



City of Arvada City Council Agenda

**JUNE 12, 2023
WORKSHOPS**

Councilmembers:

**Marc Williams, Mayor
David Jones, Mayor Pro-Tem
Lisa Feret, At large
Bob Fifer, At large
John Marriott, District 3
Randy Moorman, District 1
Lauren Simpson, District 2**

Staff Members Usually Present:

**Lorie Gillis, City Manager
Linda Haley, Deputy City Manager
Don Wick, Deputy City Manager
Rachel Morris, City Attorney
Jacqueline Rhoades, Director of Public Works
Sharon Israel, Director of Utilities
Rob Smetana, Acting Dir. of Community & Econ. Dev.
Bryan Archer, Director of Finance
Gabriella Bommer, Director of Human Resources
Rachael Kuroiwa, Director of Communications & Engagement
Kristen Rush, City Clerk**

Info: 720-898-7550

CITY COUNCIL CHAMBERS 6:00 PM

1. CALL TO ORDER/ROLL CALL OF COUNCILMEMBERS
2. WORKSHOPS
 - A. Bond Projects Update
 - B. 2023-2024 Revised CIP 10-Year Model Update
 - C. 2023-2024 Revised 10-Year Model Update
 - D. Staff Updates
3. ADJOURNMENT



REPORT TO CITY COUNCIL WORKSHOP

AGENDA ITEM
2.A.

TO: THE HONORABLE CITY COUNCIL

DATE: June 12, 2023

SUBJECT: Bond Projects Update

Report in Brief

The Public Works engineering team will provide the City Council with an update on the bond projects for streets and utilities. There are two street projects. The first project is Ralston Road Phase 2 (Yukon Street to Garrison Street). The second project is W. 72nd Avenue (Swadley Court to Kipling Street). The W. 72nd Avenue project also includes the construction of an underpass for the Union Pacific Railroad. The utility bonds were issued in December 2022 and an update on the spending plan for each fund will be presented.

Background

November 2018, voters passed ballot issue 3F, which approved funding for the rebuilding and widening of Ralston Road from Yukon Street to Garrison Street. The bond initiative also approved the widening of W. 72nd Avenue from Swadley Court to Kipling Street, and for the construction of an underpass for the Union Pacific Railroad.

The bond initiative also requires a citizen's bond oversight committee. Beginning in the third quarter of 2019, City team members meet quarterly with the citizens' bond oversight committee. The City engineering team provides information to the committee regarding funding related to the project, project schedules, and communication with the residents and businesses along the project corridors. The citizens' bond oversight committee also participates in public meetings, open houses, and project tours.

Through Council workshops, the City team will continue to report to the City Council on a quarterly basis regarding the status of the bond projects. Reports summarizing progress on the bond projects have been presented to the City Council during the following previous workshops:

November 25, 2019 September 28, 2020 April 26, 2021 August 23, 2021 December 13, 2021 April 25, 2022 August 8, 2022 March 13, 2023.

Construction has progressed beyond a majority of the utility removals, relocations, and installations, and has progressed with city utility and roadway construction. Roadway work has advanced on the Ralston Road project, and the W.72nd Avenue project is well into work on construction package (CP) 2 that was approved by the Council on March 7, 2022.

In December 2022, two bonds were issued, one each for water and wastewater enterprise funds. This is the first quarterly update for these bonds.

Strategic Alignment

Presentation of an update on the bond projects aligns with the Infrastructure Priority Area of the City Council Strategic Plan. Completion of the projects aligns with:

Strategic Result 3: By 12/23 update water, sewer, stormwater master plans and develop an implementation plan to address all findings. The bond issuance provides funding for implementation of some of the master plan findings.

Strategic Result 5: By 12/25 effectively utilize voter approved bond funds for the completion of Ralston Road phase 2 and the expansion of W.72nd Avenue.

Next Steps

Receive feedback from the City Council and schedule the next quarterly workshop in order to provide bond project updates.

Prepared by:
Michele Broski, Executive Assistant

Reviewed by:

Approved by:

Jenny Wolfschlag, City Engineer	5/11/2023
Jacqueline Rhoades, Public Works Director	5/12/2023
Bryan Archer, Director of Finance	5/12/2023
Tammy Hedlund, Legal Specialist	5/12/2023
Kelsy Sargent, Assistant City Attorney	5/12/2023
Don Wick, Deputy City Manager	5/12/2023
Rachel Morris, City Attorney	5/22/2023
Lorie Gillis, City Manager	5/30/2023

Enclosure, exhibits & attachments required to support the report

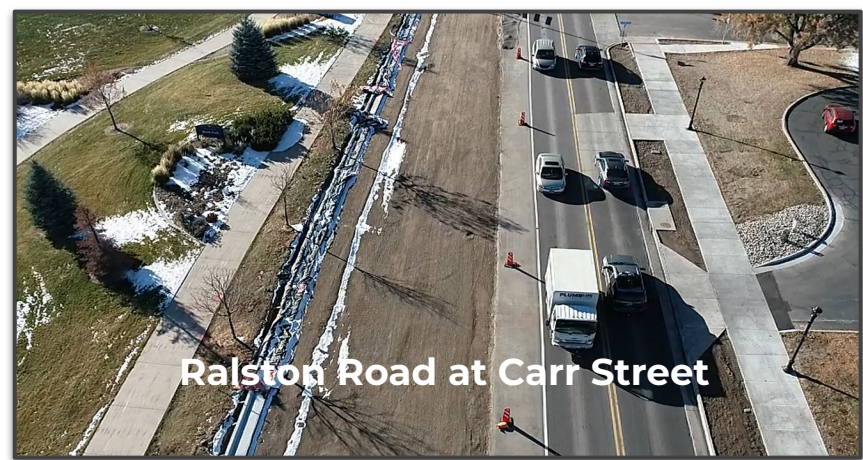


Bond Projects Update

June 12, 2023

Tonight's Agenda

- **Transportation Projects**
 - **Ralston Rd**
 - **72nd Ave**
- **Utilities Projects**
 - **Water**
 - **Wastewater**



Transportation Projects Agenda

- ROW
- Budget
- Construction Phasing
- Schedule
- Challenges and Risks
- Community Outreach



Ralston Road Ph 2 - ROW Acquisition

- **Right OF Way (ROW):** All the ROW requirements Needed for this project are complete
- **Temporary Construction Easement (TCE)** only one parcel extension agreement is pending (Work is completed in this parcel)

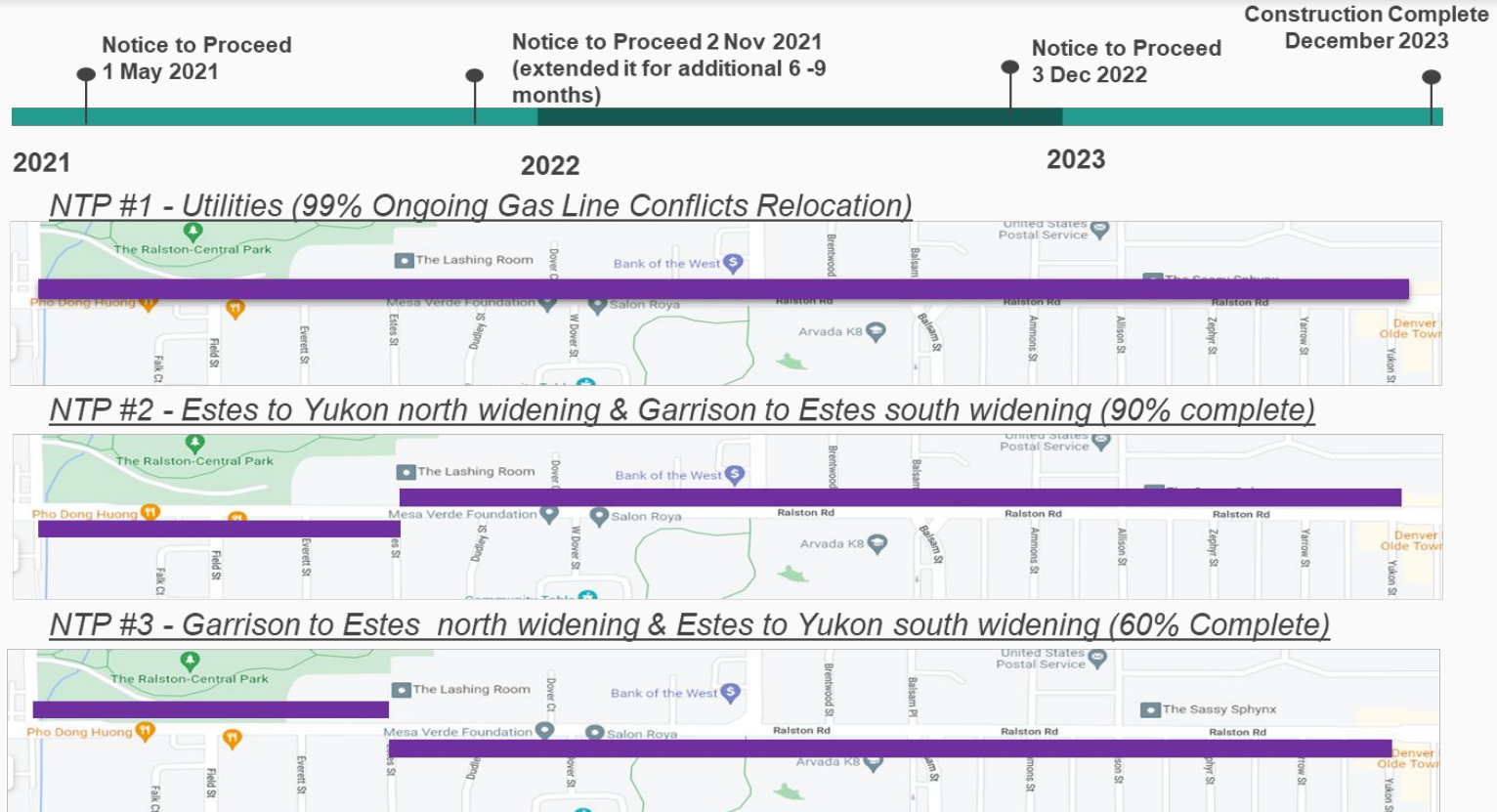
Completed

Closed all 49 parcels,
Amount spent on ROW and
its services is
\$5.22M (120%)

Ralston Road Ph 2 - Budget & Expenditure

SOURCES	Initial Budget & Costs	Current Expected Budget & Costs
1. Bond Funding	\$ 15,300,000	\$15,300,000
2. Additional City Funding	\$0	\$3,493,574
3. AURA Funding (Streetscape)	\$3,500,000	\$3,500,000
TOTAL	\$18,800,000	\$ 22,293,574
USES		
A. Design	\$852,407	\$2,133,532
B. Right-of-Way	\$4,190,034	\$5,212,790
C. Construction - Hamon Infrastructure, Inc.	\$12,274,000	*\$12,800,000
D. Construction - Street Lights & Testing	\$0	\$193,769
E. Miscellaneous (includes Contingency)	\$1,483,559	\$2,115,270
TOTAL	\$18,800,000	\$ *22,455,361
*Change Order is in negotiation for additional scope of work and additional time		

