



City of Arvada

City Council Agenda

AUGUST 28, 2023
WORKSHOPS

Councilmembers:

Marc Williams, Mayor
David Jones, Mayor Pro-Tem
Lisa Feret, At large
Bob Fifer, At large
John Marriott, District 3
Randy Moorman, District 1
Lauren Simpson, District 2

Staff Members Usually Present:

Lorie Gillis, City Manager
Linda Haley, Deputy City Manager
Don Wick, Deputy City Manager
Rachel Morris, City Attorney
Jacqueline Rhoades, Director of Public Works
Sharon Israel, Director of Utilities
Rob Smetana, Acting Dir. of Community & Econ. Dev.
Bryan Archer, Director of Finance
Gabriella Bommer, Director of Human Resources
Rachael Kuroiwa, Director of Communications & Engagement
Kristen Rush, City Clerk

Info: 720-898-7550

CITY COUNCIL CHAMBERS

6:00 PM

1. Call to Order/Roll Call of Councilmembers
2. Workshops
 - A. Pavement Management Program Update
 - B. Homelessness Update
 - C. Staff Updates
3. Adjournment



REPORT TO CITY COUNCIL WORKSHOP

AGENDA ITEM
2.A.

TO: THE HONORABLE CITY COUNCIL

DATE: August 28, 2023

SUBJECT: Pavement Management Program Update

Report in Brief

The Public Works Department, including the Engineering Division, will provide the Council with an update on the 2023 asphalt and concrete (collectively "Pavement Management") programs. The team will also discuss the future program plan and possible funding options.

Background

In 2016, the City asked the voters for a sales tax increase that would have provided additional funding to support improving our pavement condition. While this initiative was not successful, the City Council has contributed additional funding to the annual streets maintenance (Pavement Management) program. During four of the past seven years, the City Council has authorized additional funding for the annual streets maintenance (Pavement Management) program based on the availability of "one-time" funds. Annual program funding since 2016 is summarized in the table below.

	2016	2017	2018	2019	2020	2021	2022	2023
Budget	\$6,290,480	\$12,129,188	\$12,218,008	\$9,937,736	\$13,721,457	\$10,409,668	\$15,671,799	\$12,494,118
Actuals	\$6,028,640	\$ 9,997,228	\$11,900,312	\$6,234,663	\$13,603,314	\$ 9,090,755	\$15,468,871	\$12,494,118*

*Note that 2023 Actuals is an estimate and will be updated as final pay applications are processed.

Strategic Alignment

The Pavement Management program supports the City's Principles and Services of maintaining existing roads and transportation network in tandem with snow and ice control services to ensure swift and safe transportation modes for the community as well as providing safe and efficient connections to modes of transportation including transit, streets, sidewalks, and bikeways, with a focus on enhanced technology at high-priority intersections improving safety and minimizing congestion. Additionally, the pavement team is working to develop policy direction for streets maintenance (Pavement Management) and creating the business case for dedicated funding to this program to provide financial options for City Council in order to eliminate the street maintenance deficit .

Next Steps

Future workshop

Prepared by:
Benjamin Sawaya, Pavement Manager

Reviewed by:

Approved by:

Jenny Wolfschlag, City Engineer	8/7/2023
Jacqueline Rhoades, Public Works Director	8/8/2023
Bryan Archer, Director of Finance	8/9/2023
Tammy Hedlund, Legal Specialist	8/9/2023
Kelsy Sargent, Assistant City Attorney	8/9/2023
Rachel Morris, City Attorney	8/11/2023
Don Wick, Deputy City Manager	8/11/2023
Lorie Gillis, City Manager	8/17/2023

Enclosure, exhibits & attachments required to support the report

An aerial night photograph of Arvada, Colorado. A tall, white water tower with a dark conical roof stands prominently in the foreground on the right. The tower has some text on its side, including "Arvada" and "Old Town". Below the tower, a multi-lane highway with a median is visible, with a train or bus traveling along it, leaving a light trail. The background is filled with the city's lights, including residential areas, commercial buildings, and parking lots. The sky is a deep blue, indicating twilight.

Pavement Management Program Update

Arvada City Council Workshop
August 28th, 2023

Pavement Management Program Purpose and Strategic Results

Purpose: to maintain the quality of road pavement for Arvada's 1,500 lane miles of paved roads

[SR4] By 12/24

complete a pavement program plan, provide financial options for City Council in order to eliminate the street maintenance deficit and develop an implementation plan to address and prioritize findings.

COMPLETE

[M4A] By 12/22

evaluate and develop policy direction for streets maintenance including ADA compliance requirements.

COMPLETE

[M4B] By 12/22

all new development in the City complies with ADA requirements and 2022 updated engineering standards.

[M4C] By 7/24

obtain City Council support and direction after completing research and developing the business case for dedicated funding to street maintenance.



Priorities and Goals

Priorities

1. Pavement Maintenance: Surface Treatments
2. Pavement Rehabilitation: Mill and Overlay and Reconstruction
 - a. Arterials
 - b. Collectors
 - c. Locals
3. Concrete Replacement

Goals

Ultimate Goal: Network Average PQI of 70

Immediate Goals:

1. Keep Good Streets Good
2. Reduce % Deficiency
3. Replace Concrete per ADA Requirements Prior to Pavement Rehabilitation Projects

Ultimate Goal - PQI 70

Overall road network in **Good Condition**

Improved ride quality - It's nicer to drive on our roads

Better road aesthetics - Our roads look good

Less noise generation with a smooth road

Less wear and tear on our vehicles - **Less** fuel consumption - **Less** air pollution

Less resources needed by our streets and traffic teams patching potholes and markings

Less road rehabilitation = **Less** lengthy construction = **Less** traffic delays

PQI by Function Classification and %Deficiency

Function Classification: Current PQI

1. Arterials: 63
2. Collectors: 50
3. Locals: 30

%Deficiency: When is a Street Deficient?

