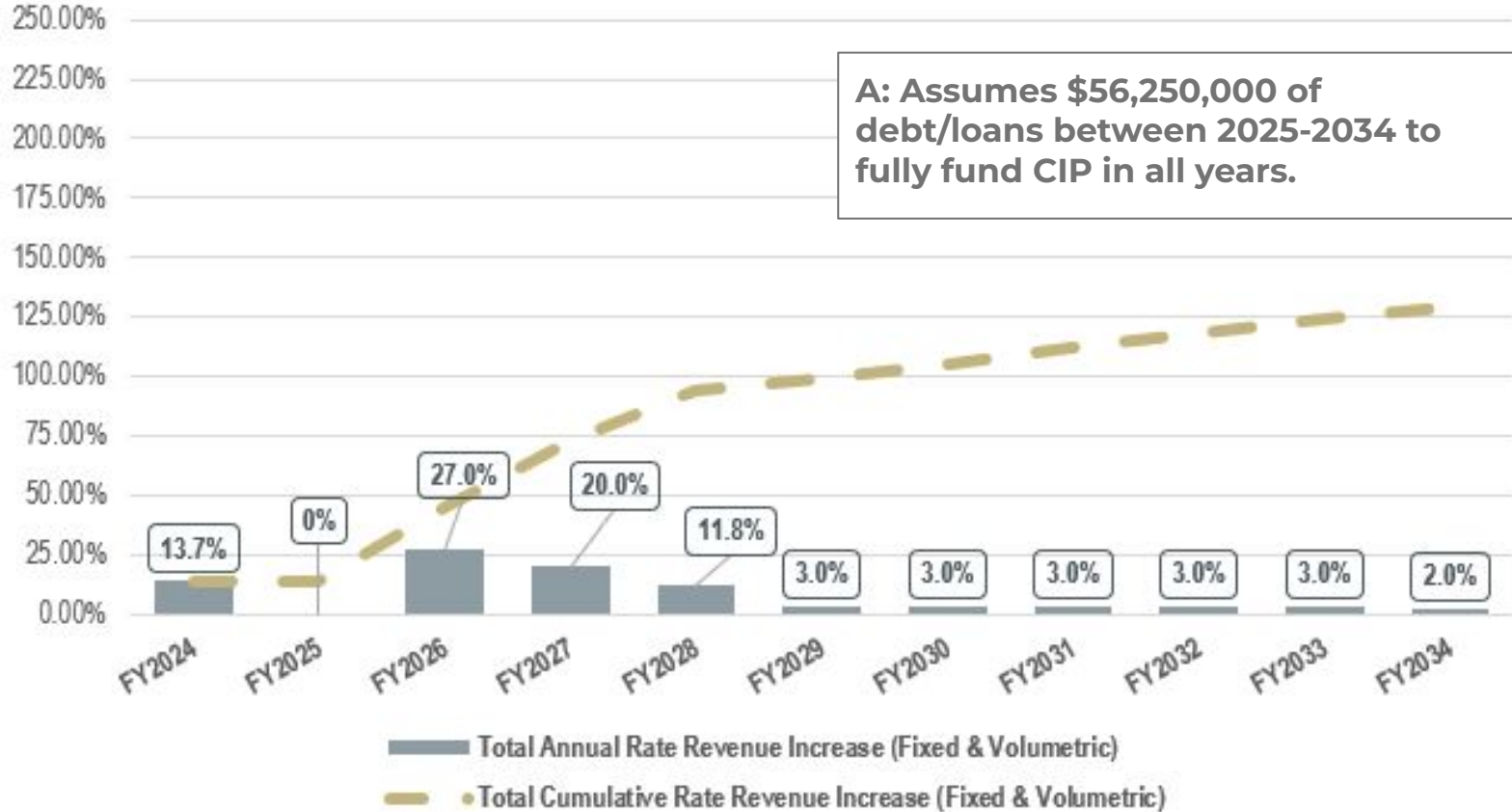
Expense Category	2025 Estimated Amount
Existing Debt Payments	\$2,894,706
<u>Proposed</u> Debt Payments (TBD, depends on amount of issue/loan)	Ranges from \$500,000 to \$3,000,000
Proposed Operating Budget (<i>no requested FTEs</i>)	\$16,510,338
Proposed Capital Improvement Plan (CIP) Budget - fully funded	\$36,480,686
Total:	\$41,526,730 - \$44,026,730

Three Funding Scenarios for 2025 (Sewer Fund)

<u>Funding Scenario</u>	<u>2025 Increase in Dollars (for typical Single Family home annual usage of 95,000 gallons)</u>	<u>2025 Total Increase as Percent Increase</u>	<u>2025 Debt/Loan Amount to Fund 2025-2026 CIP</u>	<u>To Consider....</u>
<u>(A): 0% fixed and 0% variable increase</u>	\$0	0%	\$0	Can only fund 92% of 2025 Operating expenses (8%≈\$1.3 million). Deferring 20% of 2025 CIP (~\$6 million) means impacts to delivering infrastructure for planned development. Highest cumulative increases by 2034.
<u>(B): Budget Book: 10% variable + \$2/month fixed fee increase</u>	+\$43.20/year +\$7.20/avg bimonthly bill +\$3.60 avg/month	11.40%	\$7,000,000	Funds 100% of 2025 Operating expenses. Can only fund 91% of 2025 CIP. Deferring 9% of CIP (~\$2.7 million) means impacts to delivering infrastructure for planned development. Higher overall cumulative increases by 2034 compared to Scenario C.
<u>(C): Fully fund all Capital Projects</u>	+\$57.12/year +\$9.52 avg/bimonthly bill +\$4.76 avg/month	15.40%	\$13,000,000	Funds all of 2025 Operating expenses and all 2025 CIP. Lower overall cumulative increases by 2034 compared to Scenario B.