Ralston Road Ph 2 - Construction Phasing



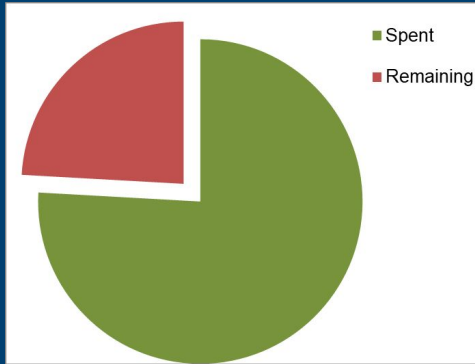
Ralston Road Ph 2 - Status & Schedule

PROJECT BUDGET

BUDGET : \$22,455,361

SPENT: \$17,040,021

PERCENT SPENT:
75.9%

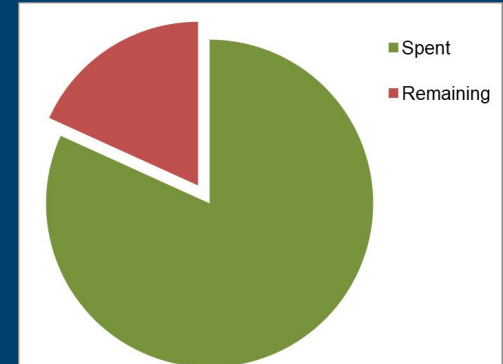


CONSTRUCTION BUDGET

BUDGET : \$12,800,950

SPENT: \$10,467,800

PERCENT SPENT:
81.8%



● Current Status
● Anticipated completion

Ralston Road Ph 2 - Completed Activities

Completed:

- Installed storm sewer - north side (85%), south side (80%)
- Bottom two lifts paving on south side (from Garrison to Carr St),
- Improvements in TCE are completed on Southside from Garrison to Estes
- Traffic Shift to south side on May 31st (From Garrison to Cody St)
- Storm sewer on south side from Garrison to west of Balsam St - completed
- Curb and Gutter and sidewalk work on south side between Garrison and Carr St
- Lumin8 work- Pedestrian light bases and its installation



Ralston Rd Near Field St

Ralston Road Ph 2 - Current & Upcoming Activities

Current and Upcoming:

- Storm sewer and fire hydrant work at Balsam st, Yukon St and Yarrow St
- Road base preparation on southside
- Sidewalk, and curb and gutter construction on south side is ongoing; Business access driveways
- Asphalt Concrete removal on northside between Garrison and Estes St
- Storm sewer work on north side between Garrison and Estes
- Landscaping details (tree bushes approval form parks)



Ralston Road Ph 2

Additional Scope of Work (*not anticipated*)

1. Contaminated soil excavation and hauling

Hamon found contaminated soil near Sinclair gas station. Currently Hamon is working on excavation and hauling of this soil on north side to the waste management location.

2. Additional stormwater work on southside

At several locations storm water network was inspected and found to be at its end of life. Hamon is currently working on additional scope on storm sewer network on south east side. This caused significant delay to construction schedule.



Ralston Road Ph 2 - Challenges and Risks



PRIVATE UTILITIES

Private utility relocations have taken substantially longer/ some underground gas line conflict relocations are ongoing.



CONTAMINATED SOIL AND ADDITIONAL STORMWATER WORK

Found contaminated soil at the Sinclair gas station and most of the storm network was found to be in bad condition.



DEVELOPMENT WORK

- **Development 1- *Ralston Gardens* (5721) 102 units**
- **Development 2-*Ralston Court* (8707) 49 Units**
- **Development 3-*Emerson at Olde Town* (8591) 24 Units**



PUBLIC IMPACTS AND ROAD CLOSURES

- Construction duration extension
- Business impacts
- Business signage
- Traffic re-routing
- Weather conditions
- Street closures when school is in session.

Ralston Road Ph 2 - Community Outreach

Businesses Owners, Residents and School Communication



- Public Outreach Officer
- Construction Project Manager



- Communications Manager
- Project Manager
- Legal Department

Ralston Road Ph 2 Project Completion

**Original Completion
May 2023**

**Anticipated Completion
December 2023**

Ralston Road Phase 2 Questions?



Ralston Road (Newly paved bottom 2 lifts on south side @Estes)



Ralston Road (Storm sewer work @ Allison St)

W. 72nd Ave - ROW Acquisition

- 1 parcel left to acquire
 - Homeowner signed. Scheduled to close.
- 1 parcel eminent domain
 - Settlement out of court
- Temp easement extensions (19) - Six months

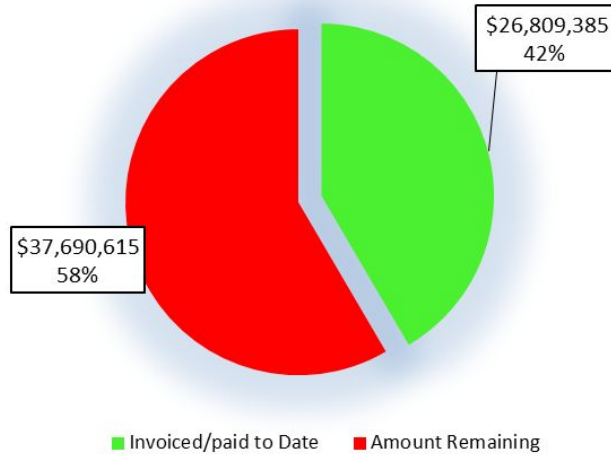
Closed

Closed 71 parcels
Amount spent on ROW \$5.5M
(100%)



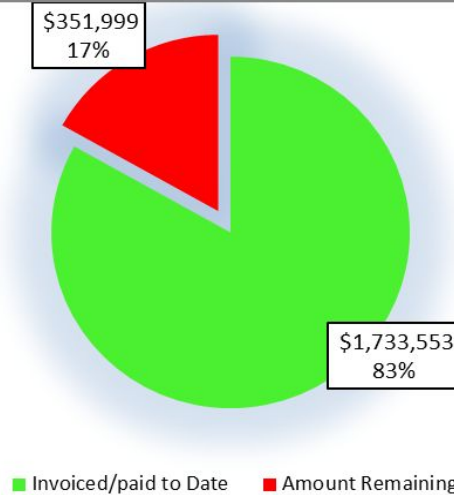
W. 72nd Ave - Budget

Total Budget



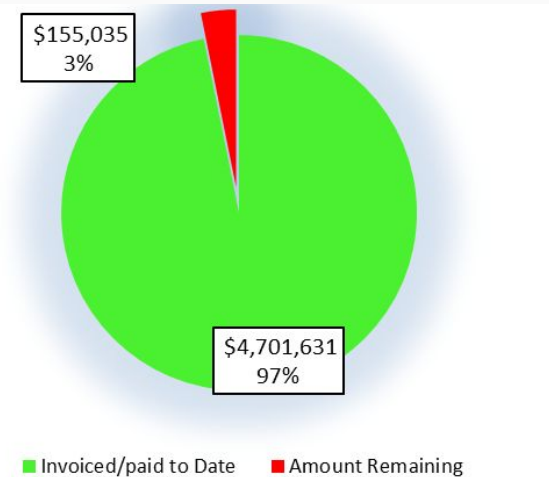
Expected to exceed budget

Owner's Rep



Expected Change Order
In the Future.

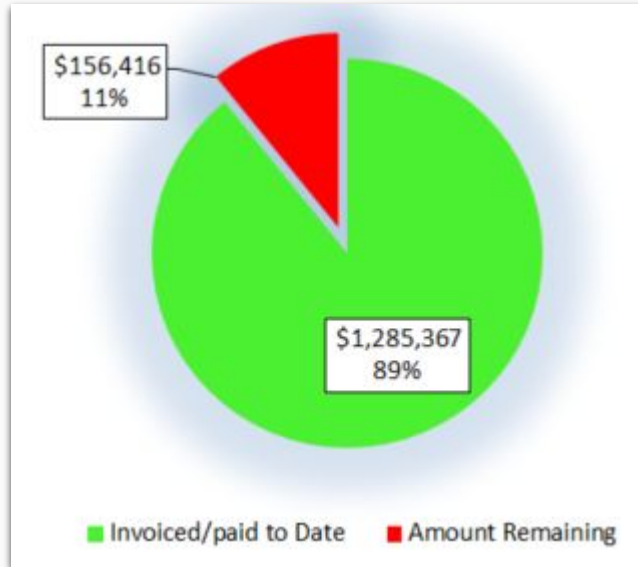
Design



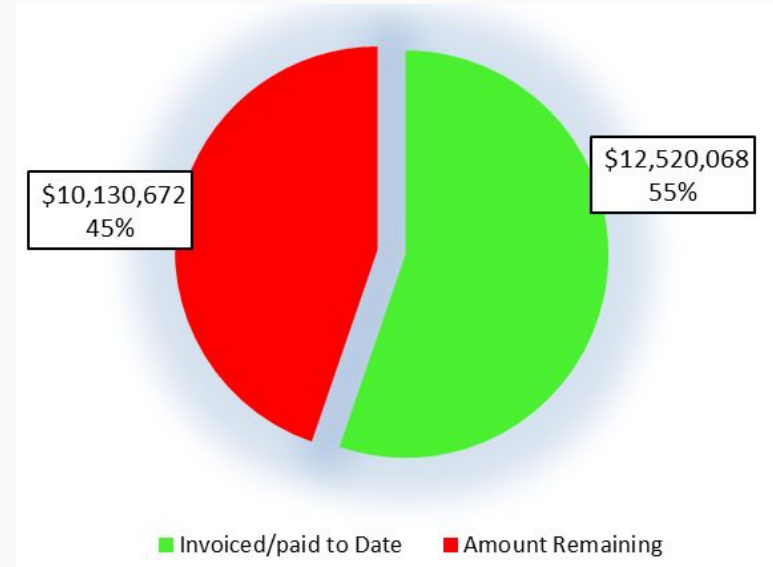
No Change Order is Expected

W. 72nd Ave - Construction Budget

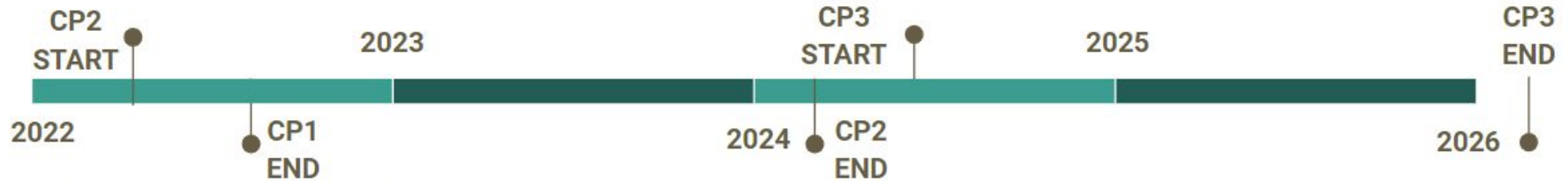
Construction Package #1



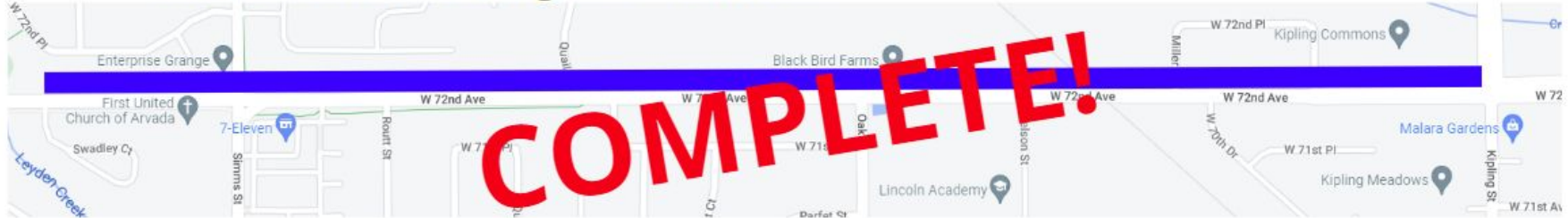
Construction Package #2



W. 72nd Ave - Construction Phasing

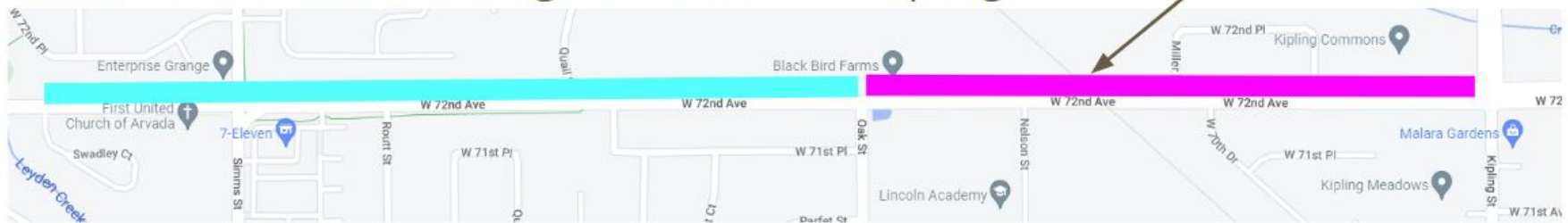


Construction Package #1 - Utilities



Construction Package #2 - Swadley Ct to Oak St

Construction Package #3 - Oak St to Kipling St



W. 72nd Ave - CP2 Progress



W. 72nd Ave - CP2 Progress

21 Apr 2023 12:04:16 PM
Erickson

Wall along the south side between
Oak St and Quail St

01 May 2023 01:30:17 PM
7150 Pierson

04 May 2023 04:55:12 PM
City Fiber at RR angle NW

W. 72nd Ave - CP2 Progress



W. 72nd Ave - CP2 Progress

Waterline and storm sewer installation
at Quail St

10 May 2023 10:52:11 AM

Quail

Quail St After

W. 72nd Ave - CP2 Upcoming Construction

Upcoming Work

- Walls on the North Side.
- Permanent Fencing on the North side.
- Paving of the North side, Simms & Oak St
- Final Paving Quail St