1. Arterials under PQI=60
2. Collectors Under PQI=55
3. Locals Under PQI=50

Continuous Program Improvements

Culture of the Pavement Management Team

- Improving Standards and Specs/Warranty Process
- More Clearly Defined Roles and Responsibilities (With Additional Staff)
- More Accurate Estimates (accounting for patching/reconstruction)
 - Asphalt Inspection Form
- Planning Farther Ahead (Vetting Process Improvement)
- Networking With Other Colorado Cities
- Planning Test Areas for New Surface Treatments
- Utilization of RoadMatrix
 - Building Projects to View Results
 - Super Sections
 - Utilities Data Integration
 - Decision Trees Improvements
 - Treatment Cost Updates
 - Calibration of Projected Results

2023 Program Overview

Budget Allocation and Projected Results:

- Asphalt Rehabilitation: \$5,766,158
 - Budget Funding: \$5,296,949
 - HUTF/ARPA Grant: \$469,209
- Concrete Replacement: \$3,825,435
- Asphalt Maintenance/Surface Treatments: \$1,549,152

Contracts Total: \$11,140,745

Total Program Budget: \$12,074,121

2023 Estimated Total Quantities:

Pavement Maint: 95 Lane Miles

Pavement Rehab: 28 Lane Miles

Concrete Replacement: 395
Curb Ramps + Additional CGS

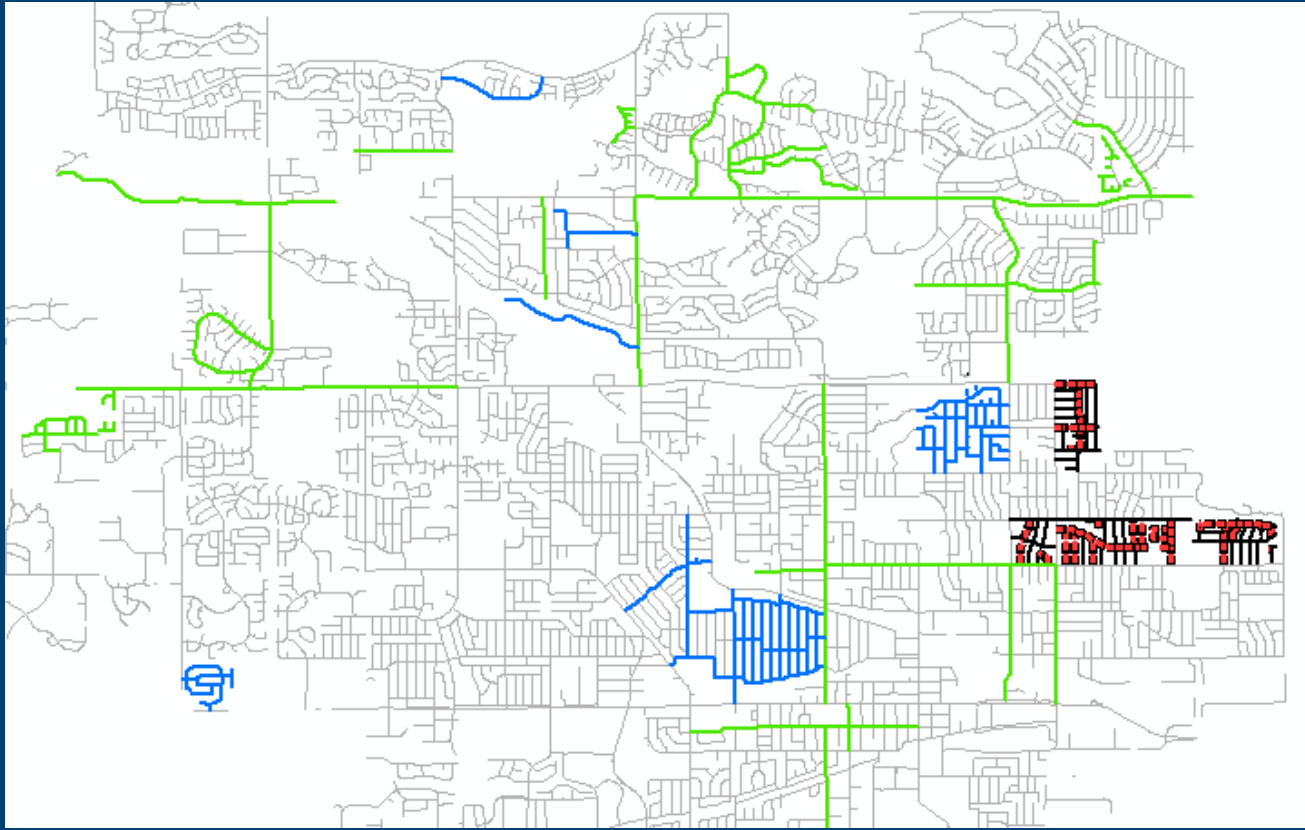
2023 Projected Results:

Network Average PQI Projected to Fall from 40 to 38 (compared to 36 if we did nothing)

% Deficiency Projected to Increase to 70% (compared to 73% if we did nothing)



2024 Plan with Current Budget: \$12 Million with \$8M Allocated to Asphalt



Projected Results:

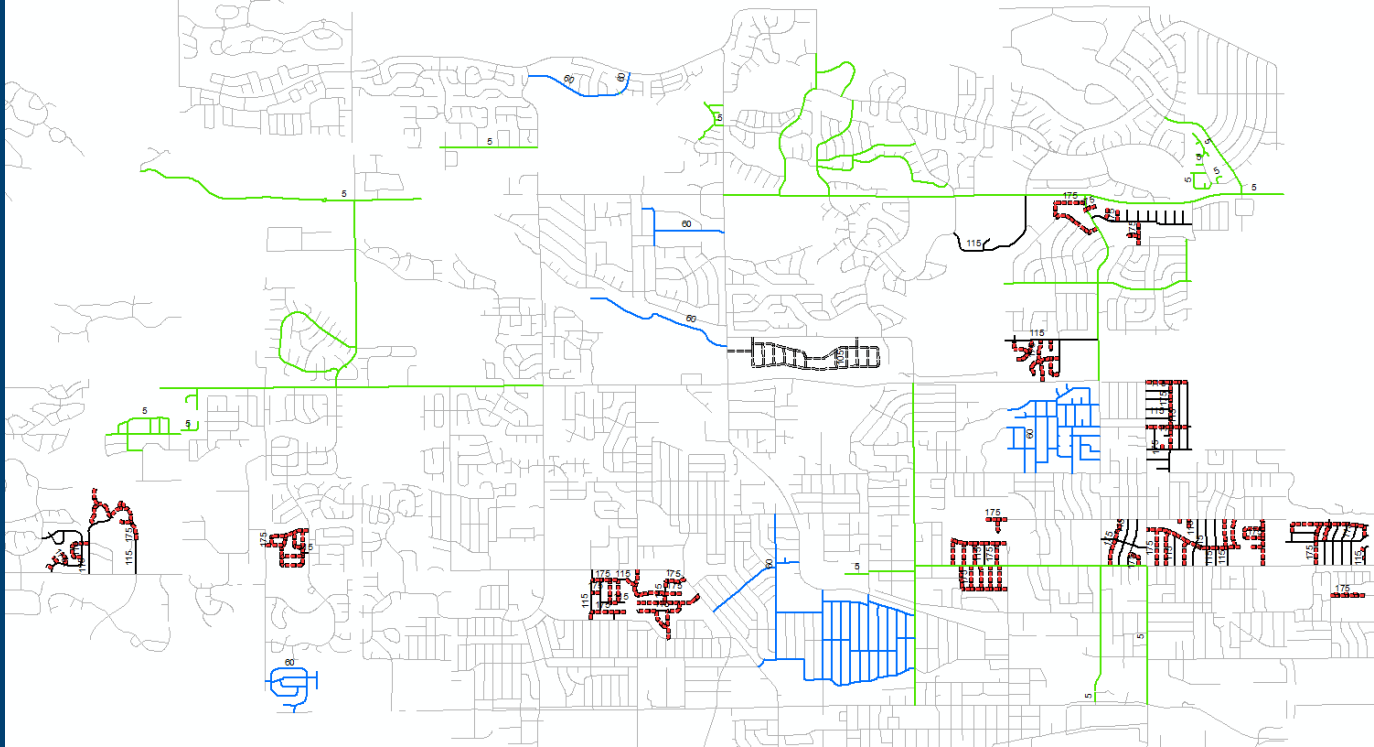
- PQI falls from 38 to 36
- %Deficient increases from 70 to 73