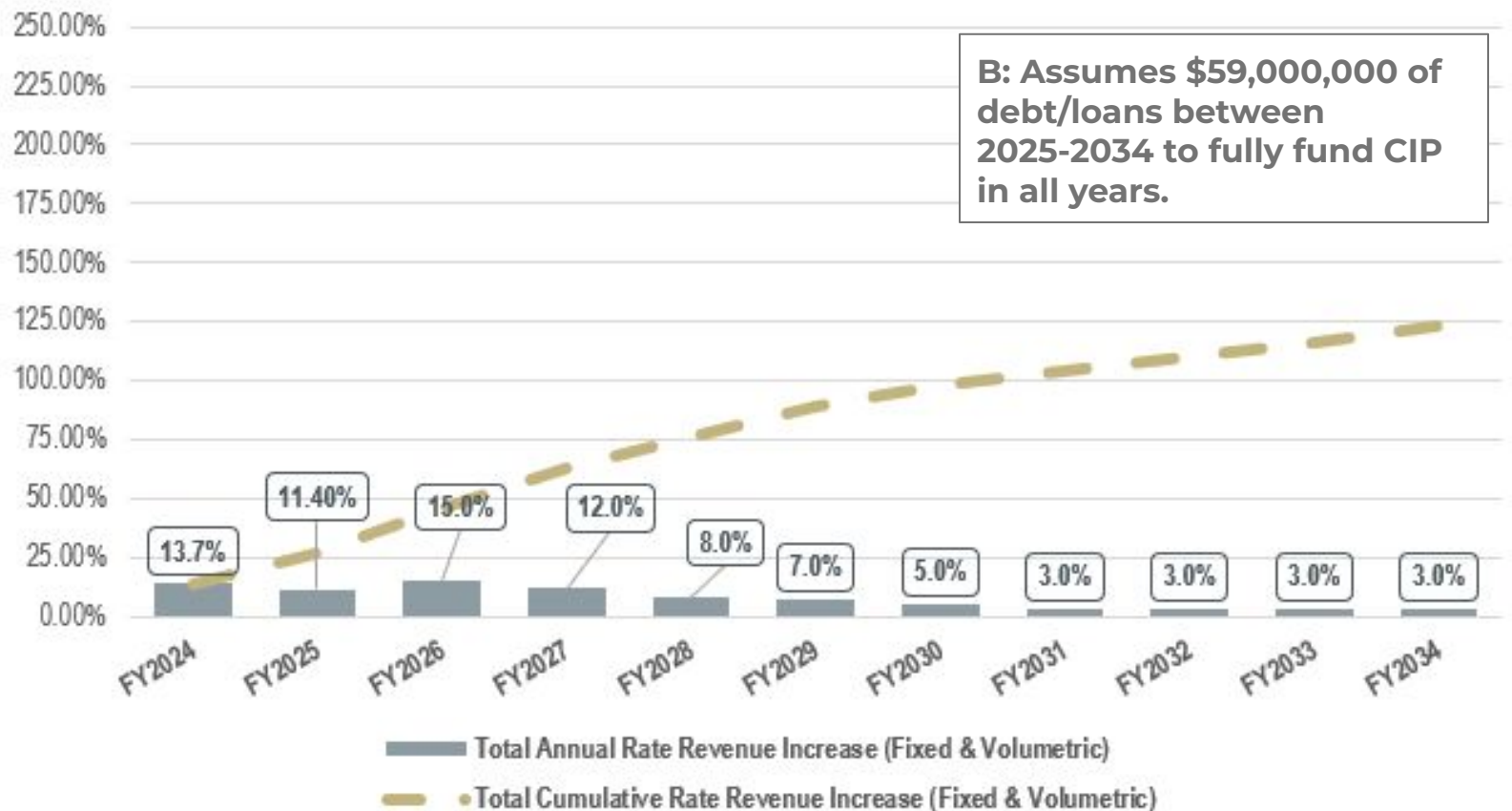
Sewer Fund, Scenario A

0% Increase, Impacts to Outyear Revenue Needs



Sewer Fund, Scenario B

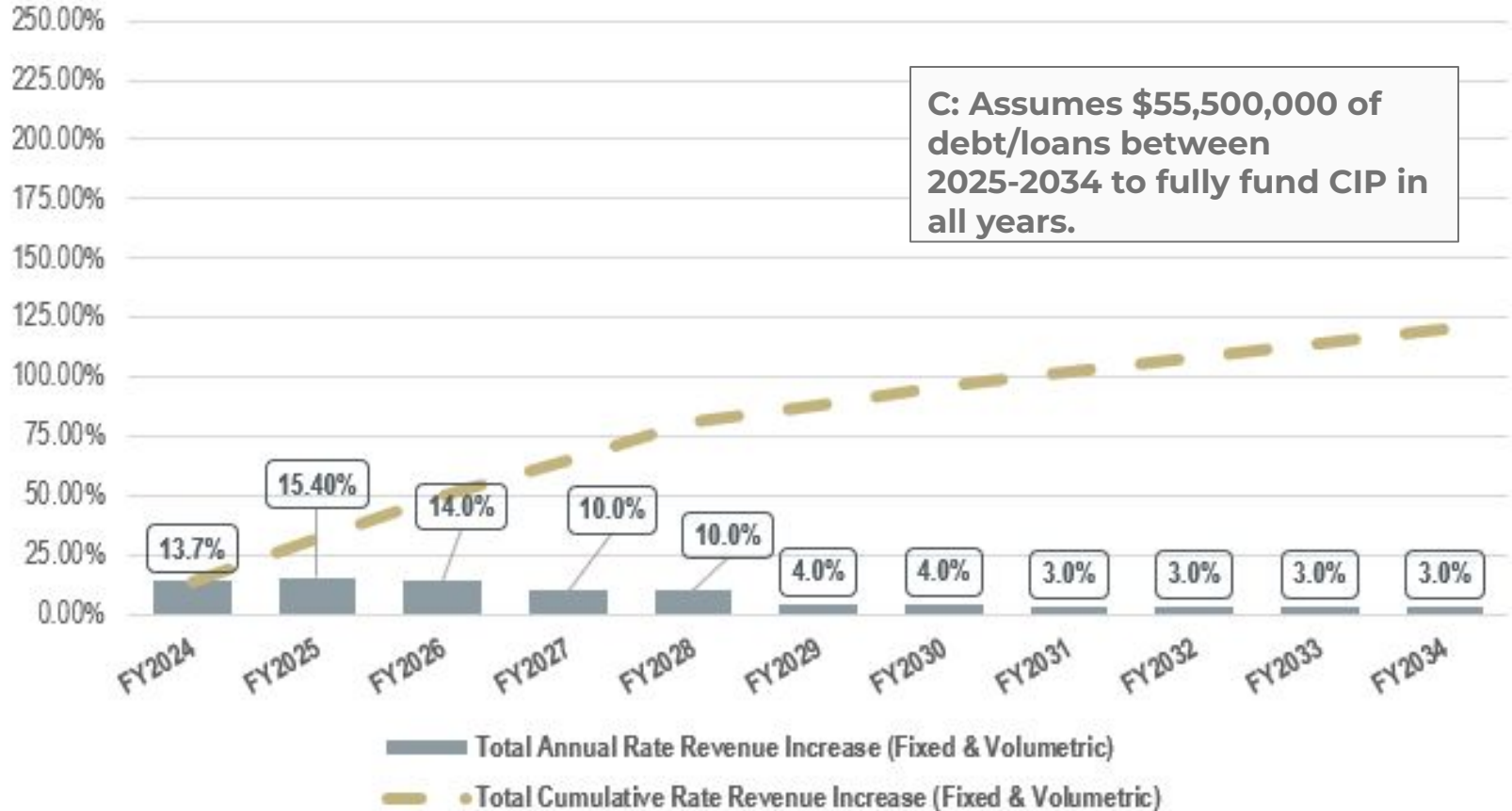
Budget Book, 10% Increase + \$1/month Fixed Fee Increase, Impacts to Outyear Revenue Needs



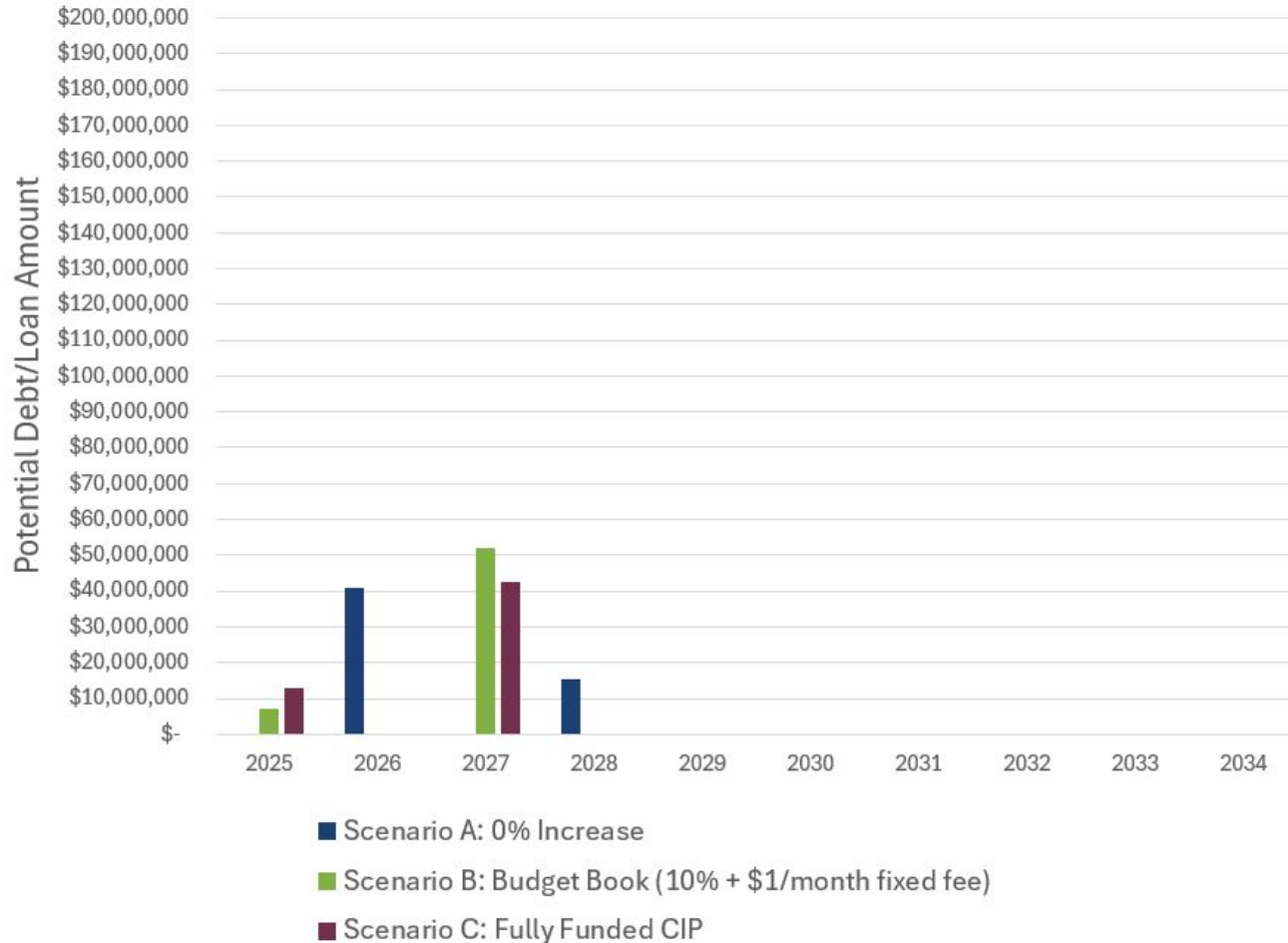
Sewer Fund, Scenario C

Fully Funds CIP, 14.50% Increase + \$1/month Fixed Fee Increase, Impacts to Outyear Revenue Needs

C: Assumes \$55,500,000 of debt/loans between 2025-2034 to fully fund CIP in all years.