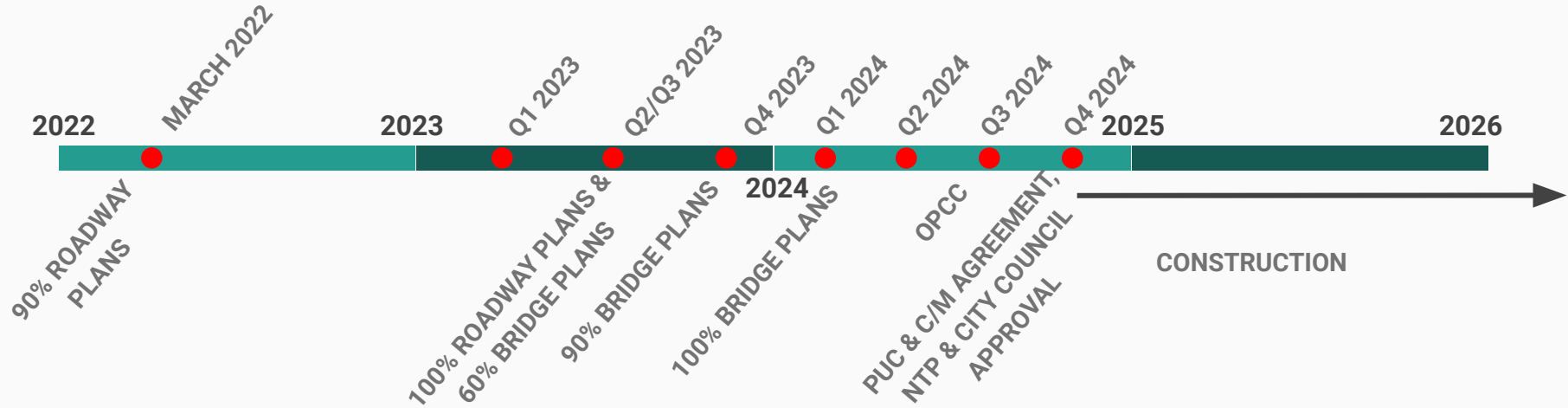
MAJOR UPCOMING CLOSURES

- Oak St - May 30-June 13
 - Water line and utility work
 - Intersection work
- Simms St - Date TBD
 - Intersection work

W. 72nd Ave - Status of Coordination with UPRR

- *Feb 2021 - 25% Shoofly Plans Submittal*
 - *Mar 2021 - 25% Temp Bypass Plans Submittal*
 - *Jun 2021 - Resubmittal of 25% Temp Bypass and Shoofly Plans*
 - *Jul 2021 - 60% Bridge Plan Submittal*
 - *Aug 2021 - Waterline Crossing Agreement Executed*
 - *Dec 2021 - Resubmittal 60% Bridge Plans (Revised Abutment)*
 - *May 2022 - Resubmittal 60% Bridge Plans (10 Week Review)*
 - *Aug 2022 - Resubmittal 60% Bridge Plans (5 Week Review)*
 - *Nov 2022 - 25% Shoofly Plans Submitted (Courtesy Review)*
 - *Feb 2023 - Resubmittal 60% Bridge Plans*
 - *Jun 2023 - Resubmittal 60% Bridge Plans*
-
- **Q3 2023 - Shoofly Site Visit**
 - **Q3 2023 - 60% Temp Bypass and Shoofly Plan Submittal**
 - **Q4 2023 - 90% Bridge Plan Submittal to UPRR**
 - **Q4 2023 - 90% Temp Bypass and Shoofly Plan Submittal**
 - **Q1 2024 - Final Bridge Plans to UPRR**
 - **Q3 2024 - C&M Agreement and PUC Application Execution**

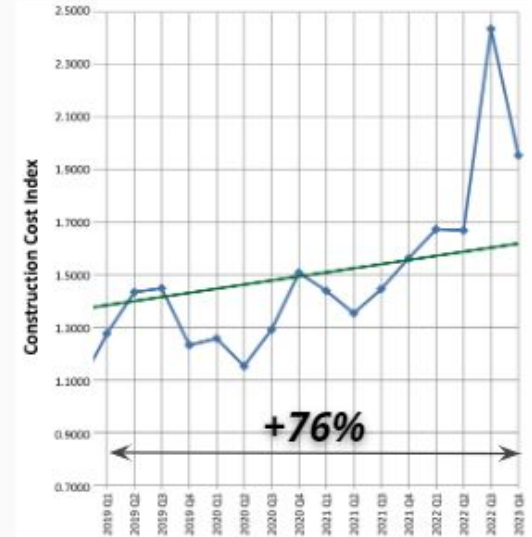
W. 72nd Ave - Estimated Schedule CP-3 (Oak to Kipling)



W. 72nd Ave - Challenges and Risks

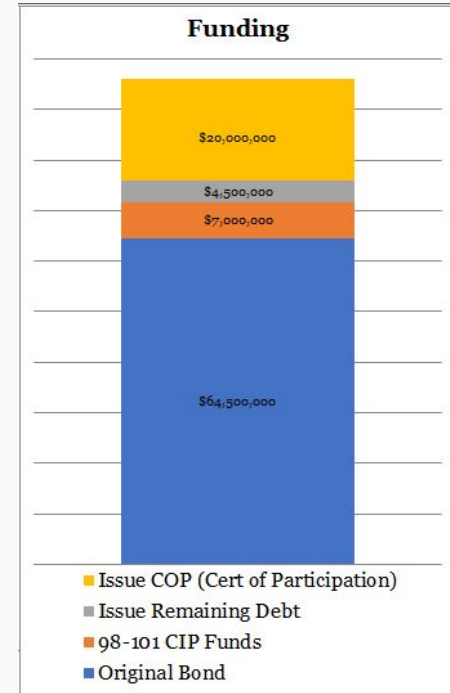
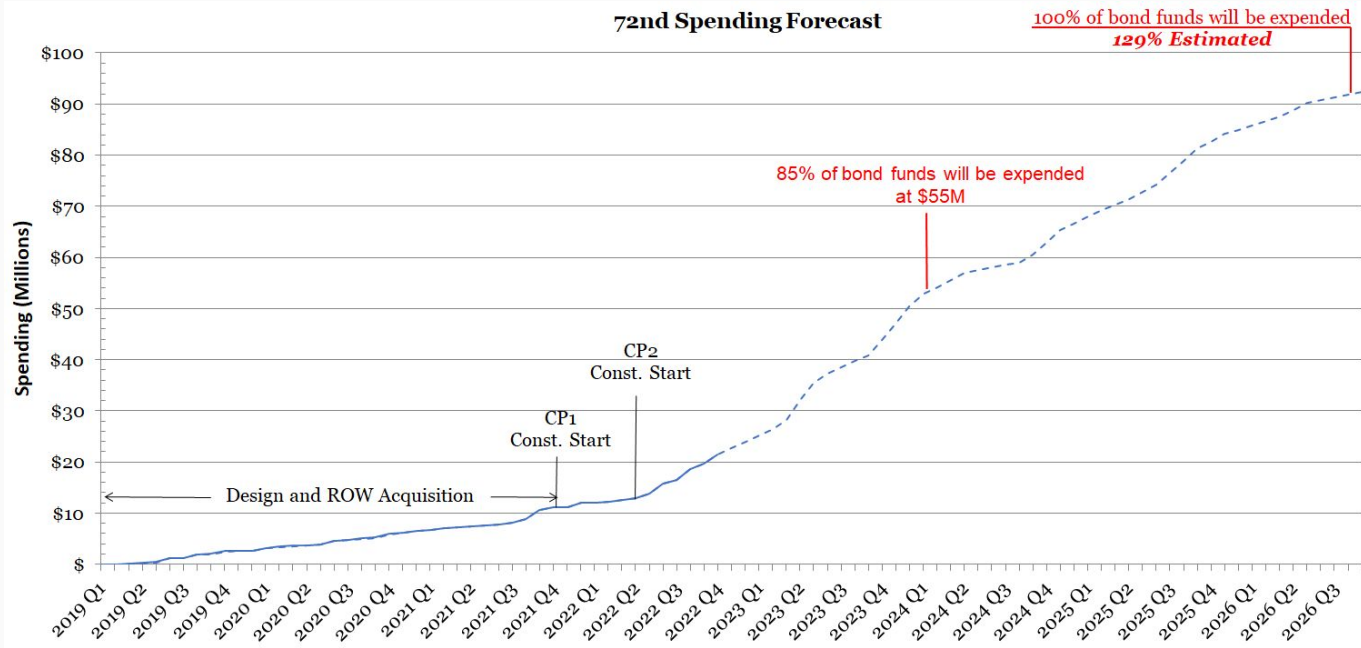


- Union Pacific Railroad
- Supply Chain
 - Longer lead times for materials.
- Steel Costs - Material Procurement Package
 - Material fabrication has a 1 year lead time.
- Comcast
 - Delay on Phase 1. New contractor for Phase 2.
- The Project will exceed budget
 - Primarily price escalations for materials.
- Moving forward
 - CP3 ROM Pricing
 - Finance Department
 - Design Team always looking for Cost Savings Options



2019 Q1 to 2022 Q4
COLORADO CCI

W. 72nd Ave - Spending Forecast



W. 72nd Ave - Community Feedback / Questions

Total Citizen Inquiries

Approx. 52
(Feb - May)

Stated concerns

- General Construction
- Traffic & Lane/Road Closures
- Temp/Permanent Fencing
- Internet Interruptions
- Potholes
- Driveway Access

Close coordination with schools

Oberon Middle School

→ Students walking

Lincoln Academy

→ Drop-off and pick-up



W. 72nd Ave. Questions?



Oak St Intersection

Additional \$7.23M Bond Issuance

May 1 - Presented to City Council for approval

May 10 - Bond Rating Call

May 22 - Notice of Sale

May 31 - Competitive Sale

- 11 bids
- 3.87% with Huntington Securities

June 7 - Post Official Statement

June 15 - Closing

Takeaways

- Ralston Rd Phase II storm sewer and concrete work on southside is ongoing.
 - Southside paving between Garrison and Carr st was completed and traffic was also shifted to south side on May 31st.
 - Project completion date has moved from May 2023 to December 2023.
- W 72nd Avenue: CP-2 well underway and on schedule.
 - CP-3 60% Bridge Plans will be resubmitted to UPRR in June (4-6 week turn around). UPRR coordination and approvals have and will continue to impact the project timeline with an expected at least a 6 month gap between CP-2 finish and CP-3 start.
- Expected 85% spending on the Bond is Quarter 1 of 2024.
- Drone flight [videos](#) are being uploaded to [City of Arvada Project Websites](#).