Treatment Description

- Crack Seal
- Slurry Seal Type II
- Microsurface Type II
- ▨ Chip Seal 3/8" + Fog
- ▨ Double Chip Seal 1/4" + 3/8"
- ▨ Cape Seal [Chip 1/4" + Slurry 1/4"]
- = Edge Mill + HMA OL 2.0"
- Full Mill + HMA OL 2.0"
- + Full Mill + SMA OL 2.0"
- Full Mill + HMA OL 3.0"
- HMA OL 2.0"
- ▨ Full Reconstruction LOC - 5" HMA+6" GB
- ▨ Full Reconstruction COL - 6" HMA+6" GB
- ▨ Full Reconstruction ART - 7" HMA+6" GB

2024 Budget Request

With an additional \$8 Million, we can maintain PQI in 2024



\$20M Total Budget:

- \$14M Allocated to Asphalt
- \$5M Allocated to Concrete Replacement

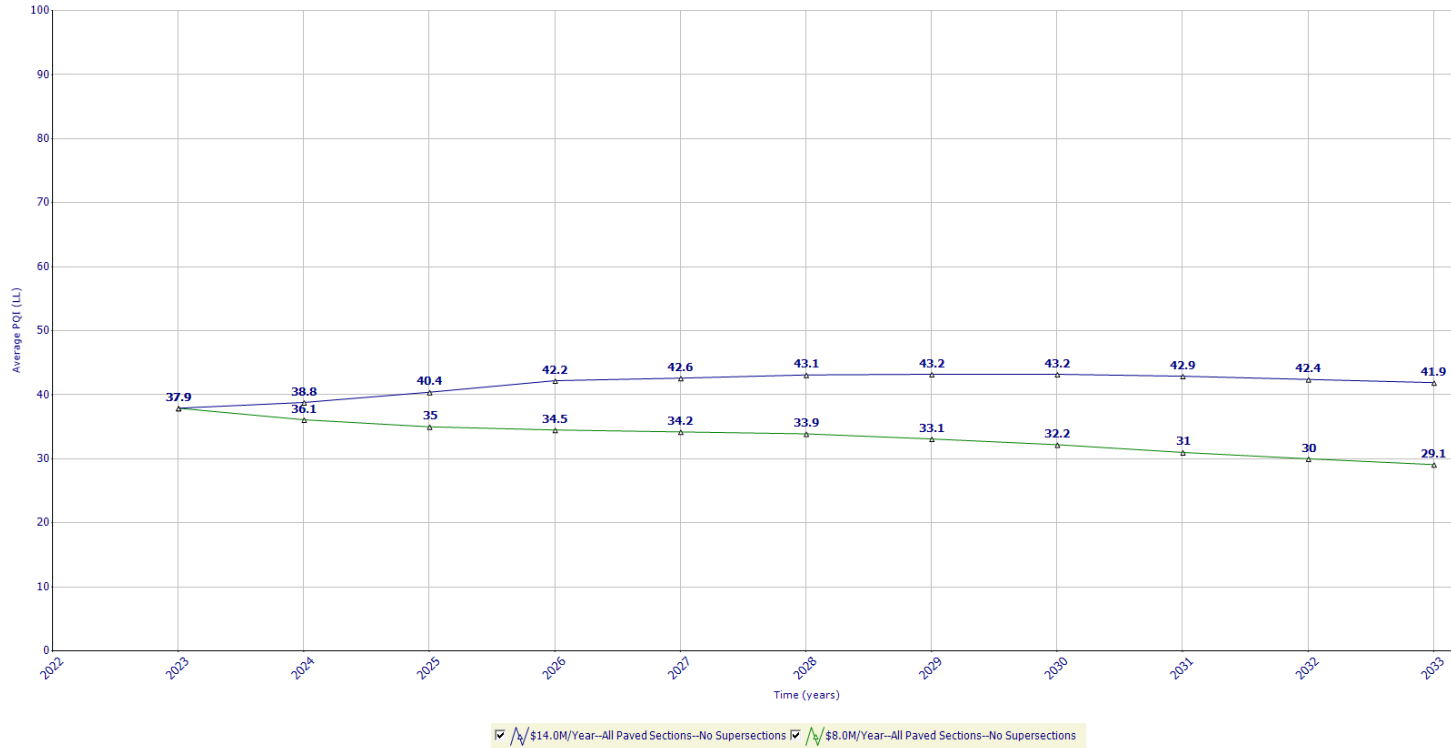
Projected Results:

- PQI stays at 38
- %Deficiency decreases from 70 to 69

Desktop Analysis Budget Scenarios

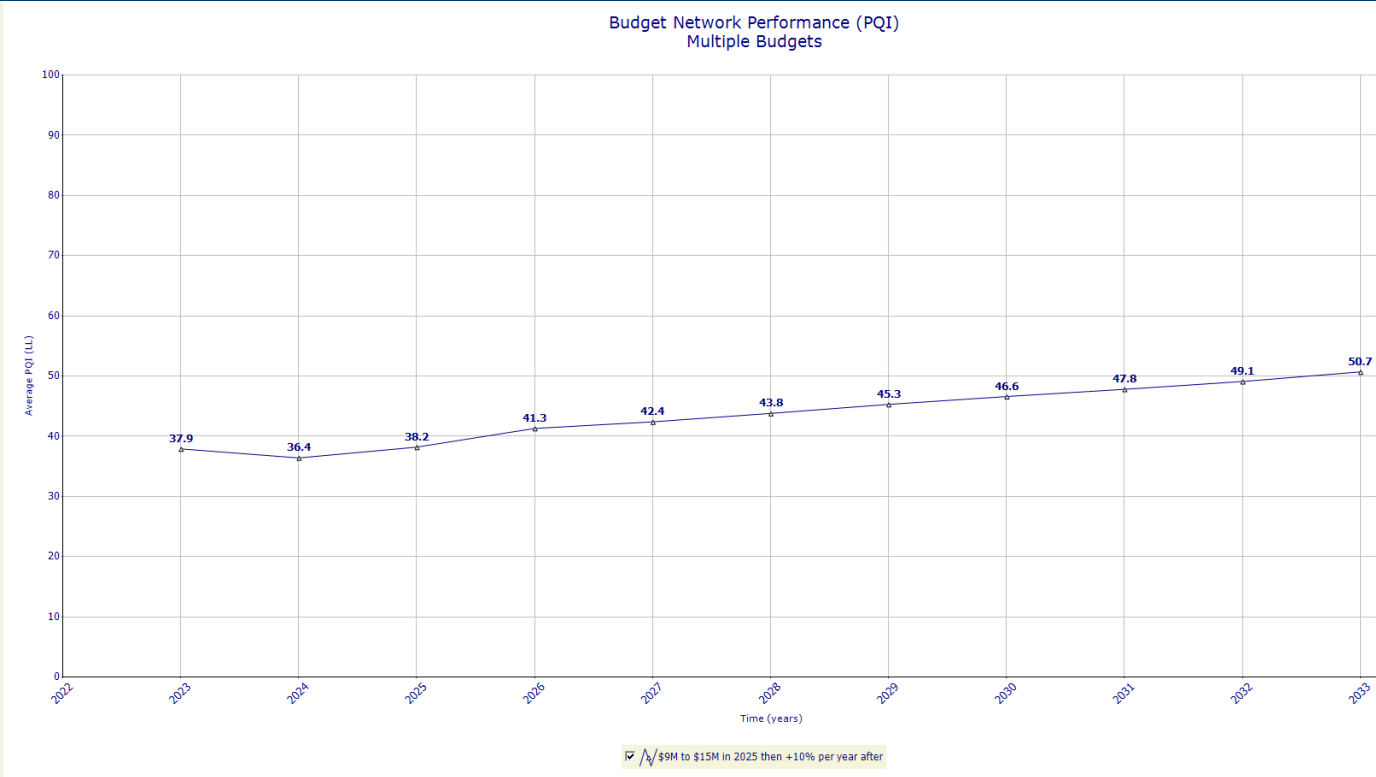
No Action (Status Quo) and Sustain Current Quality
Incremental Increases
Big Investment

Budget Network Performance (PQI)
Multiple Budgets



Current Total
Budget
(\$12M/Year)
vs.
2024
Requested
Total Budget
(\$20M/Year)

No Action
Status Quo
vs.
Sustain Current
Quality

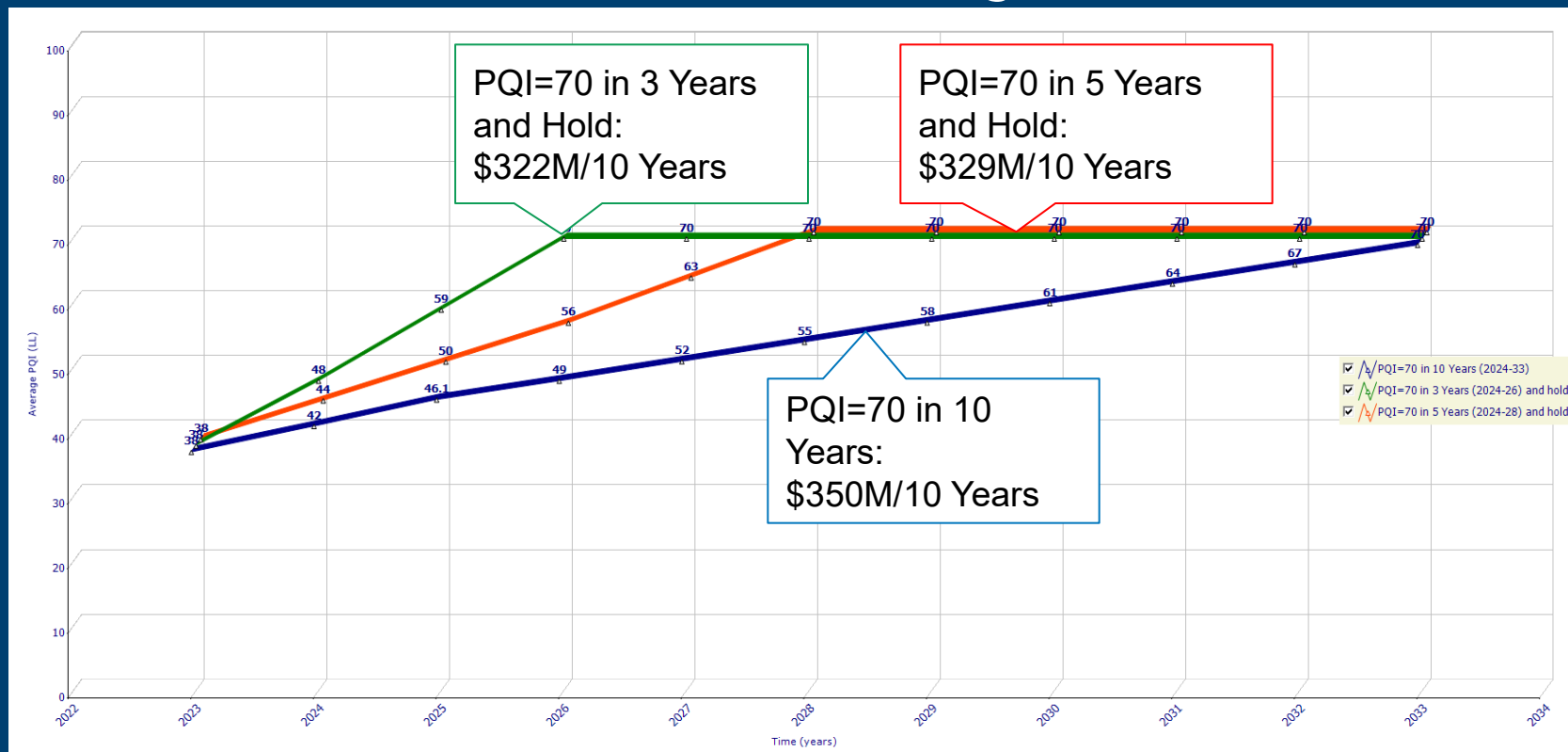


Incremental
Increases:

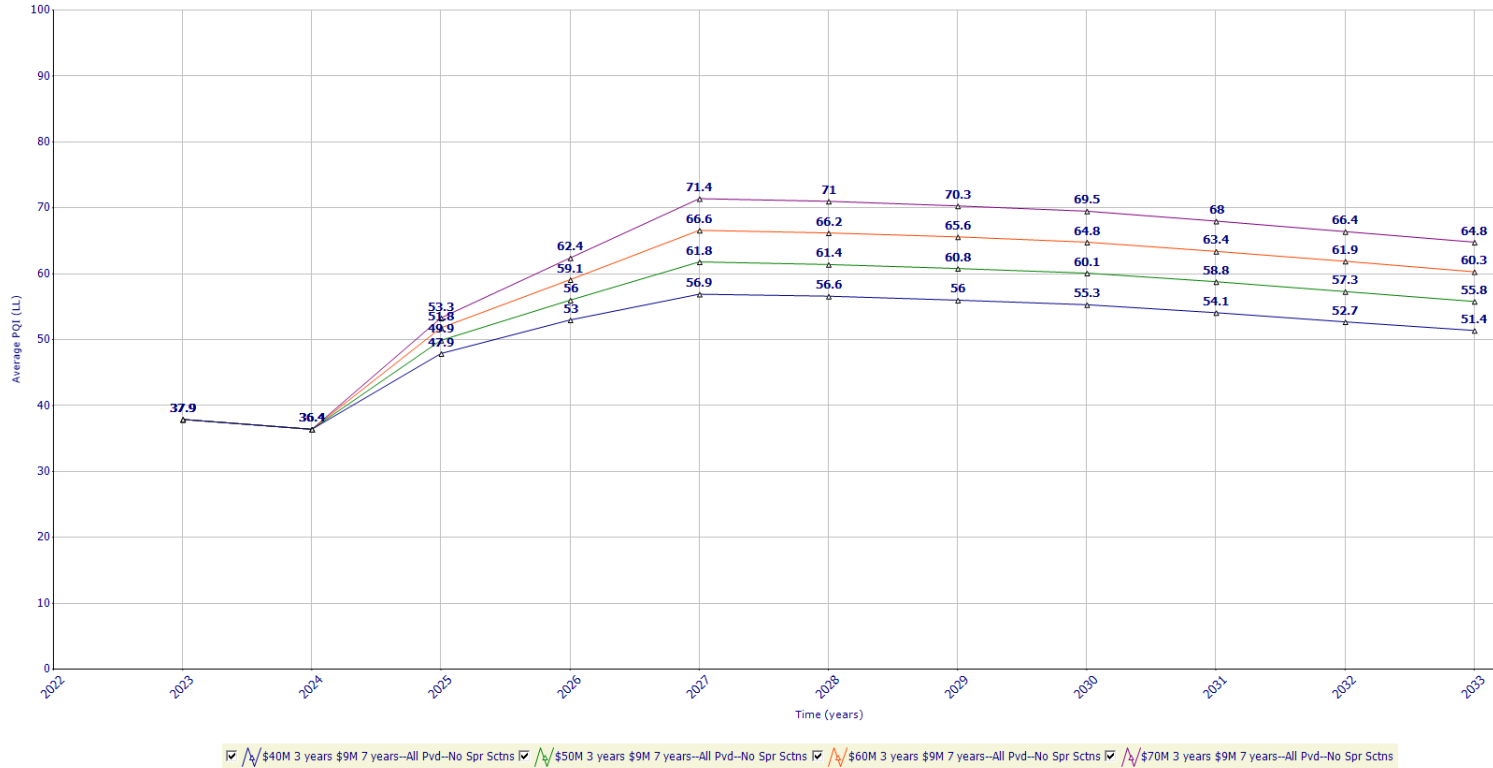
Budget increased to
\$20 Million in 2025 +
10% per year
afterwards

Slow and Steady
Progress

What about our Goal? What will it take to get to PQI=70?



Budget Network Performance (PQI)
Multiple Budgets



Big Investment:
infusion of
bonded funds
over a three
year period

Simulated
Totals Infused
over 3 Years
(80% asphalt
and 10%
concrete):

- \$150M
- \$188M
- \$225M
- \$263M

Funding Options

TAX OPTIONS

Options	Examples	Vote/Council	How Determined	Administrative Burden	Who Pays	2024 Revenue Generation per year
SALES TAX	Denver Colorado Springs Fort Collins	Vote of Citizens	On each transaction	Easy	Sales, Use, Auto, Bldg.	\$2,365,000 per .1% (annual net of CIP)
PROPERTY TAX		Vote of Citizens	Assessed valuation	Easy	Property Owners in Arvada	\$2,048,000 per mill (annual)
MARIJUANA	Denver Wheat Ridge Northglenn	Vote of Citizens	Sales Tax on sale/purchase	Medium to Hard	Users of Product	\$1,500,000 to \$2,000,000 depending on # of vendors

FEE OPTIONS

Options	Examples	Vote/Council	How Determined	Administrative Burden	Who Pays	2024 Revenue Generation per year
FLAT FEE ON UNITS	Westminster (existing)	Council	Flat amount per unit	Initial would be hard, ongoing would be easy	Utility customers in Arvada	App. \$3,240,000 per \$6 per month charge per utility customer (annually)
COMMERCIAL TRIP FEE	Westminster (proposed)	Council	Flat fee per SF by Land Use Type	Initial would be hard, ongoing would be easy	Business owners in Arvada	variable
PER VEHICLE	xx	Council	Flat amount per vehicle	Initial and on-going would be hard	Registered vehicle owners in Arvada	App. \$600,000 per \$.50 per month per vehicle (annual)
SIDEWALK SERVICE CHARGE	Fort Collins	Council	Flat fee by linear feet of sidewalk	Initial would be hard, ongoing would be easy	Property owners in Arvada	variable

RE-ALLOCATION OPTIONS

Options	Examples	Vote/Council	How Determined	Administrative Burden	Who Pays	2024 Revenue Generation per year
RE-ALLOCATE 98-101	Internal	Council	Projects that have balances at EOY	Easy	Reduction in funds for other CIP	variable (relatively small)
DEDICATE ROW PERMIT FEES	Internal/Various local governments	Council	Fee schedule	Easy	Anyone who touches the ROW	Up to \$500,000
MORATORIUM PENALTIES	Various local governments	Council	Fee schedule for identified areas	Medium	Contractors in restricted areas	variable

DEBT ISSUANCE

Options	Size	Vote/Council	Interest Rate	Annual Payment	Administrative Burden
GO DEBT	\$100 to \$300 million	Vote of Citizens	4%	\$7 million per \$100 million	Easy
SALES & USE TAX	\$100 to \$300 million	Vote of Citizens	4%	\$7 million per \$100 million	Easy
COP/DIRECT PLACEMENT	\$20 to \$30 million	Council	5%	\$1.6 million per \$20 million	Easy

Next steps

- Determining the direction
- Community education and engagement efforts informed by the direction

End - Thank You.



REPORT TO CITY COUNCIL WORKSHOP

AGENDA ITEM
2.B.

TO: THE HONORABLE CITY COUNCIL

DATE: August 28, 2023

SUBJECT: Homelessness Update

Report in Brief

On January 9, 2023, the City Manager's Office engaged the City Council in a study session on homelessness. During that presentation, the City Team provided several recommended action steps including immediate, intermediate, and long-term goals.

Over the past six months, the City team has been actively working on implementing the recommended immediate and intermediate action steps. During this workshop, the City team will update the Council on the progress of this work.

Background

On January 9, 2023, the City Manager's Office engaged the City Council in a study session on homelessness. During that presentation, the City Team provided several recommended action steps including immediate, intermediate, and long-term goals.