Sewer Fund, All Scenarios - Potential Debt/Loans to Fully Fund All CIP



Total 2025-2034:

A: \$56,250,000

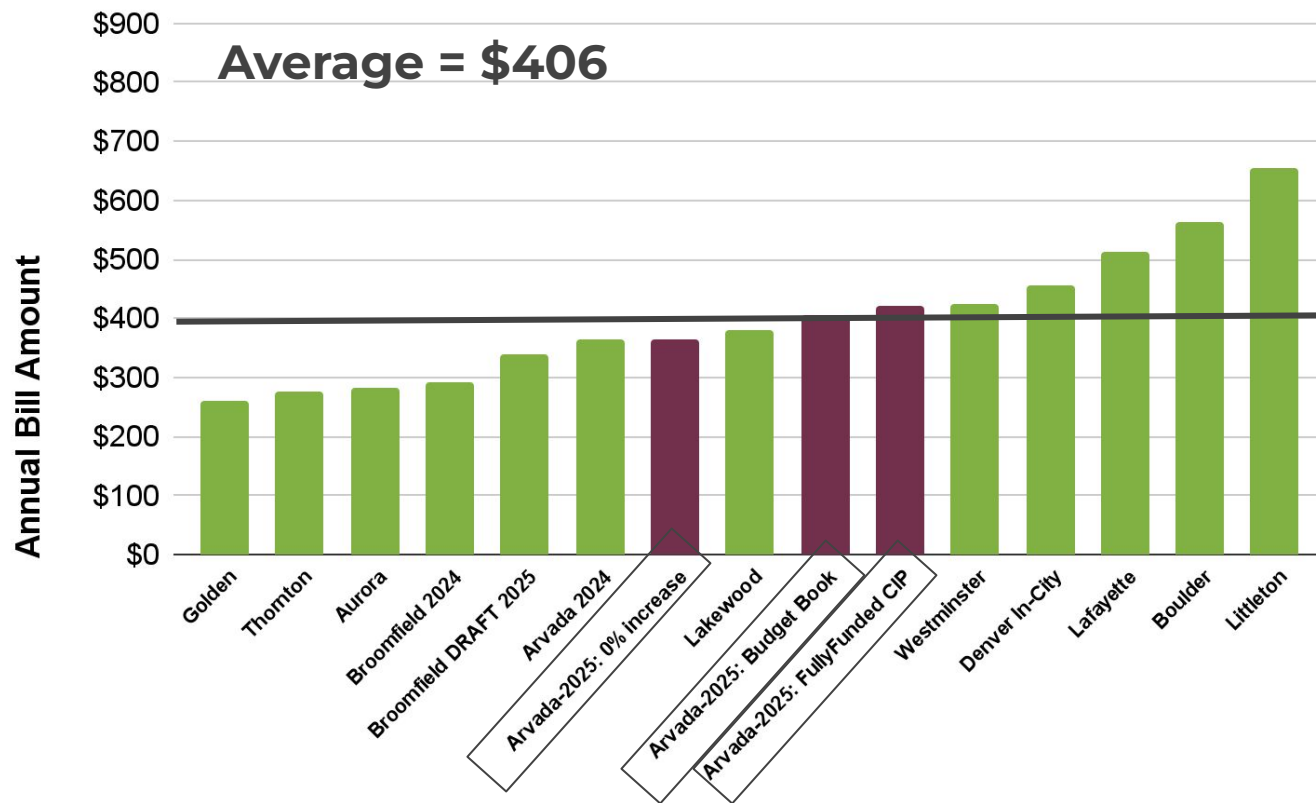
B: \$59,000,000

C: \$55,500,000

Sewer Increase Comparison

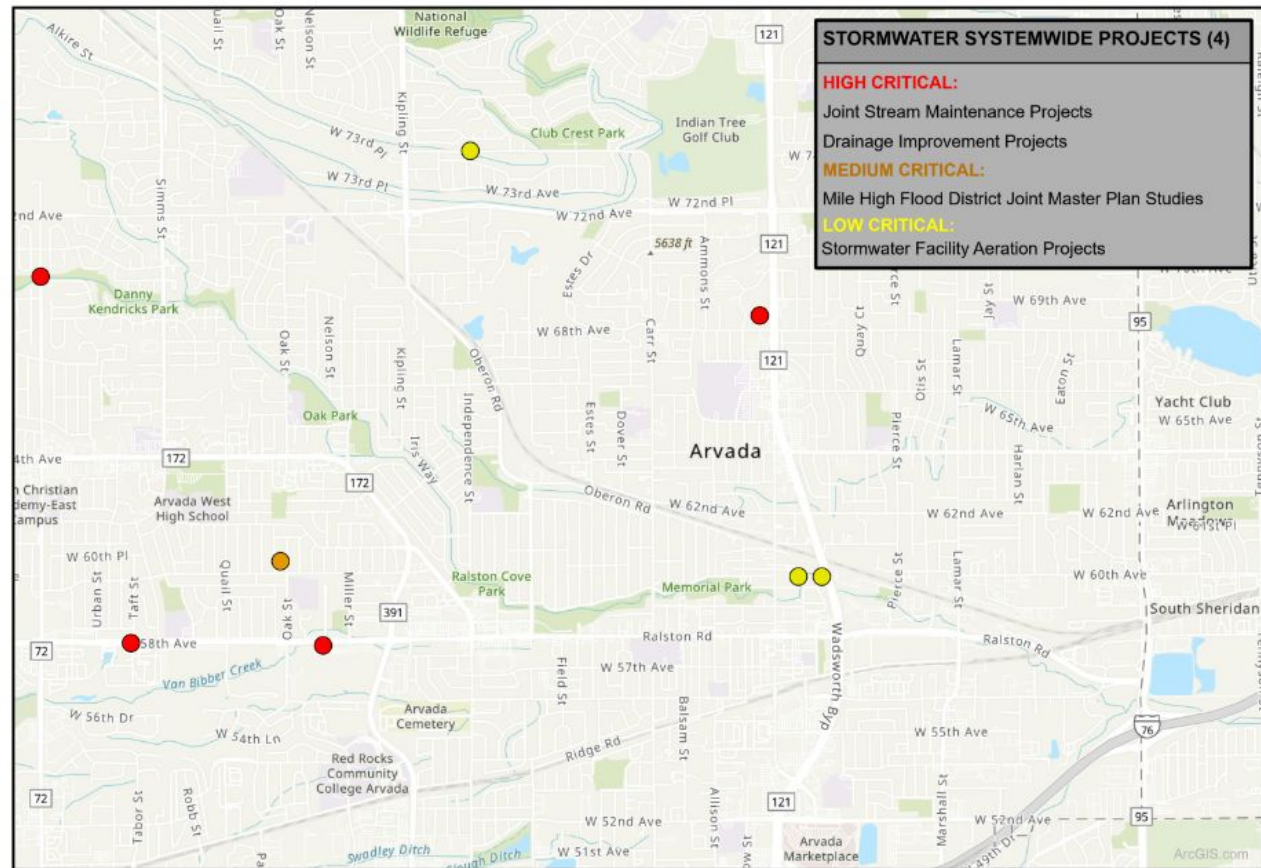
Annual Bill, Single Family Home, 4,000 Gallons/Month Use

All Three Funding Scenarios Represented



Stormwater Fund

Stormwater Fund - CIP



10-YEAR CIP STORMWATER (2025-2034)

Stormwater Project Locations By Priority

- High Critical (4)
- Medium Critical (1)
- Low Critical (3)



GIS/Field_Assault/Engineering/NEO/CIP_08/Rev_1011.aprx

Stormwater Fund - One Pager Projects: All Projects “Keep the Lights On” (see handout)

- **Red** = Highly critical need to complete.
 - Reactive maintenance/resident calls/minimum Level of Service
- **Orange** = A Medium critical need to complete.
 - No immediate threat to public safety/still important to meet Level of Service
- **Yellow** = A Low critical need to complete.
 - Minimal safety risk