Utilities Agenda

- Water Projects
- Sanitary Sewer Projects
- Sanitary Sewer Priority Projects Updates



Water/Sewer Bond Proceeds Projects

City Council authorized \$100 million of revenue bond issuance in fall 2022, proceeds were issued in late 2022. Projects listed in the bonds documents:

Water - \$50M

- Lead/Copper Rule Revisions (LCRR) and Service Line Replacement
- RWTP Filter Rehab
- RWTP Residuals/Solids
- Smart Meter Upgrades
- Waterline Replacement
- Gross Reservoir Payments

Sanitary Sewer - \$50M

- North Trunk Line Program
- Central Ralston Trunk Program

Water Projects

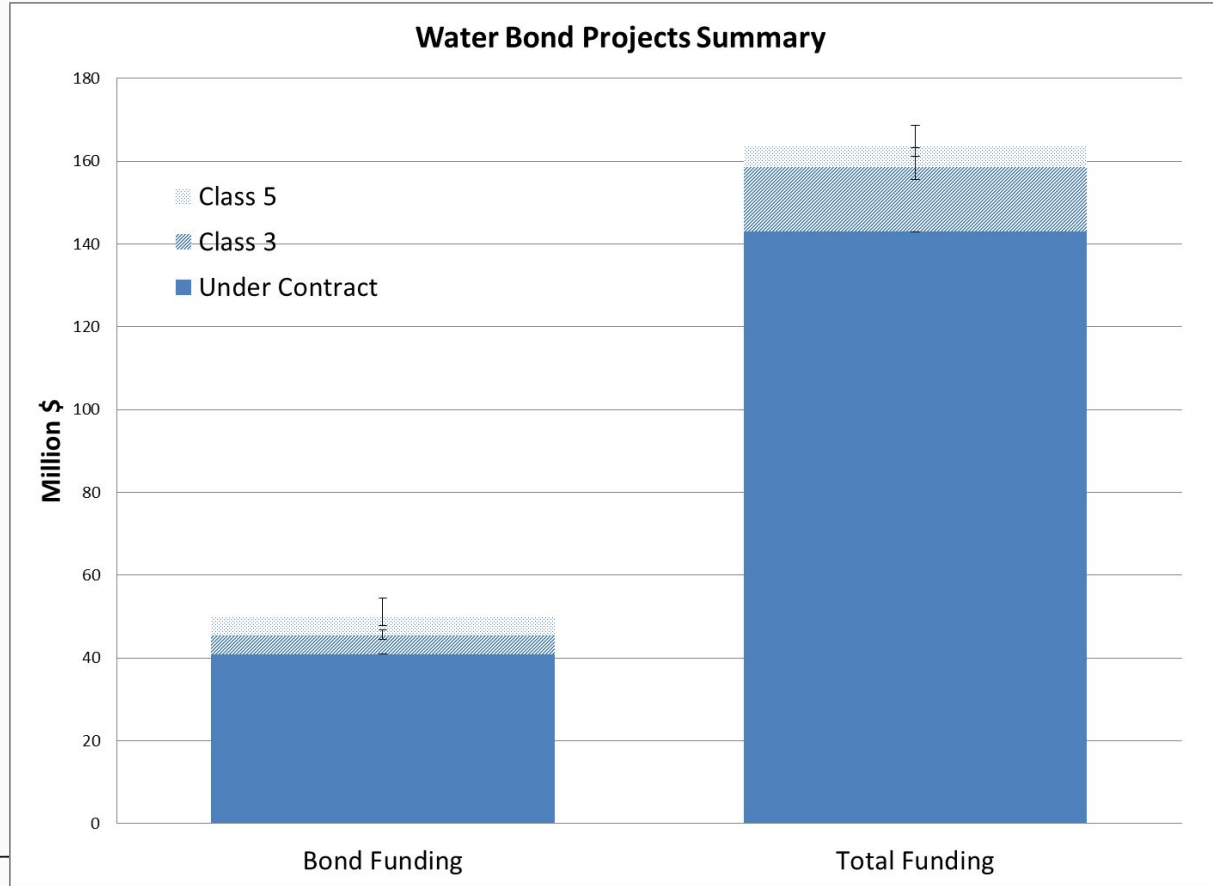
All estimates with * are in 2022 dollars and are Class 5

Project	Project Estimates	Bond Funding	Start Date	Est. Completion
Gross Reservoir**	\$120M	\$20M	Ongoing	Dec 2023 (for bond funds)
RWTP Filter Rehab**	\$13M	\$12.2M	Ongoing	May 2024
RWTP Solids	\$8.5M	\$8.5M	Ongoing	May 2024
Waterline Replacement (2021 Project)**	\$4.5M*	\$2.5M	Ongoing	May 2024
Waterline Replacement (2023 Project)**	\$5M*	\$4.5M	June 2023	Dec 2024
LCRR and Service Line Replacements Regulatory Requirement**	\$1.5M* \$2.3M	\$0.2M	March 2023	Dec 2024
Smart Meters**	\$11.1*	\$2.1M	Ongoing	Dec 2025
Total	\$163.6	\$50M	Ongoing	December 2024

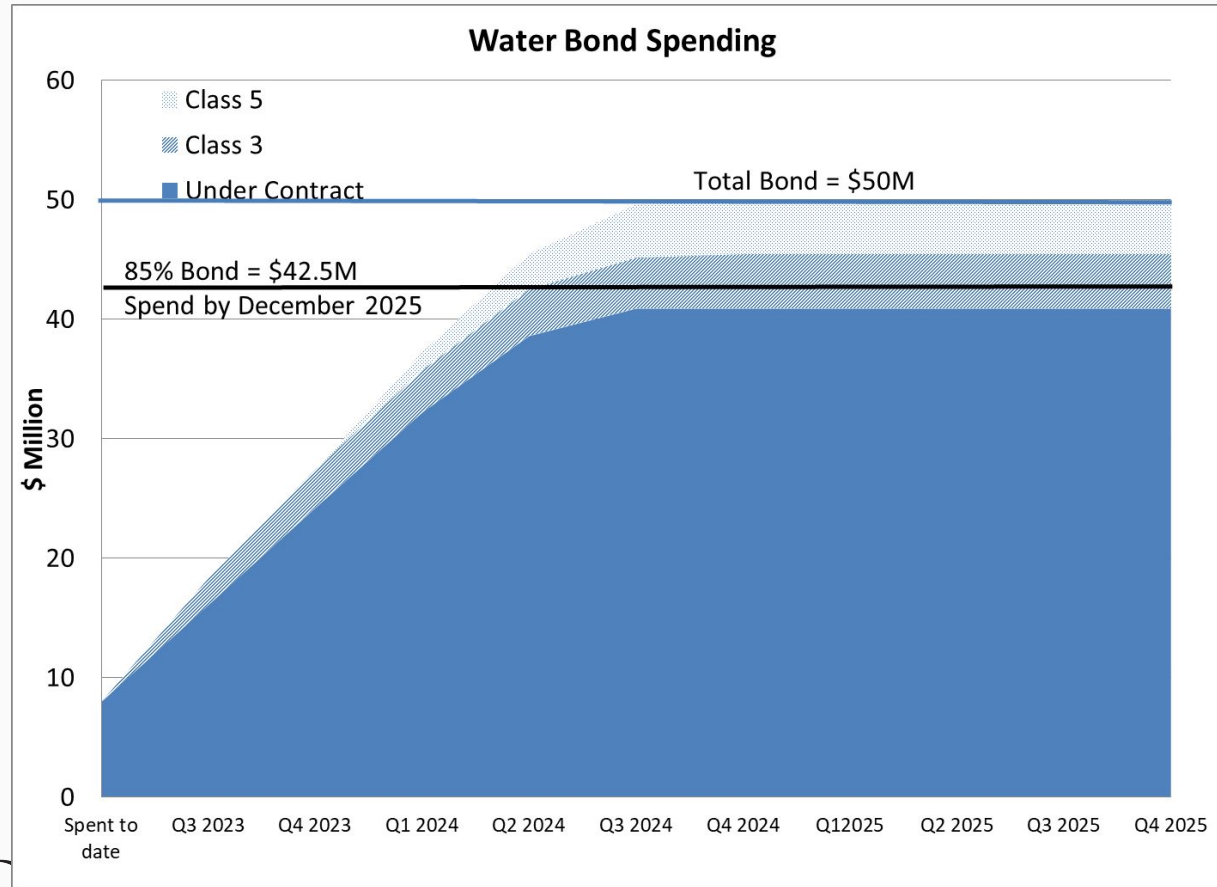
NO MAJOR CHANGES SINCE
MARCH COUNCIL UPDATE

** Cash funding will also be used.

Water Projects - Spending Estimates



Water Projects - Spending Timing Estimate



Sanitary Sewer Programs - Ongoing

All estimates with * are in 2022 dollars and are Class 5
Estimates with † are 2023 dollars and Class 3 estimate

North Trunk Line (NTL) and CRT (Central Ralston Trunk)

Project	Est. Paid by Bonds	Start Date	Est. Completion
NTL Preliminary Design	\$1M	Ongoing	December 2023
CRT 6 (69th and Ward)-Phase 1	\$8.5M*	Ongoing	June 2024
NTL 4 Phase 1 Construction	\$2M	Ongoing	August 2024
NTL 10	\$14.7M†	Ongoing	December 2024
CRT 7 (Davis Lane Park/Simms)	\$3.2M*	Ongoing	Oct 2024
SubTotal Ongoing	\$29.4M	Ongoing	December 2024