In addition to the goals and action steps outlined during the January 9 presentation, the City team has also been working with regional partners to coordinate efforts and align strategy. Some examples of this effort include:

- On February 6, 2023, the City Council approved an IGA with Adams County to join the Adams County regional homelessness effort.
- On April 3, 2023, the Council approved an IGA with Adams County to provide homeless street outreach services.
- Collaborating with Arvada Fire's Starvada outreach program.
- City Manager Gillis coordinates with Jefferson County city managers/county manager, regarding the efforts each jurisdiction is working on.
- Hired the homelessness project manager position.

Strategic Alignment

This policy discussion supports the City Council's Strategic Priority Areas of Safe Community, Community and Economic Development, Vibrant Community and Neighborhoods, and Organizational and Service Effectiveness.

Next Steps

- Continue to implement the action steps for the immediate, intermediate and long term goals as proposed at the January 9, 2023 Council Study session.
- Take Council feedback and direction and implement it.

- Continue to work with Jefferson County, other cities within the county, and other regional partners to develop a regional strategy to address homelessness.

Prepared by:
Don Wick, Deputy City Manager

Reviewed by:

Approved by:

Bryan Archer, Director of Finance	8/3/2023
Tammy Hedlund, Legal Specialist	8/3/2023
Laura Hemler, Assistant City Attorney	8/3/2023
Don Wick, Deputy City Manager	8/3/2023
Rachel Morris, City Attorney	8/7/2023
Lorie Gillis, City Manager	8/17/2023

Enclosure, exhibits & attachments required to support the report

August 28, 2023



Response to Homelessness

Update from the January 9, 2023 Study Session

City Council Workshop

What problems are we trying to solve?



Coordinate a regional response to homelessness



Addressing the visible unhoused population in Olde Town



Aligning resources to address the visible unhoused population



Relocate homeless services from Olde Town



Stop homelessness before it begins



Support homeless veteran efforts



Supporting homeless families



Help those living in vehicles

Data on Causes of Homelessness

SELF-REPORTED CAUSES HMIS DATA

A total of 12,241 unique individuals who accessed services or housing related to homelessness at an HMIS Partner Agency from 07/01/21-06/30/22 responded to the optional question: *Would you like to share the reasons or factors you feel contributed to your homelessness?*

1 RELATIONSHIP PROBLEMS OR FAMILY BREAK-UP

2 LOST A JOB OR COULD NOT FIND WORK

3 UNABLE TO PAY RENT OR MORTGAGE

4 ASKED TO LEAVE OR EVICTED

5 ALCOHOL OR SUBSTANCE ABUSE PROBLEMS

SELF-REPORTED CAUSES POINT IN TIME DATA

A total of 6,884 unique individuals were counted on the night of 01/04/22 and had a chance to respond to the optional question: *Would you like to share the reasons or factors you feel contributed to your homelessness?*

1 UNABLE TO PAY RENT OR MORTGAGE

2 ASKED TO LEAVE OR EVICTED

3 LOST A JOB OR COULD NOT FIND WORK

4 RELATIONSHIP PROBLEMS OR FAMILY BREAK-UP

5 ALCOHOL OR SUBSTANCE ABUSE PROBLEMS

POINT IN TIME COUNT 2022

JEFFERSON COUNTY DATA

Please note that the Point in Time is only a snapshot of homelessness on a single night with numerous variables that could result in an undercount.

493 PEOPLE EXPERIENCING
HOMELESSNESS

on a single night in Jefferson County, Colorado

SHELTERED

306

People who stayed in Emergency Shelter, Transitional Housing, or Safe Haven Programs

UNSHELTERED

187

People who slept on the streets or another place not meant for human habitation

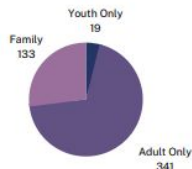
WHERE THEY STAYED

This year's count occurred on Monday, January 24, 2022 and was the first comprehensive count since 2020.



1 IN 2

Experiencing homelessness for the first time



HOUSEHOLD TYPE

Family represents an adult household 25+ with at least one child present. Youth Only represents transition aged youth 18-24, unaccompanied youth, and parenting youth. Adult Only represents those 25+ without children.

POINT IN TIME REPORT 2023

JEFFERSON COUNTY, COLORADO

This data represents people counted as experiencing literal homelessness (HUD) on January 30, 2023. As the Point in Time (PIT) is a snapshot of homelessness on a single night with numerous variables, trending data year-over-year is highly discouraged. For dashboards and breakdowns by county, visit mdhi.org/pit.

854 PEOPLE

EXPERIENCING HOMELESSNESS
ON JANUARY 30, 2023

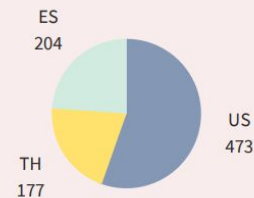
381 SHELTERED

IN EMERGENCY SHELTER (ES),
TRANSITIONAL HOUSING (TH),
OR SAFE HAVEN (SH) PROGRAMS

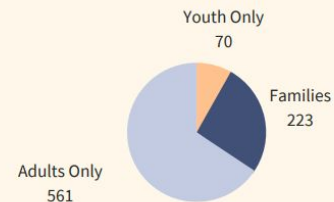
473 UNSHELTERED

SLEPT ON THE STREETS OR
ANOTHER PLACE NOT MEANT FOR
HUMAN HABITATION (US)

WHERE THEY STAYED



HOUSEHOLD TYPE



Families represent an adult household 25+ with at least one child present. Youth Only represents transition-aged youth 18-24, unaccompanied youth, and parenting youth. Adults Only represent those 25+ without children.



1 IN 2 FIRST
TIME HOMELESS

1 IN 3
CHRONICALLY
HOMELESS



2022 Jefferson County Point in Time (PIT) count

493

People experiencing homelessness on a single night in Jefferson County

306

Sheltered in emergency shelter, transitional housing, or Safe Haven Program

38.3%

Emergency Shelter

23.7%

Transitional Housing

187

Unsheltered sleeping on the streets or another place not meant for human habitation

37.9%

Unsheltered

133

Family

Adult household 25+ with at least one child present

19

Youth

18-24 years of age

341

Adult Only

25+ without children

1 in 2

Experiencing homelessness for the first time

2023 Jefferson County Point in Time (PIT) count

854

People experiencing homelessness on January 30, 2023

381

sheltered in emergency shelter, transitional housing, or Safe Haven Program

204

Emergency Shelter

177

Transitional Housing

473

unsheltered sleeping on the streets or another place not meant for human habitation

473

Unsheltered

223

Family

Adult household 25+ with at least one child present

70

Youth Only

18-24 years of age

561

Adult Only

25+ without children

1 in 2

Experiencing homelessness for the first time

1 in 3

Chronically Homeless

What does homelessness look like in Arvada?