Stormwater Fund - CIP

- **Ongoing Efforts to Address Major Projects**
- Color-coded based on criticality, risk and vulnerability
 - **Red** total 2025: \$2,230,000 (highest criticality)
 - **Orange** total 2025: \$176,000 (medium criticality)
 - **Yellow** total 2025: \$966,000 (low criticality)

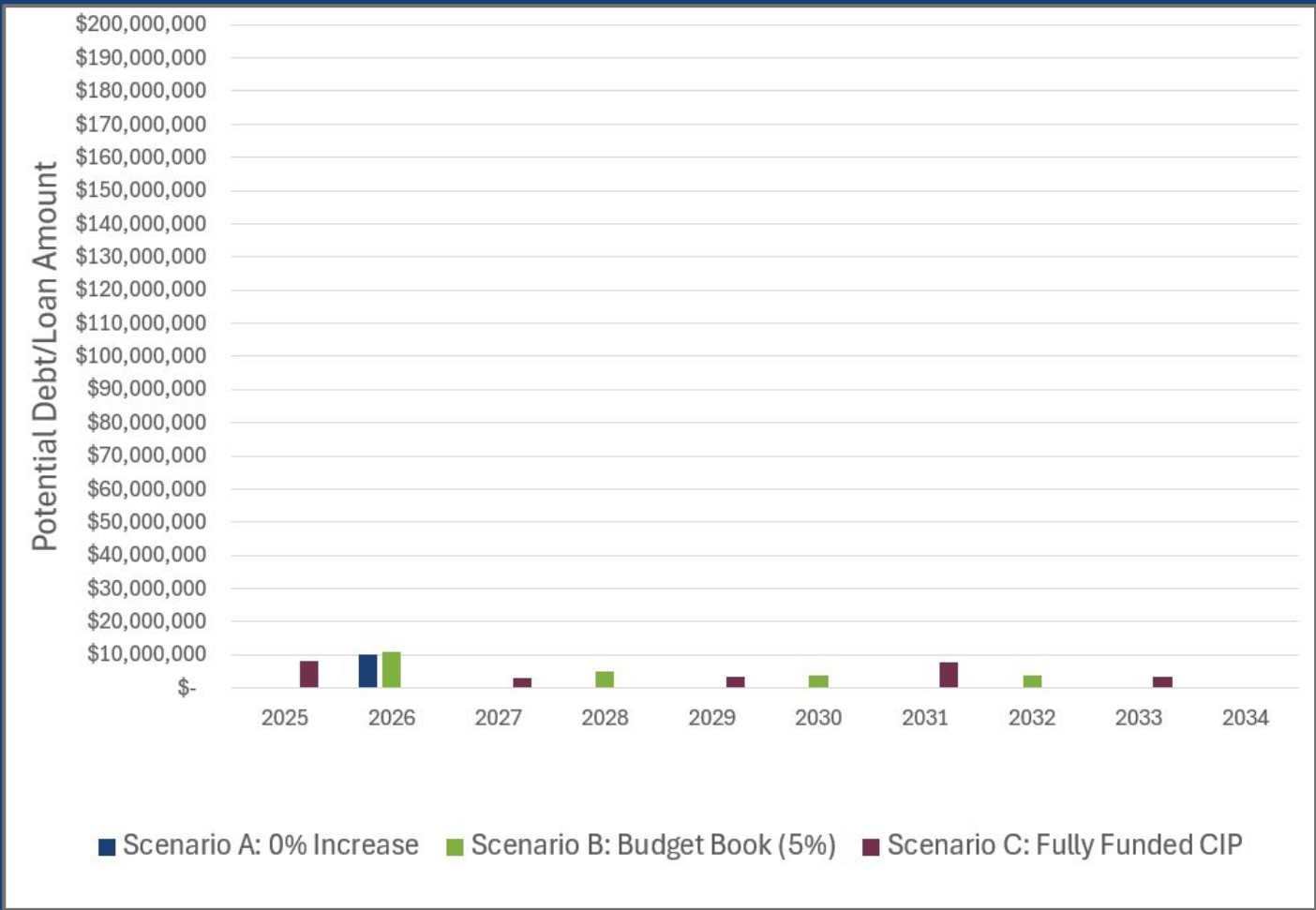
Total all 2025 CIP projects: \$3,372,000

Total all 2025-2034 CIP projects: \$36,212,471

Potential consequences of not implementing and/or deferring projects:

- Level of Service impacts
- Increased flooding events on major streets
- Reputation impacts for economic development
- Inflation impacts for project costs