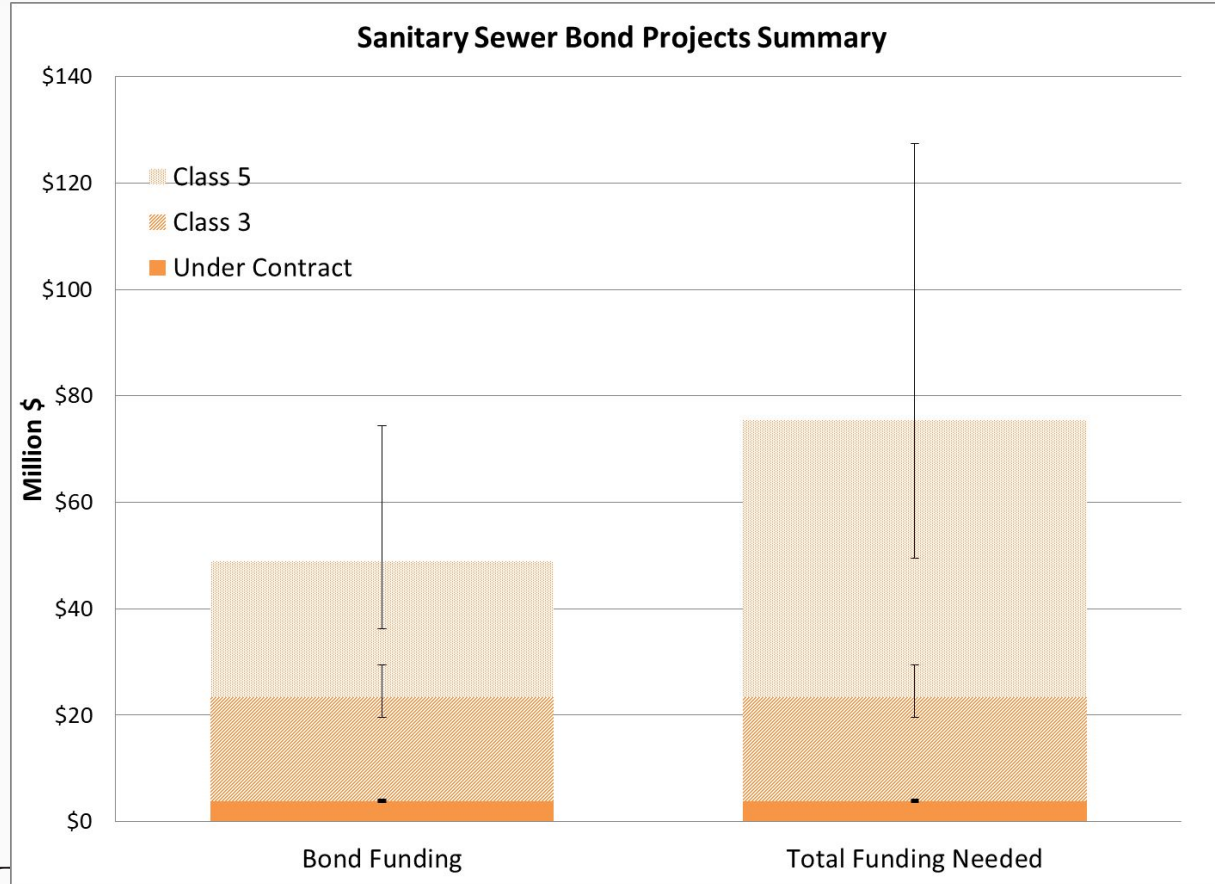
Sanitary Sewer Programs - Planned

All estimates with * are in 2022 dollars and are Class 5

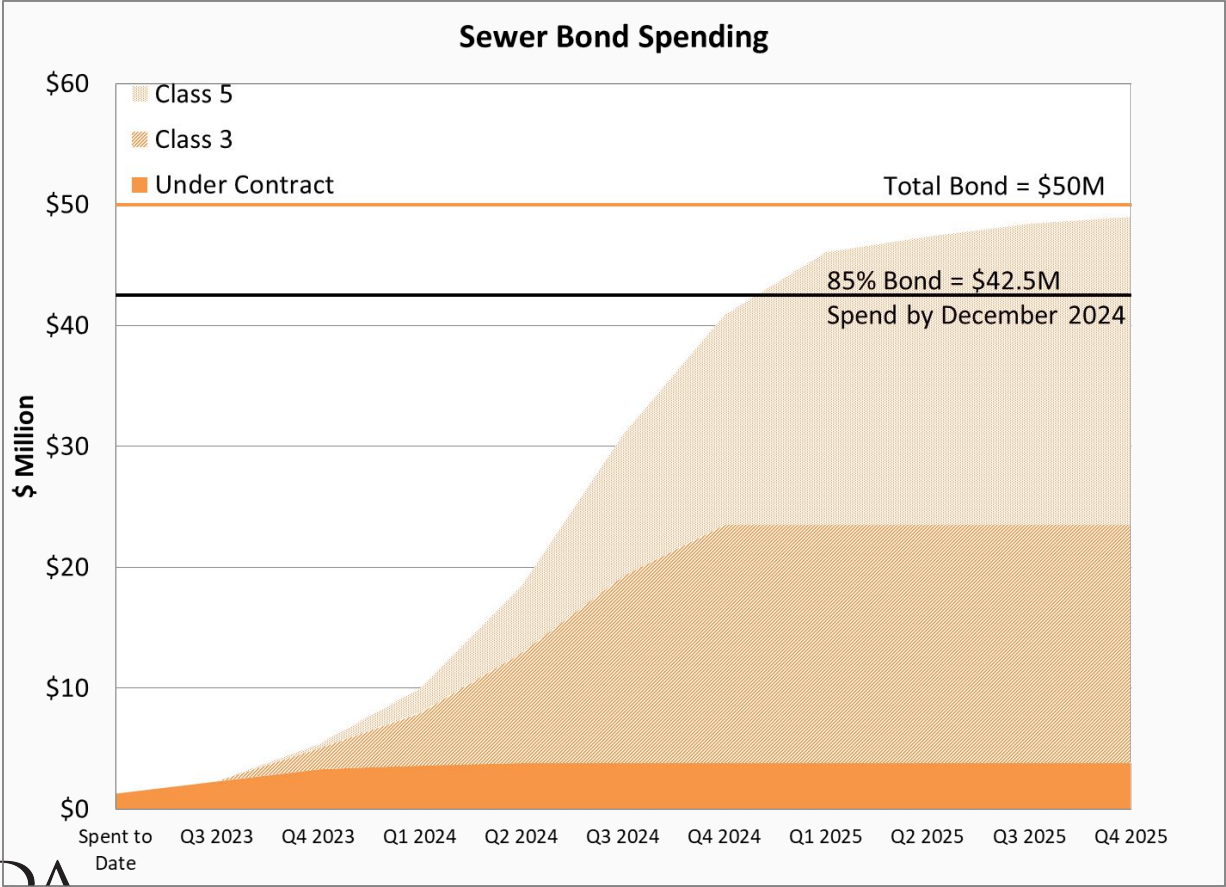
Project	Est. Paid by Bonds	Start Date	Est. Completion
NTL 4 Phase 2	\$4M*	July 2023	Nov 2024
NTL 7 (Sheridan)	\$14M*	July 2023	March 2025
CRT 9	\$3.9M*	Sept 2023	March 2025
NTL 2 (84th/Alkire+Force Main)	\$2.7M (5.5M* project cost)**	October 2023	April 2025
NTL 8** - MOVED TO CASH OR LATER BOND ISSUANCE FUNDING		Dec 2023	June 2025
SubTotal Planned	\$20.6M	March 2023	June 2025
Total Bond Program	\$50M	Now	June 2025

** Cash funding will also be used.

Sanitary Sewer Projects - Estimated Spending



Sanitary Sewer Projects - Spending Timing Estimate



Sanitary Sewer Projects - Priority Projects Status

March 2022 - Roadmap Identified 4 Priority Projects

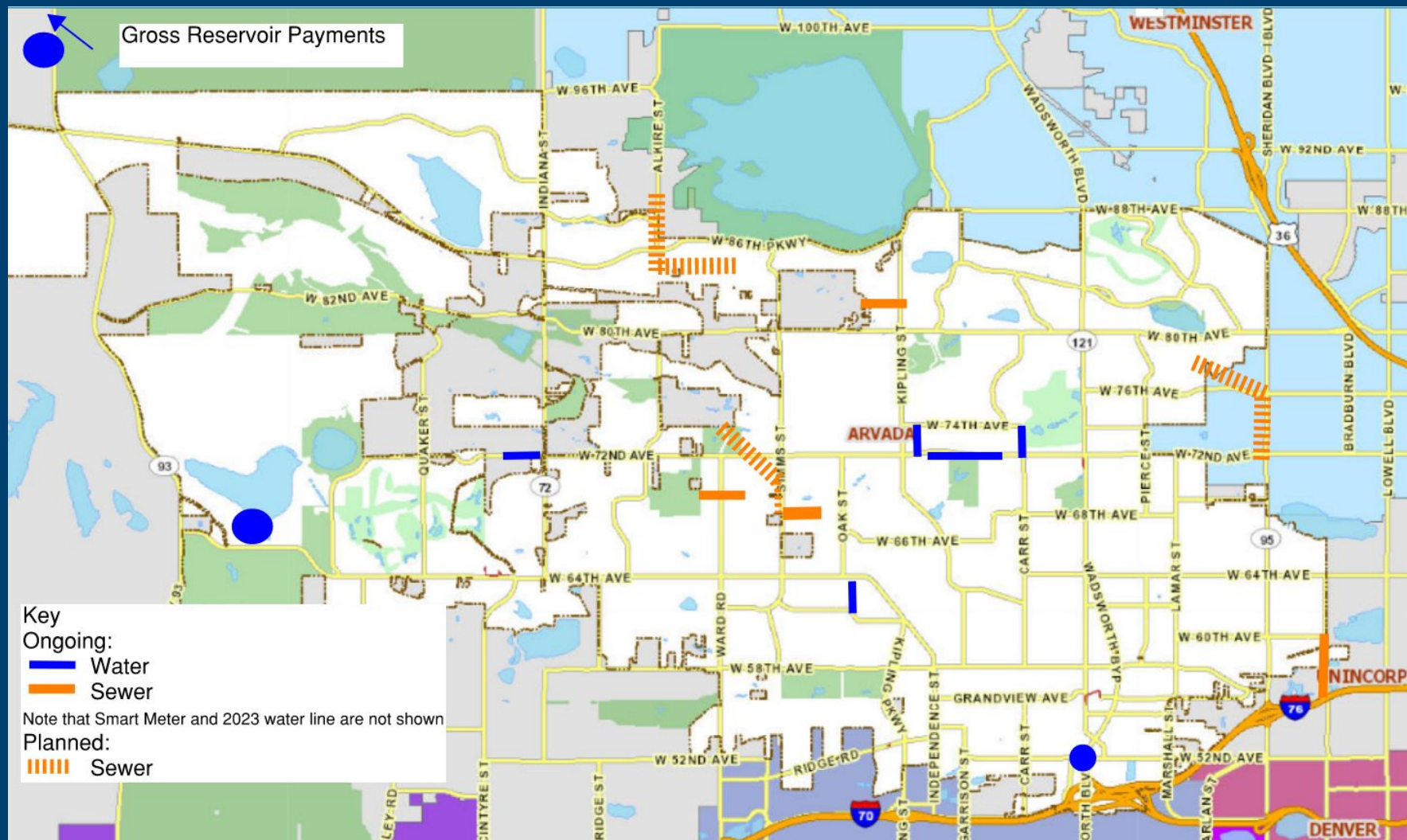
- Alkire Lift Station (not bond funded)
 - Construction starts Sept 2023
 - Backup connection installed
- 81st and Kipling - Nearing Completion
- NTL 7 (Sheridan and 76th)
 - Locking MH lids installed.
 - Design RFP issue in June 2023
- NTL 10 (Tennyson and RR Tracks)
 - 30% Design Complete
 - CMGC Contractor hired

Ongoing:

Water
Sewer

Note that Smart Meter and 2023 water line are not shown

Planned:

 Sewer

Utilities Takeaways

- Water bond projects are mostly in construction stage
- Sanitary sewer projects are underway with a robust plan to continue bringing more segments into design and construction.
- Projects not under contract are in 2023 dollars* and are Class 5 estimates (+100/-50% cost range)
- Water projects listed are not the entirety of need (March 2022 presentation >\$430M)
- Sanitary sewer projects listed are not the entirety of projects identified by the Master Plan (March presentation ~ \$99M)
- Reminder - The financial strategy is more than one bond issuance



REPORT TO CITY COUNCIL WORKSHOP

AGENDA ITEM
2.B.

TO: THE HONORABLE CITY COUNCIL

DATE: June 12, 2023

SUBJECT: 2023-2024 Revised CIP 10-Year Model Update

Report in Brief

The 10-year CIP plan now runs from 2023-2032. Proposed updates to the current plan will be presented by Work System and will include source estimates, updates to current CIP projects and discussions about future CIP projects with a focus on finishing the current bond projects.

Background

This workshop will update City Council on the current CIP plan including revised sec 98-101 contributions and funded and unfunded Capital projects. Updates will be presented by Work System and will include Infrastructure (Public Works and Utilities), Vibrant Communities & Neighborhoods (Parks), Public Safety (Police) and Organizational & Service Effectiveness (Admin, Arvada Center).

Strategic Alignment

This presentation supports Strategic Result 4 (SR4) within the Organizational and Service Effectiveness Priority Area of the City Council Strategic Plan:

By 12/22, continue to implement an organizational performance excellence framework as evidenced by obtaining a Malcolm Baldrige National Quality Site Visit.

In addition, this presentation supports Milestone 4D of the above Strategic Result:

On an ongoing basis, prepare and present a balanced biennial budget and 10-year financial plan.

Next Steps

Presentation of the City Manager's proposed budget will occur on September 25 and October 9. The first reading of the Budget Adoption Ordinance is scheduled for October 2 and the public hearing is scheduled on October 16.