Data from Homeless Management Information System (HMIS)

January 1st, 2023 – July 31st, 2023

553

Number of people utilizing services

20

Families served

98

Individuals chronically
homeless

41

Individuals received
street outreach services

18

Individuals are veterans

204

Individuals are disabled

People Served - Arvada

How many **people were served** by projects in HMIS during the reporting period?

Includes breakdowns for people who had project enrollments in HMIS that overlap with the specified reporting period.

Check the **Additional Context** section at the bottom of the page for more information.

Reporting Period

1/1/2023 7/31/2023

Continuum of Care
Metro Denver

Agency Name
All

Project Category
All

Household Type
All

Active at End of Period
All



Open Instructions



Data last refreshed: 8/10/2023
3:01:06 PM



553

People



481

Households

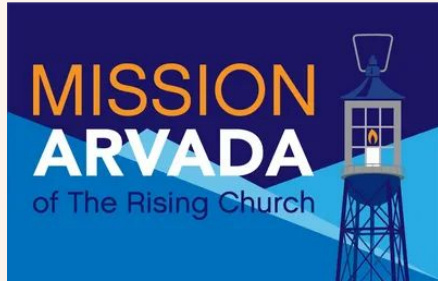


People Served per Project Type



What does homelessness look like in Arvada?

January 1, 2023 – August 22, 2023



7,827
Total Visits

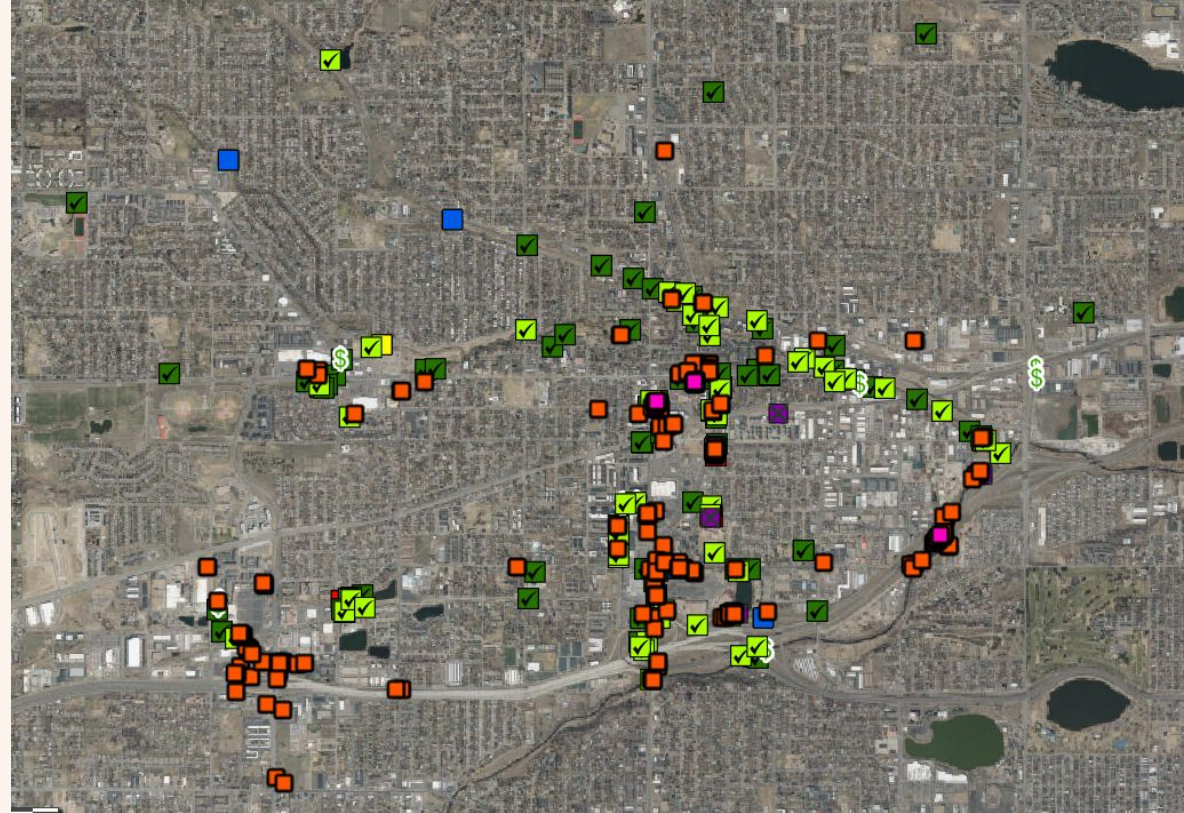
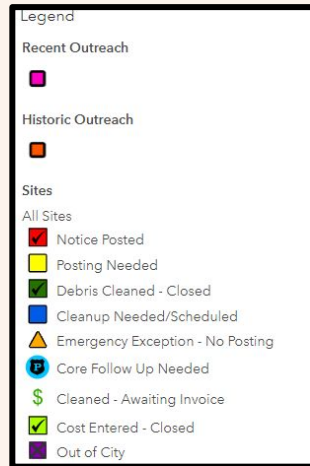
696
Unique individuals Served
*412 in HMIS



25,567
Total Visits

12,139
Unique individuals Served

What does homelessness look like in Arvada?



Impact on the Business Community

In the Olde Town Area:

- Human waste and sanitary concerns
- Theft
- Vandalism
- Some customers concerned about visiting Olde Town
- Business staff members concerned about safety
- Theft and safety inside the transit hub/parking garage

Businesses in General

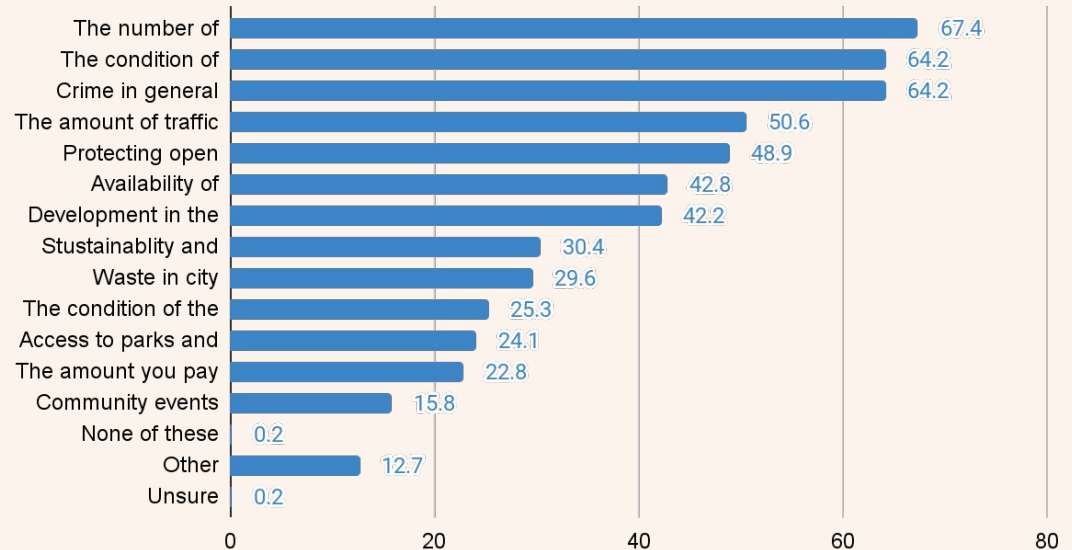
- Rising crime
- 11.3% of businesses put homelessness as one of the top 3 challenges
- Concerned about open fires in camps and encampments
- Need mental health first aid training for employees so they can help de-escalate situations