Stormwater Fund, All Scenarios - Potential Debt/Loans to Fully Fund All CIP



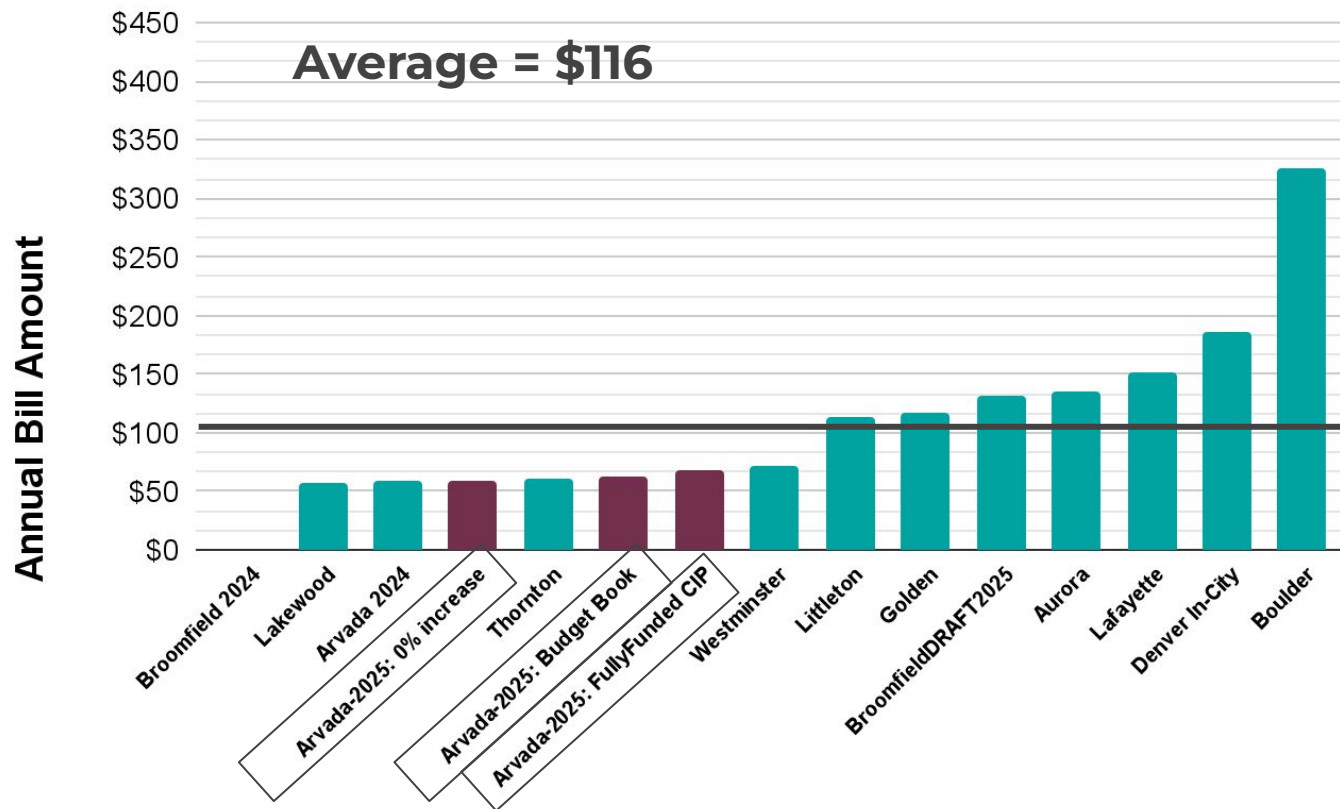
**Total
2025-2034:**

A: \$10,250,000
B: \$24,000,000
C: \$28,850,000

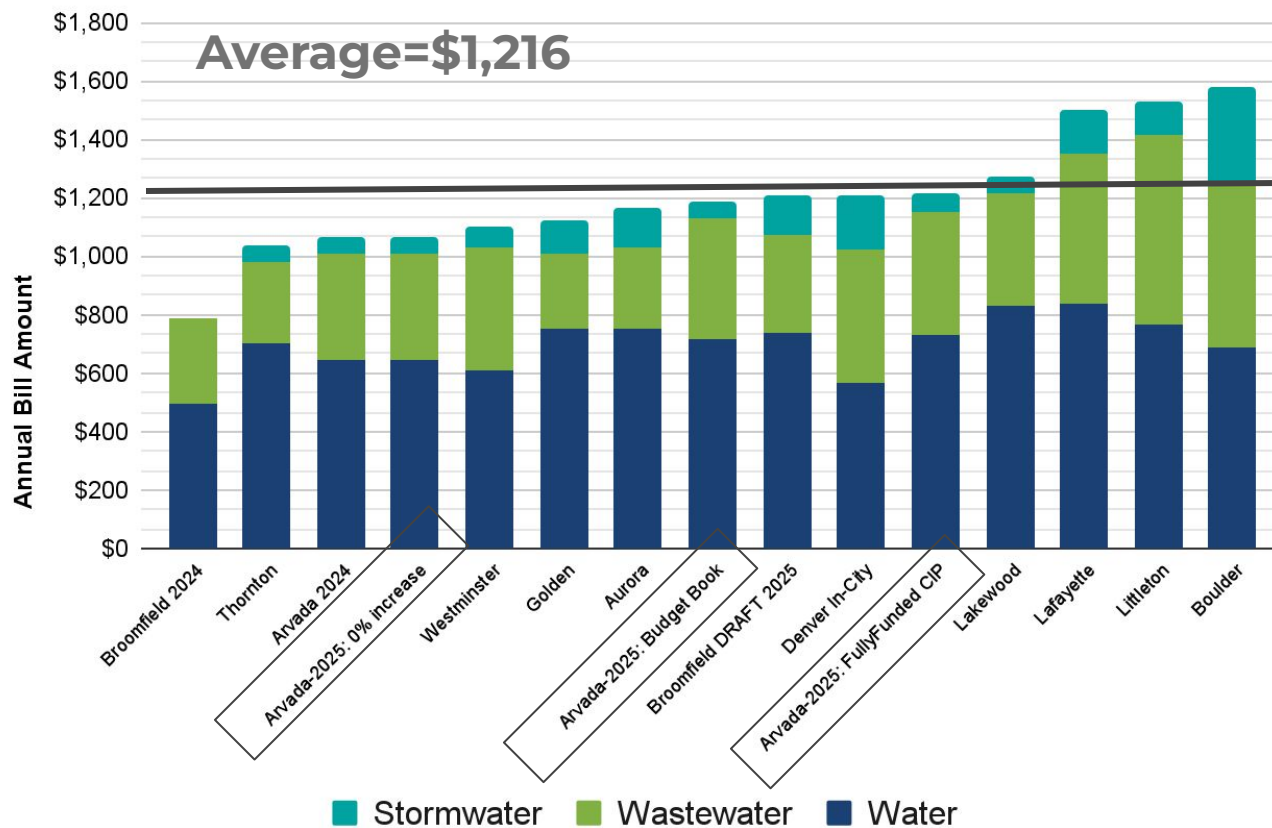
Stormwater Increase Comparison

Annual Bill, Single Family Home, 3,000 Square Feet of Impervious Area

All Three Funding Scenarios Represented



Typical Single Family Water, Sewer & Stormwater Annual Bill - All Scenarios



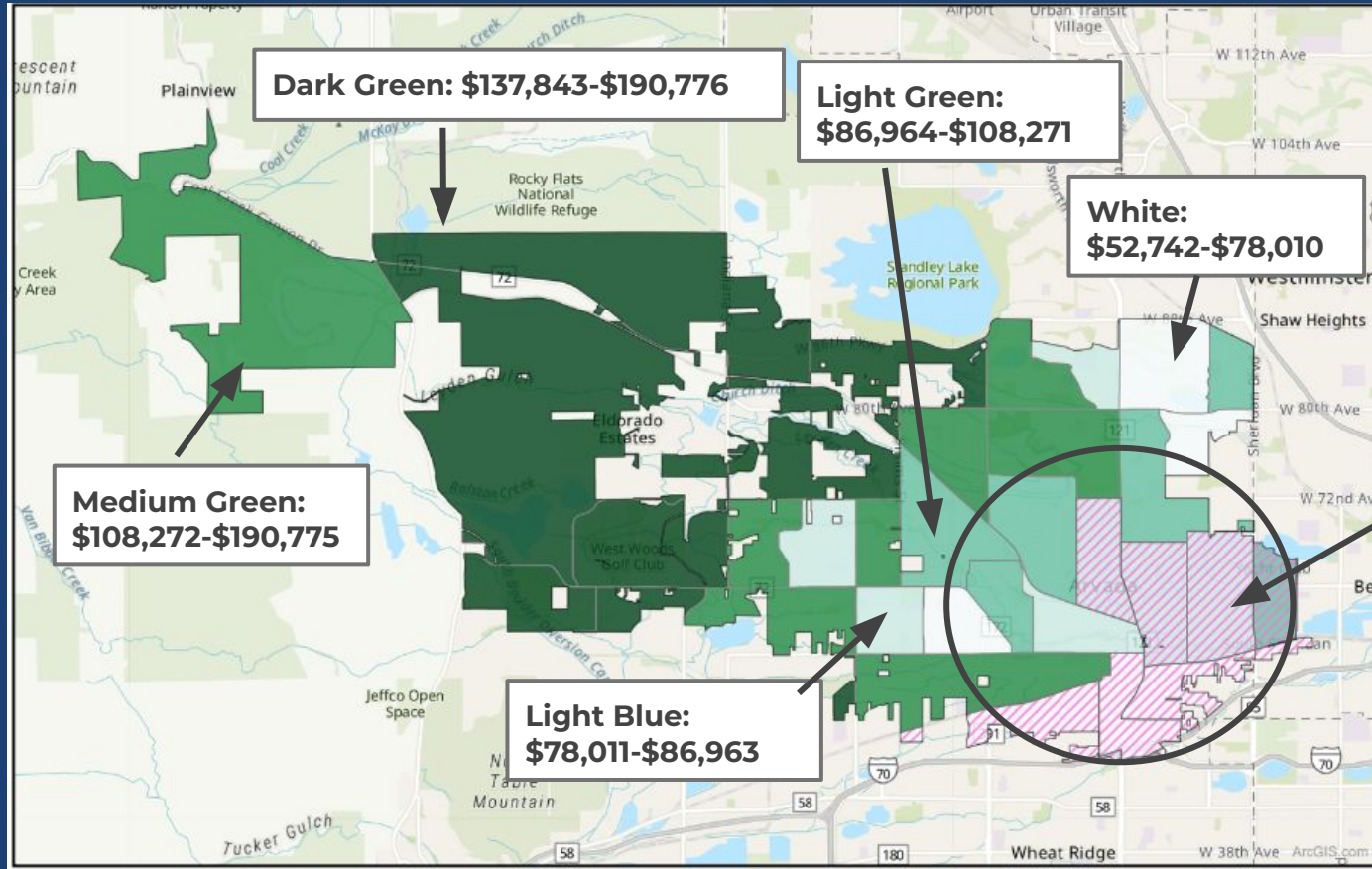
Utility Bill Affordability and Assistance Program Options

Utility Bill Affordability

The City team is looking at affordability through two lenses.

- Industry benchmarking
 - Affordability models (EPA, AWWA, others)
 - Case studies of other communities
- Demand for assistance services
 - How many households indicated need for assistance services?
 - How many households have current programs supported?
 - Is there an unmet demand for assistance?

Median Household Income and Disadvantaged Communities



The cross-hatching shows areas of the City that are either considered a Disadvantaged Community (Justice 40) or have a higher environmental burden than other parts of the nation.

Affordability Models

- The Environmental Protection Agency (EPA) suggests affordability means basic water service cost < 2% of median household income
 - In Arvada, Citywide MHI = \$110,000/year
 - 2% of Citywide MHI = \$2,200/year
 - Proposed Option C, fully funded single family home with irrigation = \$1219/year
- The industry organization American Water Works Association (AWWA) suggests more sophisticated calculations based on 20% percentile household income and federal poverty level
 - We are looking at these.



Assistance Programs Offered By Front Range Utilities

	Arvada	Arapahoe County W&SD	Aurora	Brighton	Castle Rock	Denver Water	Englewood	Erie	Firestone	Ft. Collins	Golden	Lafayette	Lakewood	Littleton	Longmont	Louisville	Northglenn	Roxborough W&SD	Westminster
Payment Plans	X								X										
Bill Equalization	X				X														
Hardship Credits	X																		X
Bill Credits*				X												X			X
Leak/Other Repairs*							X												X
Referral to Non-Profits, City/County/State Programs	X	X	X		X	X		X		X	X	X	X	X	X	X	X	X	

* Income-qualifying eligibility.

There are a number of other utilities that offer no programs.