Prepared by:
Bryan Archer, Director of Finance

Reviewed by:

Approved by:

Jenna Belec, Executive Assistant

5/22/2023

Bryan Archer, Director of Finance	5/23/2023
Gail Walker, Legal Specialist-Contracts	5/23/2023
Kylie Justus, Assistant City Attorney	5/24/2023
Laura Hemler, Assistant City Attorney	5/24/2023
Rachel Morris, City Attorney	5/24/2023
Linda Haley, Deputy City Manager	5/24/2023
Lorie Gillis, City Manager	5/30/2023

Enclosure, exhibits & attachments required to support the report



2023-2032 10-Year Revised CIP Presentation

City Council Workshop
June 12, 2023

§98-101 Revenue Changes

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2023-2032
Original 98-101	\$15,038,924	\$15,264,508	\$15,646,121	\$16,037,274	\$16,518,392	\$16,931,352	\$17,269,979	\$17,442,679	\$17,878,746	\$18,415,108	\$166,443,083
Revised 98-101	\$15,038,924	\$15,481,952	\$15,839,195	\$16,237,238	\$16,598,490	\$17,045,443	\$17,362,955	\$17,525,088	\$17,934,321	\$18,437,194	\$167,500,800
Increase in CIP	\$0	\$217,444	\$193,074	\$199,964	\$80,098	\$114,091	\$92,976	\$82,409	\$55,575	\$22,086	\$1,057,717

§98-101 CIP: Updates

	2023	2024	2025	2026	2027	2028-2032	2023-2032
72nd Ward, Ralston Road, Meyers Pool (additional funding)	\$ 1,527,110	\$ 2,056,159	\$ 2,149,552	\$ 403,353	\$ 278,141	\$ 1,358,128	\$ 7,772,443
2025 COP Issuance (\$20 million)				\$ 1,600,000	\$ 1,600,000	\$ 8,000,000	\$ 11,200,000
2023 Sales & Use Tax Issuance (\$7 million)	\$ 436,692	\$ 443,000	\$ 438,250	\$ 443,500	\$ 443,250	\$ 2,195,500	\$ 4,400,192
CIP Projects - Inflation Reserve				\$ 264,962	\$ 472,384	\$ 4,399,242	\$ 5,136,588
Median Renovation	\$ 200,000	\$ 206,000	\$ 212,180	\$ 218,545	\$ 225,102	\$ 1,230,949	\$ 2,292,776
Total	\$ 2,163,802	\$ 2,705,159	\$ 2,799,982	\$ 2,930,360	\$ 3,018,877	\$ 17,183,819	\$ 30,801,999

10-Year Model: §98-101 CIP

	2023	2024	2025	2026	2027	2028-2032	2023-2032
Administration	\$ 352,096	\$ 360,536	\$ 369,209	\$ 378,120	\$ 387,277	\$ 2,097,879	\$ 3,945,117
Meyers Pool	\$ 356,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 356,172
Arterials and Collector Streets	\$ 67,196	\$ 69,212	\$ 371,288	\$ 373,427	\$ 375,629	\$ 6,762,860	\$ 8,019,612
ADA	\$ 942,580	\$ 793,922	\$ 805,921	\$ 775,536	\$ 743,480	\$ 1,948,661	\$ 6,010,100
Traffic Signal Improvements	\$ 1,720,803	\$ 1,710,428	\$ 1,901,240	\$ 1,943,278	\$ 2,084,857	\$ 10,697,339	\$ 20,057,945
Bridge Program	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,272,725	\$ 2,522,725
Sidewalks, Trails, and Mobility	\$ 750,000	\$ 700,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 4,378,539	\$ 8,378,539
Transportation	\$ 446,432	\$ 449,926	\$ 453,523	\$ 457,229	\$ 458,110	\$ 2,217,248	\$ 4,482,468
Engineer Salary and Benefits	\$ 123,446	\$ 130,850	\$ 137,308	\$ 144,086	\$ 150,563	\$ 843,485	\$ 1,529,738
TLC Parks	\$ 581,932	\$ 1,090,384	\$ 1,061,687	\$ 1,304,638	\$ 1,447,266	\$ 6,742,842	\$ 12,228,749
Total	\$ 5,590,657	\$ 5,501,258	\$ 6,200,176	\$ 6,476,417	\$ 6,747,182	\$ 36,961,576	\$ 67,477,266

§98-101 CIP Detail Administration (no updates)



Project	10-Year Total	Budget Years	Justification
Public Art	\$ 1,125,291	2023-2032	Enhances and enriches the lives of Arvada's residents and visitors by incorporating works of art in public places.
Fiber Project	\$ 2,819,826	2023-2032	Provides the City with a backbone fiber network which will prepare Arvada for improvements in public safety, traffic management, and economic development over the next 30 years.
Meyers Pool	\$ 352,172	2023	Complete the funding for an maintenance reserve for Meyer's Pool
Median Renovation	\$2,292,776	2023-2032	Provides funding to start renovations on medians in the City right of way

§98-101 CIP Administration (Current Projects)

Project Name	Total Budget	Budget Spent	Expected Completion
Trolley Restoration	524,482.01	504,013.20	FINAL CLOSE
Visitability Fee	592,673.76	223,279.87	ONGOING
Parks Maintenance Building	10,218,612.00	10,155,319.10	FINAL CLOSE
Meyers Pool Maintenance	1,500,000.00	33,724.97	2024
Public Art Capital Maintenance	225,150.17	220,150.17	ONGOING
Olde Town Parking Garage	1,773,938.59	125,293.18	FINAL CLOSE
Trolley Park	460,000.00	48,135.00	2024
PEG Fee Capital Maintenance	102,820.00	57,625.93	ONGOING
Fire System Replacement	175,000.00	70,337.95	2023
Indiana Gate	288,500.00	0.00	2023

§98-101 CIP Administration (Current Projects Cont.)

Project Name	Total Budget	Budget Spent	Expected Completion
Arvada Center Kiln Roof	250,000.00	235,477.35	2023
2nd Floor Remodel	585,000.00	161,956.90	2023
Post Office Mural	30,138.00	28,638.00	2023
PD Evidence Storage Building	6,750,000.00	.00	2025
ERP Replacement	3,000,000.00	9,201.83	2026
Court Security Upgrade	260,000.00	45,367.91	2023
Arvada Center Electrical Sign	300,000.00	.00	2023
City Hall - Xcel Underground	40,000.00	.00	ONGOING
Bike Fence Activation	12,000.00	250.00	2024

§98-101 CIP Detail

ADA Compliance



Project	10-Year Total	Budget Years	Justification
ADA Compliance - Facilities	\$ 2,018,180	2023-2030	According to the ADA Transition Plan, the cost to remove physical obstacles in City facilities limiting program access is estimated at just over \$2 million. Along with existing funds previously set aside for this purpose, the 10-year CIP will greatly close the gap on bringing City facilities into compliance.
ADA Compliance - Streets	\$ 3,330,436	2023-2032	The ADA Transition Plan estimated the need for pedestrian facilities in the Public Right of Way at over \$197 million. Some of this will be addressed through existing capital projects. Another portion will be addressed through the Streets 100% concrete program. This flex funding will supplement both CIP projects and the Streets program as needed.

§98-101 CIP ADA Compliance (Current Projects)

Project Name	Total Budget	Budget Spent	Expected Completion
City Hall ADA Compliance	45,670.95	45,670.95	ONGOING
Arvada Center ADA Compliance	266,837.35	146,837.35	ONGOING
58th PI/Indep ADA Improvement	106,460.35	0.00	2023
ADA Ramp Program	50,000.00	0.00	ONGOING
MVNC ADA/Facility Repair	224,109.00	30,332.28	2023

§98-101 CIP Detail

Traffic Signal Improvements

(no updates)



Project	10-Year Total	Budget Years	Justification
Traffic Signals	\$ 15,019,806	2023-2032	Many City signals are over 30 years old and in need of rebuild or replacement, don't meet current standards, or don't meet the needs of the intersection. This project also covers new signals, such as those needed at 64th and Quail and 64th and Easley.
Signal Timing Implementation Program	\$ 1,359,924	2023-2032	Upgrades and maintains signal timing city-wide to ensure safe and efficient traffic operations. This program complements the new staff-run signal timing initiative to create a comprehensive approach to signal management.
Signal Interconnect Program	\$ 2,522,725	2023-2032	Less than one-third of signalized intersections are connected to the city's fiber backbone, prohibiting the City from managing signal-related congestion issues in real-time. In the 2019 Community Survey, citizens indicated lower than average satisfaction levels with congestion and traffic signal timing.

§98-101 CIP Detail Bridge Program (no updates)



Project	10-Year Total	Budget Years	Justification
Bridge Program	\$ 2,522,725	2023-2032	This program will address essential structural repairs identified through CDOT's 2021 off-system major structure inspection. CDOT's study found that 3% of Arvada bridges were considered structurally deficient and 8% were considered functionally obsolete. Nearly 30% of bridges were recommended for either rehabilitation or repair. The City has 64 major bridges with an average age of 40 years old - 17 bridges are over 50 years old. In addition to structural repairs, this Bridge Program will establish an inspection system for the City's minor structures and implement a monitoring program for critical City bridges.

§98-101 CIP Detail

Sidewalks, Trails, and Mobility

(no updates)



Project	10-Year Total	Budget Years	Justification
Sidewalks/TOD/Bike and Trails	\$ 7,128,539	2023-2032	The 2015 Citizens Capital Improvement Project Committee recommended substantial funding for sidewalks, transit-oriented development, bicycle and pedestrian improvements, and trails.
Bike/Ped Program	\$ 850,000	2023-2032	Implementation of the Bike Master Plan.
Traffic Calming	\$ 400,000	2025-2032	Improves safety for drivers, pedestrians, and bicyclists.

§98-101 CIP Detail Transportation



Project	10-Year Total	Budget Years	Justification
Arterial and Collector Streets	\$8,019,612	2023-2032	This project provides spot and intersection improvements on arterials and collectors as traffic volumes increase and as needs arise.
Guardrail Program	\$ 633,409	2023-2032	The 2015 Citizens Capital Improvement Project Committee recommended funding for guardrails.
Intersection Safety	\$ 1,155,489	2023-2032	Improves intersections in order to reduce the risk of accidents.
Transportation Master Plan and Implementation	\$ 3,520,381	2023-2032	The Plan will guide how the City develops its CIP and coordinate transportation improvements with land uses and plans for growth.
Utility Undergrounding	\$ 661,376	2023-2032	Supplements the Xcel 1% fund, as recommended by the 2015 Citizens Capital Improvement Project Committee.
School Safety	\$ 308,130	2023-2032	Increases safety for students who walk and bike to school.

§98-101 CIP Transportation (Current Projects)

Project Name	Total Budget	Budget Spent	Expected Completion
Vehicle Detection Program	239,862.68	226,943.13	ONGOING
Sign Replacements - MUTCD	140,276.83	49,361.00	ONGOING
Tennyson Corridor (ADCO Grant)	2,739,790.34	327,935.31	2023
Olde Town Street Ltg Phase II	513,936.92	10,660.00	TBD
Misc Signal Rebuild-Revolving	275,000.00	74,364.40	ONGOING
58th & Indep. (HSIP1 Grant)	1,028,193.70	968,357.23	2023
86th & Kipling (HSIP1 Grant)	790,425.09	617,192.83	2023
64th & Simms (HSIP3 Grant)	1,198,625.00	68,752.01	2023
58th & Kipling (HSIP2 Grant)	961,017.00	502,530.40	2023
80th & Vance (HSIP3 Grant)	864,000.00	68,251.99	2023

§98-101 CIP Transportation (Current Projects Cont.)