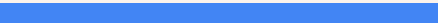
Community Survey Results

67.4%

Homelessness

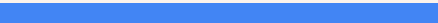
Issues important to residents personally





Partners

- Jefferson County
 - Lakewood
 - Wheat Ridge
 - Westminster
 - Edgewater
 - Golden
- Heading Home
- Foothills Regional Housing
- Jefferson County public libraries
- City of Arvada Departments
- Arvada Fire Protection District
- STARvada
- MDHI
- Jeffco Public Schools
- Adams County
- Points West
- Target



Partners

Faith-based

- Mission Arvada
- Grace Church
- King of Glory
- Arvada Covenant Church Parking
- Arvada United Methodist Church

Non-Profit

- Community Table
- Severe Weather Shelter Network
- Family Tree
- Beyond Home
- Safe Parking Initiative
- Jefferson Center for Mental Health
- Salvation Army
- Earthlinks

What should the City's role be?

- Advocate to establish strong governance as a regional coordinating body
- Help lead the effort to develop regional strategic plan
- Assist in executing the strategic plan
- Help manage, coordinate, and collaborate with service providers who have the expertise for overall execution of strategy. Wrap around services
- Develop and execute on communications plan to residents and businesses
- Be a catalyst for change
- Engage in lobbying efforts for funding efforts

The City should not become the service provider

Police Perspective: C.O.R.E

- Community
- Outreach
- Resource
- Enforcement



Police Perspective: Police Contacts



- Jefferson County Adult Protective Services
- JCMH / co-responders
- Arvada Housing Authority
- CDOT
- RTD
- AURA
- BID
- Library
- Railroad
- Churches
 - New Apostolic / Rising / Bridge
- Environmental Hazmat Services
- City Prosecutor's Office
- City Parks Department
- City Streets Department
- Other City Homeless Team

Police Perspective: Partnerships



Police Perspective: Cost

\$358,135	Calls for service
\$379,832	CORE Sergeants / Officers
\$201,018	Co-responders
\$60,211	Camp clean ups
\$999,196	2022 Total

Camp Posting Training

- PD and Risk Management Teams conducted training for field teams
 - Parks
 - Public Works
 - Utilities
- How to identify unoccupied camps
- How to mark and report unoccupied camps
- Follow-up to clean up unoccupied camps

Camp Clean Up Costs

- January 31 - May 31, 2023
 - 72 camp clean ups
 - Range of cost = \$213 - \$5882
 - Average cost = \$1094
 - Total cost = \$52,498
 - Grant funded = \$50,000
- Transit Hub Costs
 - April = \$4625
 - May = \$3856
 - June = \$3613
 - July = 4226
 - 4 month total = \$16,320

Update from the Municipal Court

Update from Municipal Court

Number of Defendants currently active in the One Small Step Court program: 52

Number of Defendants who have graduated: 10 (3 more in next month) - 0% recidivism!

Number of Defendants currently on warrant status (they have failed to appear for court): 58

Other updates:

Court is on Tuesdays at 1:30pm

Implemented Phase Structure

Received grant from 1st JD Bar Association - use towards Incentives program (gift cards)

JCMH Kiosk

Immediate Actions

Tier 1

Identify Emergency Sheltering	In Progress
Establish outreach team in coordination with our homeless navigators	Completed
Contract with providers for camp, encampment, and debris clean up	Completed
Hire second homeless navigator (Housing Navigator)	Completed
Transition homeless from Olde Town	In Progress
Identify appropriate location outside of Olde Town to provide homeless services	In Progress
Cities and service providers use HMIS	Completed
CPTED analysis of most problematic areas	In Progress

Immediate Actions

Tier 2

Create a strong county/city governance structure	In Progress
Build interjurisdictional coordination (Arvada, Lakewood, Wheat Ridge, Golden, Jeffco)	In Progress
Formalize data collection	In Progress
Contract for homeless study	Put on Hold
Engage in PESTEL analysis (Political, economical, social, technology, environmental, legal)	Put on Hold
Join Adams County MOU	Completed
Perform an internal analysis of policies and other management tools.	In Progress

Intermediate Actions

Implement recommendations from study and PESTEL analysis	Put on Hold
Establish data collection and analysis strategy for data driven approach	In Progress
Establish performance measures	In Progress
Align service providers	In Progress
Navigation Center development board	In Progress
Engage with Built for Zero	In Progress
Participation with school districts efforts	In Progress
Develop effective communication plan	In Progress
Web page development for resources and how to navigate services/system	Not Started
Build a grant/funding pipeline	Not Started
Continue support of Community Table and Safe Parking Program	In Progress

Long-Term Strategy

Implement regional navigation center	In Progress
Implement regional family navigation center	In Progress
Expand housing options	In Progress
Evaluate hotel/motel transitional housing model	Not Started
Non-profits/NGOs operate all but emergency services	Not Started
Create Park Ranger program	In Progress
Create transitional and affordable housing options	Not Started
Elected officials advocate for legislation and financing to assist with issue	Not Started

Funding

- Transformational Homelessness Grant: Awarded \$1,917,000 over 3 years
 - Street Outreach
 - Bridge Housing
 - Emergency Sheltering
- Internal analysis of cost across City departments
- City/County collaborating to secure other grants and other funding sources

Grant Opportunities

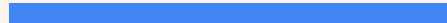
- Grant funding opportunities
 - State level
 - Federal level
 - Grants will likely require matching resources
- Pending DOLA grant application

Next Steps

- Strategic Planning Process
 - Phase 1 is with the city team
 - Phase 2 is with various community partners
- Incorporate strategic planning objectives
- Continue to work on Intermediate and long range goals
- Develop cost model
- Develop data sources and structure
- Council feedback

Council Discussion

- Questions





REPORT TO CITY COUNCIL

AGENDA ITEM
2.C.

TO: THE HONORABLE CITY COUNCIL

DATE: August 28, 2023

SUBJECT: Staff Updates

Report in Brief

The purpose of this workshop is for staff to provide City Council with brief updates on projects and issues that do not require a full workshop.

Prepared by:
Chris Koch, CCO Admin

Reviewed by:

Approved by:

Enclosure, exhibits & attachments required to support the report