City Assistance Program Usage

	Federal Funds (LIHWAP)	Utility Bill Payment Plans	Utility Bill Equalization Plans	\$100 Hardship Credits	Accounts Sent to Jefferson/Adams County for Liens
2020	N/A	695	353	0	31
2021	N/A	638	332	2	32
2022	N/A	1,029	307	0	102
2023	143 total	481	303	2	204
2024 YTD	N/A	345	293	7	TBD

Assistance Programs and Options

1 - Refer Residents to Local/Regional Non-Profits for Assistance

- Community Table
- Charity organizations
- If we fully refer to other organizations, this would be less work for our Utility Billing team

2 - Maintain Existing Programs

- Hardship credit of \$100, once per lifetime.
- Bill equalization (equal monthly/bimonthly payments, requires a true-up once/year)
- Bill arrangements: customer-specific, true-up by August
- All work is currently performed by the Utility Billing team.

3 - Create a “Round-Up” Option on Customer Bills and/or a Ralston House-type donation program

- Customers could round up their bill/check a box to help the community members who struggle to pay their bill
- We would only be able to provide assistance when there were funds available
- Software cost of approx. \$50,000 to implement in our billing system
- ALSO - checking on the ability offer the ability to send in a check to help your neighbor.
- Both types of programs would require approx. 15-25 hrs/week for an FTE to administer the program.

4 -Expand Programs to Include a Monthly Bill Credit (based on income-qualifying eligibility)

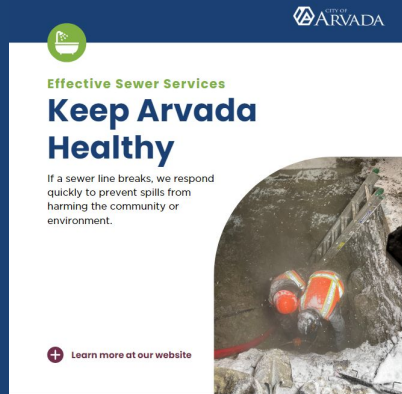
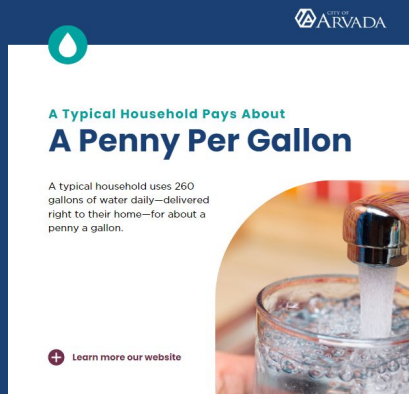
- Based on Low-Income Energy Assistance Program (LEAP) eligibility
- Bimonthly credit to water bill
- Would require 0.5-1.0 dedicated FTE to work with customers and manage a contract with the county(ies)

Utilities Transparency: Funding our Water, Sewer & Stormwater Systems Public Education

- **Overarching approach:** purposeful, meaningful, accessible, multi-channel, strategic and responsive
- **Our tone:** plain language, trustworthy, transparent
- **2023 community survey:** continue to monitor public sentiment around utilities services and value for money
 - Clean, reliable drinking water ranked **second most important service** the City provides behind roads and traffic operations
 - Top most satisfied of all City services listed (parks = second)
 - **68% feel they get their money's worth** for water / sewer services (24% disagree and 8% unsure)
 - **Top news sources:** Arvada Report (57%); Arvada Press (44%); friends/family/neighbors (43%)

Public Education (continued)

- **Arvada Report** (mailed to 65,000 homes & businesses)
 - 1+ water, sewer, storm related article in most issues
 - Next year's rates & fees in Dec / Jan issue annually
- **Arvada Press:** 1+ annual article on rate increases and the "why" since 2022
- **Friends/family/neighbors:** multi-channel approach
- **Bi-monthly utility bill insert** (emailed to 25,750, mailed to 28,289 customers): tailored to utilities information



Thank You for the Funding Support!

Recently Completed/Kicked-Off Utility Projects

Stormwater: ~\$2.6 million spent in 2023 on 7 projects

- Lake Arbor Restoration - DONE! Final landscaping underway
- Ralston Creek Stabilization at Croke Canal- Design DONE! Construction starting this fall (2024)
- Various miscellaneous pipe replacement and sinkhole repairs -DONE!

Wastewater/Sewer: (North Trunk Line=NTL, Central Ralston Line=CRT) ~\$2.8 million spent in 2023 on 7 projects

- NTL 4, CRT/NTL Condition Assessment, NTL Preliminary Design, Alkire Lift Station - DONE!
- NTL 7 and NTL 2/3/Alkire Design -Started
- CRT 6 and CRT 7 Construction - Started

Water: ~\$46 million spent in 2023 on 19 projects

- Canyon Pines Pump Station and Clarifier Rehab - DONE!
- 2021 Waterline and Zephyr Tank - Construction starting
- 2023/2024 Waterline and Indiana Line - Bidding now/Bidding in June
- Arvada Water Treatment Plant Replacement Pilot Plant work - well underway

Review and Next Steps

- Proposed timeline + feedback/recap of 7/22 discussion
- Discussed what is/is not possible with the Enterprise Fund and General Fund
- Reviewed our outreach and education efforts to date
- Reviewed three funding scenarios for each fund (Water, Sewer, Stormwater). Each of these includes debt/loans, which will require separate authorization. **We are requesting your direction on your preferred rate/fee options.**
- Discussion of utility bill affordability and assistance programs. **We are requesting your direction on what programs to implement in 2025.**
- Next steps

Rate and Fee-setting Timeline:

Date	Content
July 22	April 8th themes; the 'why?' and 'how?' of the rate/fee setting process; discussion and policy direction
August 26 - tonight	Rate/fee ranges and responses to Council feedback and direction, affordability and assistance program information
September 23	Finalize responses to policy questions; finalize and confirm the water, sewer and stormwater rate/fee recommendations
October 7	1st Reading to adopt 2025 rates/fees
October 21	Public Hearing and 2nd Reading to adopt 2025 rates/fees

**End of Slides.
Thank You.**

City Council Workshop
August 26, 2024

2024 Capital Improvement Plan (CIP) Project Prioritization Definitions
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WATER

Priority	Definition	Description: Water Treatment/Distribution/Raw Water Operations	Impact
Red	High critical	Asset is critical to public/city staff safety, meeting permits/state regulations, and/or the potential for a long term impact to receiving water. Failure of the asset is imminent or occurs regularly. Asset failure will impact large numbers of customers, including multiple pressure zones.	Population impacted > 1 zone/Tier 1 or Tier 2 regulatory violation
Orange	Medium critical	Health and safety concerns are minimal or can be mitigated, and/or the potential for a short term impact to receiving water. Failure of the asset is likely to occur at some stage. Asset failure will not impact multiple zones but will impact between a few customers and a pressure zone.	Population impacted >1 zone/ Tier 3 regulatory violation
Yellow	Low critical	Little to no impact to public/city safety, meeting regulations, and/or receiving water. Failure of asset is not likely to occur within the budget cycle or asset failure will impact fewer than 20-30 connections.	No regulatory violation or small number of people impacted by failure

WASTEWATER

Priority	Definition	Description	Impact
Red	High critical	Asset is critical to public/city staff safety, meeting permits/state regulations, and/or the potential for a long term impact to receiving water. Failure of the asset is imminent or occurs regularly. Includes the CRT and NTL programs. Asset failure will impact large numbers of customers.	Population impacted > 1 zone/Tier 1 or Tier 2 regulatory violation
Orange	Medium critical	Health and safety concerns are minimal or can be mitigated, and/or the potential for a short term impact to receiving water. Failure of the asset is likely to occur at some stage. Asset failure will impact a larger area such as a subdivision or more.	Population impacted >1 zone/ Tier 3 regulatory violation
Yellow	Low critical	Little to no impact to public/city safety, meeting regulations, and/or collecting wastewater. Asset failure is not likely to occur within the budget cycle or asset failure will impact fewer than 20-30 connections.	No regulatory violation or small number of people impacted by failure

STORMWATER

Priority	Definition	Further Definition	Impact
Red	High critical	Reactive maintenance/resident calls/minimum Level of Service	Level of Service impacts
Orange	Medium critical	No immediate threat to public safety/still important to meet Level of Service	No immediate threat
Yellow	Low critical	Minimal safety risk	Minimal safety risk