Project Name	Total Budget	Budget Spent	Expected Completion
W 80th Ave. Signal	600,000.00	0.00	TBD
58th/Ward Rd LT Lanes (HSIP)	2,225,385.58	40,533.60	2024
W 52nd Ave Sidewalk	21,750.28	13,520.50	2023
Alkire St Trail (TAP Grant)	1,500,000.00	375,202.87	2024
Transportation Master Plan	940,829.00	15,500.00	2023
Indiana Corridor	274,000.00	0.00	TBD
School Safety	182,481.00	113,639.15	ONGOING
W 59th Pl and Kipling Pkwy Imp	46,706.28	43,547.53	2023
86th Parkway Signal Connect	854,184.16	52,512.91	TBD
Kipling Pkwy & Allendale	670,962.39	48,363.32	2023

§98-101 CIP Transportation (Current Projects Cont.)

Project Name	Total Budget	Budget Spent	Expected Completion
Ralston & Rensselaer Imp	500,000.00	0.00	TBD
58th Pl/Indep ADA Improvement	106,460.35	0.00	TBD
63rd & McIntyre RRFB	206,458.87	23,146.00	TBD
Little Dry Crk Trail Study	100,000.00	0.00	TBD
Leyden Emergency Prepare Study	50,000.00	10,086.25	TBD
AFON Co-Locate Project	227,384.50	123,831.46	ONGOING
AFON Fiber Project	2,623,349.42	2,292,833.67	ONGOING

§98-101 CIP Streets (Current Projects)

Project Name	Total Budget	Budget Spent	Expected Completion
Missing Sidewalks	2,289,010.57	256,428.48	ONGOING
Guardrails-Revolving	552,186.04	227,537.46	ONGOING
Ralston Rd Reconst-Upham2Yukon	5,496,776.48	5,445,715.04	2023
Collector Streets Improvmt.Rev	209,221.11	24.03	ONGOING
W. 60th Ave. (Adams County)	1,125,778.52	143,152.36	TBD
Streets Master Plan	300,365.00	170,506.38	2024
Alkire @ 77th Sidewalks	502,163.94	2,434.59	TBD
Ralston Road	4,498,000.00	1,490,762.45	2023
72nd & Indiana Final Imprv	146,197.90	0.00	TBD
Leyden Road Study	600,000.00	0.00	2024

§98-101 CIP Streets (Current Projects Cont.)

Project Name	Total Budget	Budget Spent	Expected Completion
Ward Road TOD	2,192,305.00	390,147.00	2023
Alkire St Bridge @HL Canal	29,746.60	31,685.80	2024
Grandview Guardrails	40,578.00	31,531.80	2024
2023 Missing Sidewalks	2,500.00	2,500.00	2023
Bridge Repair/Maint/Signs 2023	1,200.00	1,200.00	2023
Pierce Sidewalk (SRTS Grant)	806,565.00	0.00	TBD
72nd Ave Underpass (Bond)	64,537,000.00	26,873,245.13	TBD
Ralston Yukon-Garrison (Bond)	18,793,574.68	15,549,259.44	2023

§98-101 CIP Detail

TLC Parks



Project	10-Year Total	Budget Years	Justification
Playground Renovation	\$ 8,681,419	2023-2032	Playground renovation funding was reduced during the 2021 budget process. This allows for one or two renovations per year in the early years of the plan, with increases beginning in 2025.
Irrigation Systems	\$ 2,545,907	2024-2032	The 2015 Citizens Capital Improvement Project Committee recommended funding for park irrigation. A 3-cent per thousand gallons of water consumed revenue source provides additional funding annually for irrigation system upgrades.
Trail Renovation	\$ 770,323	2023-2032	Trails develop potential safety issues for the public as conditions decline with age.
Tree Replacement	\$ 231,100	2023-2032	Maintains the integrity of the original design for the built environment in parks and right-of-way throughout the City.
Parks ADA Program	\$607,586	2023-2032	Additional dollars allocated to help offset the increased ADA needs in Parks.

§98-101 CIP Parks (Current Projects)

Project Name	Total Budget	Budget Spent	Expected Completion
Standley Lake Lib. Trailhead	594,545.61	95,025.61	2024
Trail Renovation	356,183.84	146,862.70	ONGOING
Gold Strike Pk.	2,172,690.92	88,618.60	TBD
Holistic Health & Fitness Park	1,299,179.00	154,037.12	2024
Tree Replacement Program	210,277.72	45,342.00	ONGOING
RMG Trail Crossings	243,000.00	33,735.47	ONGOING
Sabell Park (Dev. Agreement)	1,107,505.17	898,446.18	2024
Leyden Creek Trail Extension	292,279.17	0.00	TBD
Median Renovation 2023	200,000.00	.00	2023

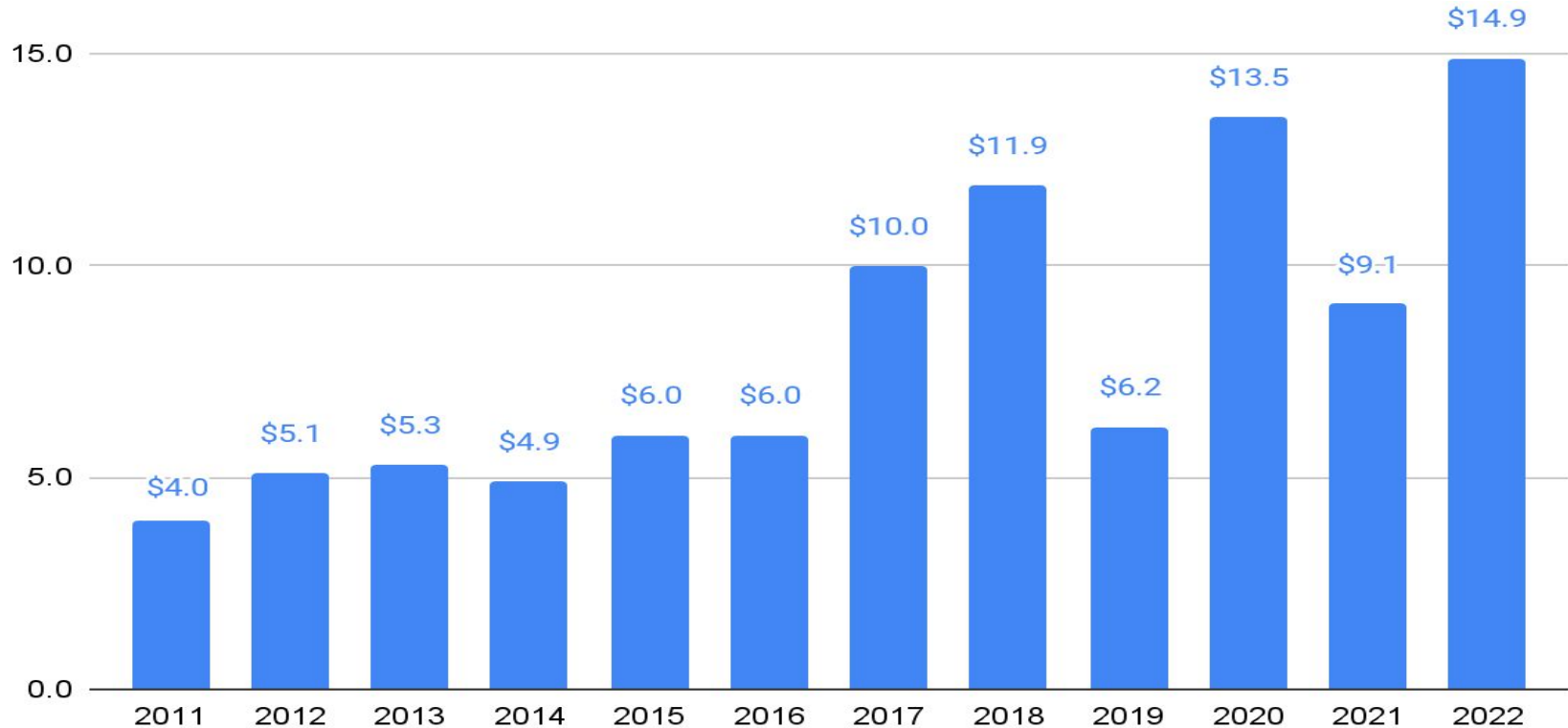
§98-101 CIP Parks (Current Projects Cont.)

Project Name	Total Budget	Budget Spent	Expected Completion
Lakecrest Park Playground	210,000.00	210,000.00	2023
CO Front Range Trail Study	50,000.00	50,000.00	2023
Marge Roberts Park	1,635,185.40	119,373.34	2024
POMONA BIKE PARK	160,000.00	23,930.92	TBD
Creekside Playground	250,000.00	.00	TBD
McIlvoy Playground	250,000.00	.00	TBD
Robby Ferrufino	250,000.00	.00	TBD
66th & Sheridan Land Acq	10,000.00	6,717.77	2023
2023 Irrigation Improvements	76,218.57	1,896.94	2023

§98-101 CIP Parks (Current Projects Cont.)

Project Name	Total Budget	Budget Spent	Expected Completion
Majestic View Classroom Space	250,000.00	1,714.00	TBD
Lake Arbor Community Pool	506,179.00	1,075.00	TBD
Tree Planting	30,000.00	30,000.00	ONGOING
Danny Kendrick East Playground	400,000.00	.00	TBD

Streets Fund: Historic Spend (in millions)



10-Year Model: Streets Fund (no updates)



	2023	2024	2025	2026	2027	2025-2032	2023-2032
Asphalt Replacement	8,880,762	9,092,489	9,317,996	9,549,808	9,797,428	52,884,814	\$99,523,299
Concrete Replacement	2,376,721	2,430,060	2,478,426	2,528,583	2,580,640	13,837,310	\$26,231,740
Salaries and Benefits	727,384	768,296	798,597	834,916	870,755	4,831,405	\$8,831,354
Other	370,476	318,414	325,771	333,335	341,278	1,833,943	\$3,523,219
Total	\$12,355,344	\$12,609,259	\$12,920,791	\$13,246,643	\$13,590,101	\$73,387,473	\$138,109,611

The numbers shown here include the Streets Fund program operating expenses. They do not include supplemental funding for ADA Compliance - Streets.

Streets Fund Additional Funding (no updates)



Change	Amount	Budget Year	Description
Transfer from General Fund increase	\$ 17,719,017	2023-2032	Highway User Tax Fund disbursement to cities and counties increase passed on to Streets Fund
ADA Compliance - Streets Funding	\$ 3,330,436	2023-2032	98-101 funding set aside for ADA compliance will be available to supplement the Streets Maintenance 100% concrete program

Streets Fund: Looking Forward

- **Master Planning**: The Streets Division master planning process is almost finished. This process will help us to create and implement a vision for the Streets Division for the next 10 years. In addition to reviewing and making recommendations for each Streets programs , the Master Plan will address the annual pavement and 100% concrete replacement programs, including structure, staffing, organizational alignment, and tools and resources. It will set the course of the Streets Fund program for the next ten years and beyond.
- **Data Analysis**: The new RoadMatrix software collects several data points that collectively provide a more complete picture of our pavement network status. The software provides analytical tools that will enable us to focus our street maintenance efforts in a way not previously feasible. The results will be incorporated into our long-term master plan and will guide our priorities for our 1, 3, 5, and 10 year future spending plans.
- **ADA Compliance**: The release of Arvada's ADA transition plan has turned 2021-2022 into a "course correction" years for the 100% concrete program. We are using this year to ensure that our concrete replacement work is in compliance with federal ADA standards and to realign our approach based on those standards. With guidance from our new ADA Transition Coordinator, we anticipate a program that will leverage the dollars available to ensure program compliance and prioritize spending where it will best meet the needs of our community.