WATER FUND - Capital Project Description	Project Prioritization	2025-2034 Total	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034
Pumped Zones Storage Tank Zone 6	High Critical	\$ 4,200,000	-	4,200,000	-	-	-	-	-	-	-	-	-
Pumped Zones Storage Tank Zone 6 - EXTERNAL FUNDING SOURCE=\$10,800,000 as of AUG24	High Critical	\$ -	-	-	-	-	-	-	-	-	-	-	-
Denver Water Moffat Project Participation Gross Reservoir Expansion participation	High Critical	\$ 87,688,757	22,842,757	32,859,000	16,894,000	15,093,000	-	-	-	-	-	-	-
Zone 5 "Purple Line" - EXTERNAL FUNDING SOURCE 65%	High Critical	\$ 2,015,000	2,015,000	-	-	-	-	-	-	-	-	-	-
Zone 5 "Purple Line" - CITY PORTION 35%	High Critical	\$ 1,008,553	1,008,553	-	-	-	-	-	-	-	-	-	-
Sliplining of 54" Transmission Main	High Critical	\$ 1,100,000	1,100,000	-	-	-	-	-	-	-	-	-	-
Water Treatment Plant Repair Program	High Critical	\$ 7,382,000	570,000	542,000	569,000	597,000	627,000	658,000	691,000	726,000	762,000	800,000	840,000
Chemical System Improvements	High Critical	\$ 1,618,004	373,004	108,000	1,137,000	-	-	-	-	-	-	-	-
2024 Water Line Replacement	High Critical	\$ 10,927,684	10,927,684	-	-	-	-	-	-	-	-	-	-
Water Treatment Plant Replacement Project - pilot project + construction in out years	High Critical	\$ 293,851,000	757,000	7,711,000	7,858,000	70,721,000	65,600,000	68,880,000	72,324,000	-	-	-	-
Water Treatment Plant Replacement Project - land acquisition	High Critical	\$ 10,000,000	10,000,000	-	-	-	-	-	-	-	-	-	-
Distribution System Storage/Pump/Pipe	High Critical	\$ 6,050,000	6,050,000	-	-	-	-	-	-	-	-	-	-
Gross Reservoir Expansion Delivery infrastructure	High Critical	\$ 1,224,000	-	-	-	597,000	627,000	-	-	-	-	-	-
Carbon Dioxide System and Lime Chemical Feed Systems @ RWTP	High Critical	\$ 1,679,000	-	542,000	1,137,000	-	-	-	-	-	-	-	-
Security Cameras	High Critical	\$ 165,000	-	108,000	57,000	-	-	-	-	-	-	-	-
Water Fill Station R&R	High Critical	\$ 138,000	-	81,000	57,000	-	-	-	-	-	-	-	-
Arvada/Blunn Reservoir Studies	High Critical	\$ 126,000	-	108,000	-	18,000	-	-	-	-	-	-	-
Arvada/Blunn Reservoir Outlet Slide Gate Upgrades and Modifications	High Critical	\$ 1,694,000	-	65,000	-	-	-	-	-	1,068,000	561,000	-	-
Raw Water Pump Stations Upgrades and Modifications	High Critical	\$ 4,079,500	-	1,842,500	1,771,000	-	466,000	-	-	-	-	-	-
SCADA master plan and projects	High Critical	\$ 3,022,000	-	-	171,000	299,000	313,000	329,000	346,000	363,000	381,000	400,000	420,000
Reservoir Actuator & Electrical Compliance Project	High Critical	\$ 958,339	958,339	-	-	-	-	-	-	-	-	-	-
Water Distribution System R&R	Medium Critical	\$ 5,850,256	1,093,256	-	-	597,000	627,000	658,000	553,000	400,000	610,000	640,000	672,000
Zephyr Tank (Pumped Zones Storage Tank Zone 5)	Medium Critical	\$ -	-	-	-	-	-	-	-	-	-	-	-
Zephyr Tank (Pumped Zones Storage Tank Zone 5) - EXTERNAL FUNDING	Medium Critical	\$ 3,600,000	3,600,000	-	-	-	-	-	-	-	-	-	-
Pumped Zones Pump Station	Medium Critical	\$ 6,726,000	1,400,000	3,791,000	1,535,000	-	-	-	-	-	-	-	-
New Pump Station infrastructure	Medium Critical	\$ 6,498,000	-	6,498,000	-	-	-	-	-	-	-	-	-
Ralston Plant and System Storage Tanks Replacement and Expansion (Zone 4)	Medium Critical	\$ 7,511,000	-	-	-	-	-	-	-	653,000	6,858,000	-	-
Risk/Resiliency/Emergency Response Assessment	Medium Critical	\$ 1,561,000	200,000	108,000	114,000	119,000	125,000	132,000	138,000	145,000	152,000	160,000	168,000
Raw Water Pump Stations Upgrades and Modifications	Medium Critical	\$ 468,000	-	-	171,000	-	-	-	-	-	297,000	-	-
Croke Canal/Church Canal/Ralston Creek Operational & WQ Improvements	Medium Critical	\$ 152,000	-	152,000	-	-	-	-	-	-	-	-	-
Raw Water Pipeline Inspections & Upgrades	Medium Critical	\$ 182,000	-	-	57,000	125,000	-	-	-	-	-	-	-
Water Resources Master Plan	Low Critical	\$ 376,000	-	-	-	-	376,000	-	-	-	-	-	-
Hydraulic Modeling	Low Critical	\$ 732,000	50,000	54,000	57,000	60,000	63,000	66,000	69,000	73,000	76,000	80,000	84,000
2023 Water Replacement - BOND FUNDING	Low Critical	\$ 4,500,000	4,500,000	-	-	-	-	-	-	-	-	-	-
Annual Water Line projects	Low Critical	\$ 107,569,000	8,318,000	9,013,000	10,007,000	10,923,000	12,543,000	13,170,000	13,829,000	14,520,000	15,246,000	-	-
Highway 93 Lakes Water Storage Project	Low Critical	\$ 2,448,000	-	-	-	2,448,000	-	-	-	-	-	-	-
Distribution System Master Plan Update	Low Critical	\$ 795,000	400,000	-	-	-	-	395,000	-	-	-	-	-
Raw Water Infrastructure Upgrades	Low Critical	\$ 2,826,000	-	23,000	39,000	60,000	63,000	138,000	138,000	363,000	762,000	400,000	840,000
Haines and Piquette Ditch Upgrades	Low Critical	\$ 1,260,000	-	-	-	-	-	-	-	-	-	-	1,260,000
Arvada Reservoir Water Quality Improvements	Low Critical	\$ 239,000	-	-	-	239,000	-	-	-	-	-	-	-
Total All Projects		\$ 592,220,093	\$ 76,163,593	\$ 67,805,500	\$ 41,631,000	\$ 101,896,000	\$ 81,430,000	\$ 84,426,000	\$ 88,088,000	\$ 18,311,000	\$ 25,705,000	\$ 2,480,000	\$ 4,284,000
Total All High Critical		\$ 438,926,837	56,602,337	48,166,500	29,651,000	87,325,000	67,633,000	69,867,000	73,361,000	2,157,000	1,704,000	1,200,000	1,260,000
Total Medium Critical		\$ 32,548,256	6,293,256	10,549,000	1,877,000	841,000	752,000	790,000	691,000	1,198,000	7,917,000	800,000	840,000
Total Low Critical		\$ 120,745,000	13,268,000	9,090,000	10,103,000	13,730,000	13,045,000	13,769,000	14,036,000	14,956,000	16,084,000	480,000	2,184,000
Existing Debt Service		\$ 31,633,300	2,874,550	2,875,050	2,878,550	2,874,800	2,874,050	2,876,050	2,875,550	2,877,550	2,876,800	2,873,300	2,877,050
Operating Expenses		\$ 405,847,080	31,680,748	32,109,862	33,559,176	34,128,879	35,322,652	36,588,665	37,707,598	39,072,235	40,489,628	41,986,246	43,201,390
Total		\$ 1,029,700,473	\$ 110,718,891	\$ 102,790,412	\$ 78,068,726	\$ 138,899,679	\$ 119,626,702	\$ 123,890,715	\$ 128,671,148	\$ 60,260,785	\$ 69,071,428	\$ 47,339,546	\$ 50,362,440

SEWER FUND - Capital Project Description	Project Prioritization	2025-2034 Total	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034
NTL 7, W. 81st & Teller to W. 72nd & Sheridan - 2022 BOND FUNDING	High Critical	\$ 17,615,358	4,841,712	12,773,647	-	-	-	-	-	-	-	-	-
NTL2 + NTL3 + Alkire Force Main: 86th Avenue & Alkire Street - 2022 BOND FUNDING	High Critical	\$ 9,064,450	1,021,718	8,042,733	-	-	-	-	-	-	-	-	-
NTL 8 Phase 1, 68th & Sheridan to Tennyson & W. 68th Ave	High Critical	\$ 7,089,491	-	-	326,931	6,041,678	720,882	-	-	-	-	-	-
NTL 8 Phase 2, Tennyson & W. 64th to Tennyson & W 68th Ave	High Critical	\$ 7,470,365	-	-	261,545	5,767,056	1,441,764	-	-	-	-	-	-
NTL 6, 80th Ave. to Chase Circle	High Critical	\$ 6,893,005	-	-	-	1,125,949	5,767,056	-	-	-	-	-	-
NTL 5, Little Dry Creek, Kipling to 80th Ave.	High Critical	\$ 8,550,691	-	-	-	411,933	8,138,758	-	-	-	-	-	-
NTL Sewer System Condition Assessment Results	High Critical	\$ 7,262,000	-	-	330,000	3,785,000	3,147,000	-	-	-	-	-	-
CRT 6, Phase 2 - W. 69th from Coors to Urban (goes West)	High Critical	\$ 6,220,883	-	280,226	3,530,851	2,409,806	-	-	-	-	-	-	-
CRT 9, Union from W. 75th to W. 71st	High Critical	\$ 5,028,504	-	124,545	4,903,959	-	-	-	-	-	-	-	-
CRT 5, W. 69th from Eldridge to Coors	High Critical	\$ 2,591,056	-	-	-	1,524,151	1,066,905	-	-	-	-	-	-
CRT 8, W. 75th from Ward to Union	High Critical	\$ 1,303,274	-	88,961	1,214,313	-	-	-	-	-	-	-	-
CRT Sewer System Condition Assessment Results	High Critical	\$ 7,262,000	-	-	330,000	3,785,000	3,147,000	-	-	-	-	-	-
CRT 4, W. 68th Avenue & Indiana Street	High Critical	\$ 742,508	-	-	-	288,353	454,156	-	-	-	-	-	-
CRT 3, Westwoods Circle & W. 66th Circle	High Critical	\$ 431,156	-	-	-	27,462	403,694	-	-	-	-	-	-
CRT 6 Ralston Trunk Sewer Improvements - W. 69th from Coors to Urban	High Critical	\$ 5,989,997	5,542,119	447,878	-	-	-	-	-	-	-	-	-
CRT 7 Ralston Trunk Sewer Improvements - Simms to Pierson	High Critical	\$ 5,491,575	4,866,253	625,322	-	-	-	-	-	-	-	-	-
NTL 10, 61st & Tennyson	High Critical	\$ 17,371,656	5,933,281	11,438,375	-	-	-	-	-	-	-	-	-
Long term spending Assumption	High Critical	\$ 22,526,284	-	-	-	-	-	3,027,705	3,179,090	3,338,044	3,504,946	3,680,194	5,796,305
Sewer System Replacement	Low Critical	\$ 17,001,246	1,927,246	980,000	1,080,000	1,192,000	1,452,000	1,524,000	1,601,000	1,681,000	1,765,000	1,853,000	1,946,000
Infiltration Elimination Program	Low Critical	\$ 11,580,000	-	921,000	967,000	1,015,000	1,066,000	1,119,000	1,175,000	1,234,000	1,295,000	1,360,000	1,428,000
Oversizing of Replacement Pipelines for Additional Capacity	Low Critical	\$ 3,073,000	-	325,000	353,000	376,000	439,000	-	286,000	300,000	315,000	331,000	348,000
Wastewater Master Plan Update	Low Critical	\$ 1,124,000	-	433,000	-	-	-	-	691,000	-	-	-	-
Total		\$ 171,682,499	\$ 24,132,328	\$ 36,480,686	\$ 13,297,598	\$ 27,749,387	\$ 27,244,215	\$ 5,670,705	\$ 6,932,090	\$ 6,553,044	\$ 6,879,946	\$ 7,224,194	\$ 9,518,305
* Project will likely require additional bond funds to begin and/or complete													

Total All High Critical	138,904,253	22,205,082	33,821,686	10,897,598	25,166,387	24,287,215	3,027,705	3,179,090	3,338,044	3,504,946	3,680,194	5,796,305
Total Medium Critical	-	-	-	-	-	-	-	-	-	-	-	-
Total Low Critical	32,778,246	1,927,246	2,659,000	2,400,000	2,583,000	2,957,000	2,643,000	3,753,000	3,215,000	3,375,000	3,544,000	3,722,000
Existing Debt Service	31,831,266	2,893,956	2,894,706	2,893,456	2,895,206	2,894,706	2,891,956	2,891,956	2,894,456	2,894,206	2,891,206	2,895,456
Operating Expenses	223,987,748	17,419,493	16,510,338	17,418,120	18,235,922	19,096,088	20,000,956	20,953,001	21,954,840	23,009,240	24,122,286	25,267,463
Total	\$ 427,501,513	\$ 44,445,778	\$ 55,885,730	\$ 33,609,174	\$ 48,880,515	\$ 49,235,009	\$ 28,563,616	\$ 30,777,047	\$ 31,402,341	\$ 32,783,393	\$ 34,237,686	\$ 37,681,224

STORMWATER FUND - Capital Project Description	Project Prioritization	2025-2034 Total	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034
Arvada Center Detention Pond - IGA	High Critical	\$ 1,581,000	\$ 150,000	\$ 500,000	\$ 1,081,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Drainage Improvement Projects	High Critical	\$ 26,591,000	777,476	1,400,000	1,625,000	1,838,000	2,079,000	2,353,000	2,662,000	3,011,000	3,407,000	3,855,000	4,361,000
MHFD Joint Maintenance	High Critical	\$ 971,000	74,439	30,000	85,000	90,000	94,000	99,000	104,000	109,000	114,000	120,000	126,000
Van Bibber Creek from Oak St to Kipling Pkwy - IGA	High Critical	\$ 260,000	500,000	100,000	100,000	60,000	-	-	-	-	-	-	-
Ralston Creek at Ward Road	High Critical	\$ 2,220,000	-	-	1,083,000	1,137,000	-	-	-	-	-	-	-
Ralston Creek Improvements - Vance Street to Wadsworth By-Pass 2	High Critical	\$ 757,288		200,000	232,050	325,238							
Mile High Flood District Joint Master Plan Studies	Medium Critical	\$ 855,183	529,157	68,000	71,000	75,000	78,750	82,688	86,822	91,163	95,721	100,507	105,533
Juchem Ditch City Funded Improvements	Medium Critical	\$ 598,000	-	108,000	114,000	119,000	125,000	132,000	-	-	-	-	-
Stormwater Facility Aeration Projects	Low Critical	\$ 524,000	-	111,000	83,000	47,000	56,000	227,000					-
Ralston Creek Improvements - Vance Street to Wadsworth By-Pass 1	Low Critical	\$ 1,259,000	-	259,000	500,000	500,000	-						
Feasibility Study	Low Critical	\$ -	200,000				-	-	-	-	-	-	-
Church Ditch at 74th Avenue	Low Critical	\$ 596,000	-	596,000	-								-
Total		\$ 36,212,471	\$ 2,231,072	\$ 3,372,000	\$ 4,974,050	\$ 4,191,238	\$ 2,432,750	\$ 2,893,688	\$ 2,852,822	\$ 3,211,163	\$ 3,616,721	\$ 4,075,507	\$ 4,592,533
Total All High Critical		32,380,288	1,501,915	2,230,000	4,206,050	3,450,238	2,173,000	2,452,000	2,766,000	3,120,000	3,521,000	3,975,000	4,487,000
Total Medium Critical		1,453,183	529,157	176,000	185,000	194,000	203,750	214,688	86,822	91,163	95,721	100,507	105,533
Total Low Critical		2,379,000	200,000	966,000	583,000	547,000	56,000	227,000	-	-	-	-	-
2025 Existing Debt Service		-	-	-	-	-	-	-	-	-	-	-	-
2025 Operating Expenses		47,718,523	4,085,153	3,955,792	3,907,545	3,991,827	4,120,150	4,252,646	4,389,381	4,530,563	4,676,337	4,826,855	4,982,272
Total		\$ 83,930,993	\$ 6,316,225	\$ 7,327,792	\$ 8,881,595	\$ 8,183,065	\$ 6,552,900	\$ 7,146,334	\$ 7,242,203	\$ 7,741,726	\$ 8,293,058	\$ 8,902,362	\$ 9,574,805



REPORT TO CITY COUNCIL

AGENDA ITEM
2.B.

TO: THE HONORABLE CITY COUNCIL

DATE: August 26, 2024

SUBJECT: Staff Updates

Report in Brief

The purpose of this workshop is for staff to provide City Council with brief updates on projects and issues that do not require a full workshop.

Prepared by:
Chris Koch, CCO Admin

Reviewed by:

Approved by:

Enclosure, exhibits & attachments required to support the report