Enterprise Fund Changes



	2021*	2022	2023	2024	2025	2026-2030**	2021-2030
Water CIP Change	\$ 19,858,275	\$ (12,919,719)	\$ 300,000	\$ (1,400,000)	\$ 7,100,000	\$ 19,942,032	\$ 32,880,588
Wastewater CIP Change	\$ 1,463,366	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000	\$ 7,463,366
Stormwater CIP Change	\$ 2,883,823	\$ (203,511)	\$ -	\$ -	\$ -	\$ -	\$ 2,680,312

* Includes carryover funds

** Wastewater includes \$6,000,000 of future unprioritized projects

10-Year Model: Enterprise Funds (no updates)



	2023	2024	2025	2026	2027	2028-2032	2023-2032
Water CIP	\$58,886,223	\$23,988,040	\$11,963,081	\$42,589,879	\$29,885,829	\$64,328,617	\$231,641,669
Wastewater CIP	\$12,065,954	\$16,211,105	\$28,496,134	\$823,443	\$823,401	\$9,592,945	\$68,012,982
Stormwater CIP	\$1,043,222	\$1,074,375	\$1,106,606	\$1,289,804	\$846,908	\$2,684,260	\$8,045,175
Total	\$71,995,399	\$41,273,520	\$41,565,821	\$44,703,126	\$31,556,138	\$76,605,822	\$307,699,826

Major Projects: Enterprise Funds (no updates)

Water Projects

Project

Amount

Moffat Project	\$117,765,466
Water Distribution System Upgrades	\$5,945,128
Highway 93 Lakes Water Storage Project	\$20,500,000
Water Treatment Plant Expansion	\$51,000,000
Ralston Plant Storage Tank Expansion	\$32,000,000
Smart Meter	\$9,900,000
Distribution System Upgrades	\$24,550,000

The total project budgets shown here may include previously allocated funds.

Wastewater Projects

Project

Amount

Alkire Lift Station	\$3,826,500
North Trunk Sewer	\$34,038,500
Ralston Trunk Sewer	\$7,250,000

Stormwater Projects

Project

Amount

Bates Lake Watershed Improvements	\$705,741
Ralston Creek Improvements	\$1,348,077
Lower Ralston Creek Stabilization	\$1,500,000

Questions?



REPORT TO CITY COUNCIL WORKSHOP

AGENDA ITEM
2.C.

TO: THE HONORABLE CITY COUNCIL

DATE: June 12, 2023

SUBJECT: 2023-2024 Revised 10-Year Model Update

Report in Brief

The 10-year financial model now runs from 2023-2032. Proposed updates to the current plan will be presented by Work System and will include updates to funding, services and initiatives and will reference new Strategic Results and Milestones, when appropriate.

Background

The 2023-2024 revised budget represents the second year of the two-year budget. The 10-year model now goes through the year 2032, adding 2031 and 2032. The presentation will review changes in the revenue and expenditure assumptions. Further discussion on the on-going effects of COVID-19 on the state and local economies will be included along with a discussion on interest rates, inflation and the possibility of a recession. At a minimum, the ten-year models for the General Fund, Parks Fund, Tax Increment Funds, Water, Wastewater, Stormwater, Golf, Solid Waste and Insurance Funds will be presented.

Strategic Alignment

This presentation supports Strategic Result 4 (SR4) within the Organizational and Service Effectiveness Priority Area of the City Council Strategic Plan:

By 12/22, continue to implement an organizational performance excellence framework as evidenced by obtaining a Malcolm Baldrige National Quality Site Visit.

In addition, this presentation supports Milestone 4D of the above Strategic Result:

On an ongoing basis, prepare and present a balanced biennial budget and 10-year financial plan

Next Steps

Presentation of the City Manager's proposed budget will occur on September 25 and October 9. The first reading of the Budget Adoption Ordinance is scheduled for October 2 and the public hearing is scheduled on October 16.

Prepared by:
Bryan Archer, Director of Finance

Reviewed by:

Approved by:

Jenna Belec, Executive Assistant

5/23/2023

Bryan Archer, Director of Finance	5/24/2023
Gail Walker, Legal Specialist-Contracts	5/24/2023
Kylie Justus, Assistant City Attorney	5/24/2023
Laura Hemler, Assistant City Attorney	5/24/2023
Rachel Morris, City Attorney	5/24/2023
Linda Haley, Deputy City Manager	5/24/2023
Lorie Gillis, City Manager	5/30/2023

Enclosure, exhibits & attachments required to support the report

2023-2024 Revised 10-Year Model Presentation

City Council
June 12 , 2023



Schedule of Events

June 12	Presentation of revised 10-year model, assumption changes
July-August	City team budget work
September 25	City Manager's recommended budget - 1st workshop
October 2	First Reading of budget
October 9	City Manager's recommended budget - 2nd workshop Pay Plan presentation
October 16	Adoption of budget

Overview

- Models run from 2024-2032
- Changes due to inflation, market conditions, updates to revenue
- 10-year Financial plans
 - General Fund
 - Parks
 - Police Tax Increment (TI) Funds
 - Enterprise Funds (Water, Waste, Storm, Golf, Solid Waste)

10-Year Financial Plans

Expenditure Assumptions - All Funds

Market Rate Adjustments

- 2024: 3%
- 2025: 1%
- 2026-2032 2%

Health Care

- 2024-2032: 5%

Line Items

- Ongoing inflation increase moved from 1.5% to 3% to account for inflation

Ten-Year Financial Models
General Fund - Table 1

	2022 Actual	2023 Revised	2024 Forecast	2026 Forecast	2028 Forecast	2030 Forecast	2032 Forecast
Intergovernmental	5,771,379	5,562,841	5,570,341	5,681,500	5,794,894	5,910,568	6,028,566
Charges for Services	5,004,747	4,064,186	4,672,851	4,722,715	4,987,795	5,269,019	5,567,369
Fines & Forfeits	854,045	1,086,353	802,079	827,202	860,622	895,391	931,566
Miscellaneous	1,616,575	4,097,510	6,476,492	6,892,387	4,300,615	4,208,395	4,273,997
Other Financing Sources	-	-	-	-	-	-	-
Revenue Transfer	109,534	326,614	336,413	356,900	378,634	401,691	426,153
Total General Fund Revenue	\$ 119,952,003	\$ 119,630,468	\$ 125,178,424	\$ 130,392,158	\$ 132,714,465	\$ 138,668,684	\$ 144,880,557

EXPENDITURES

Personnel	\$ 44,943,168	\$ 55,398,857	\$ 60,101,816	\$ 64,299,836	\$ 69,180,366	\$ 73,128,434	\$ 76,853,170
Services & Charges	13,114,076	25,209,790	14,950,625	15,941,221	16,950,971	17,848,436	18,817,835
Supplies & Expenses	8,537,563	9,138,218	9,435,295	10,001,425	10,678,525	11,386,337	12,135,958
Contract & Leases	6,843,892	6,065,109	5,014,162	5,122,683	5,400,609	5,710,918	6,053,163
Debt Service	32,422	-	-	-	-	-	-
Inventory	28,467	20,600	21,218	22,510	23,881	25,335	26,878
Capital Maintenance	454,918	526,289	533,724	565,689	599,578	635,509	673,604
Capital Outlay	2,906,636	132,580	82,657	82,819	2,991	3,173	3,366
Transfers	33,974,986	36,339,456	31,527,030	32,355,730	34,592,633	36,291,980	38,620,760
Other	8,713	4,042	4,164	4,417	4,686	4,972	5,274
Total General Fund Expenditures	\$ 110,844,841	\$ 132,834,941	\$ 121,670,691	\$ 128,396,330	\$ 137,434,240	\$ 145,035,094	\$ 153,190,008

Fund Balance, Beginning	\$ 61,006,684	\$ 70,113,846	\$ 56,909,373	\$ 64,098,728	\$ 64,070,073	\$ 54,957,202	\$ 41,002,740
Fund Balance, Ending	\$ 70,113,846	\$ 56,909,373	\$ 60,417,106	\$ 66,094,556	\$ 59,350,298	\$ 48,590,792	\$ 32,693,289

Fund Balance Goal (17% of Expenditures)	\$ 18,843,623	\$ 22,581,940	\$ 20,684,017	\$ 21,827,376	\$ 23,363,821	\$ 24,655,966	\$ 26,042,301
Excess/(Deficiency)	\$ 51,270,223	\$ 34,327,433	\$ 39,733,088	\$ 44,267,180	\$ 35,986,477	\$ 23,934,826	\$ 6,650,987

2022-2032 General Fund Revenue Assumptions

Sales Tax

- 2023: 3.5%
- 2024: 1.5%
- 2025-2026: 2.5%
- 2027-2032: 1-3%
- Inclusion of AURA (2029)

Auto Use Tax

- Expecting auto use tax to be lower as demand is slowing

Property Tax

- Minimal growth projected
- SB 23-303
- Could be as high as a 25% increase

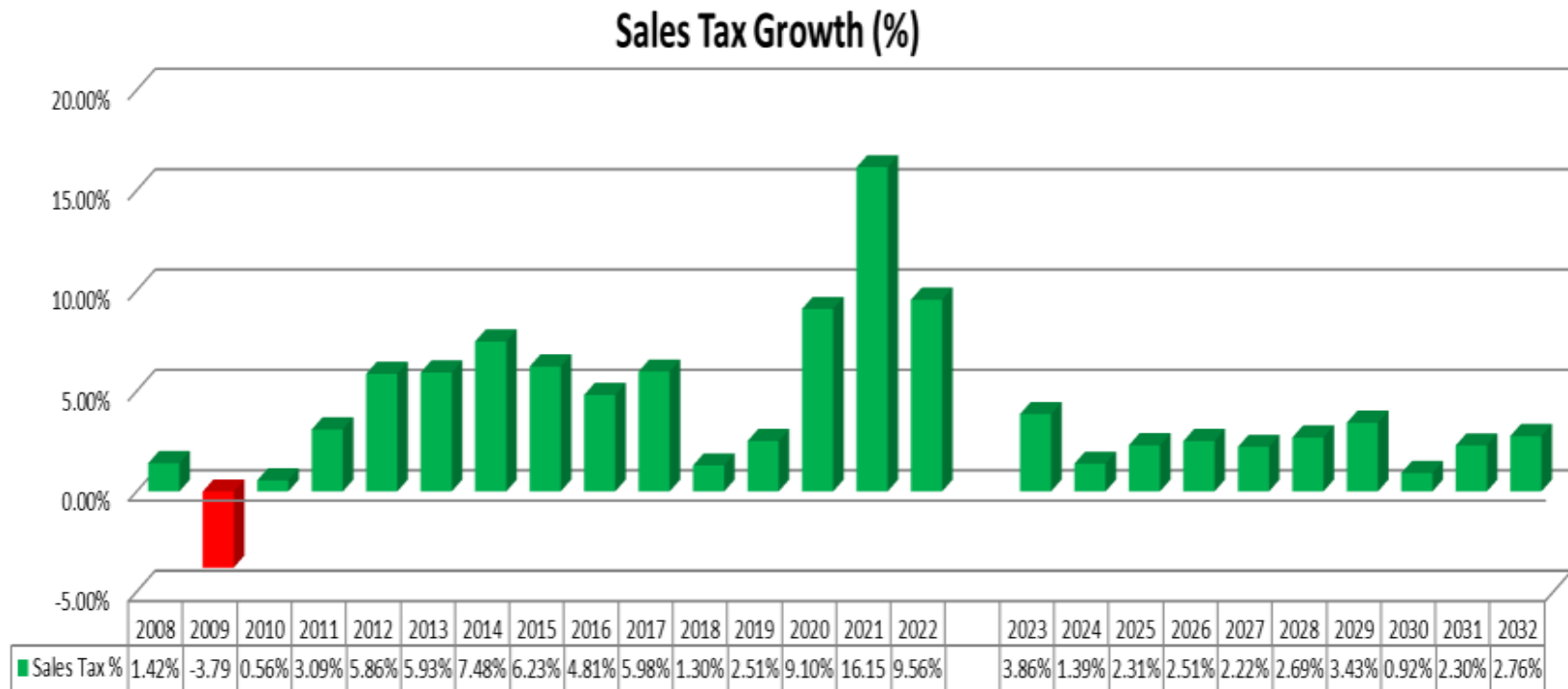
Building Revenues

- Slowing growth 2024-2028
- Reset base in 2029
- Adjust to average 2023-2032

Interest Revenue

- Increase in short-term rates
- AURA loans

Sales Tax Graph (2008-2032)

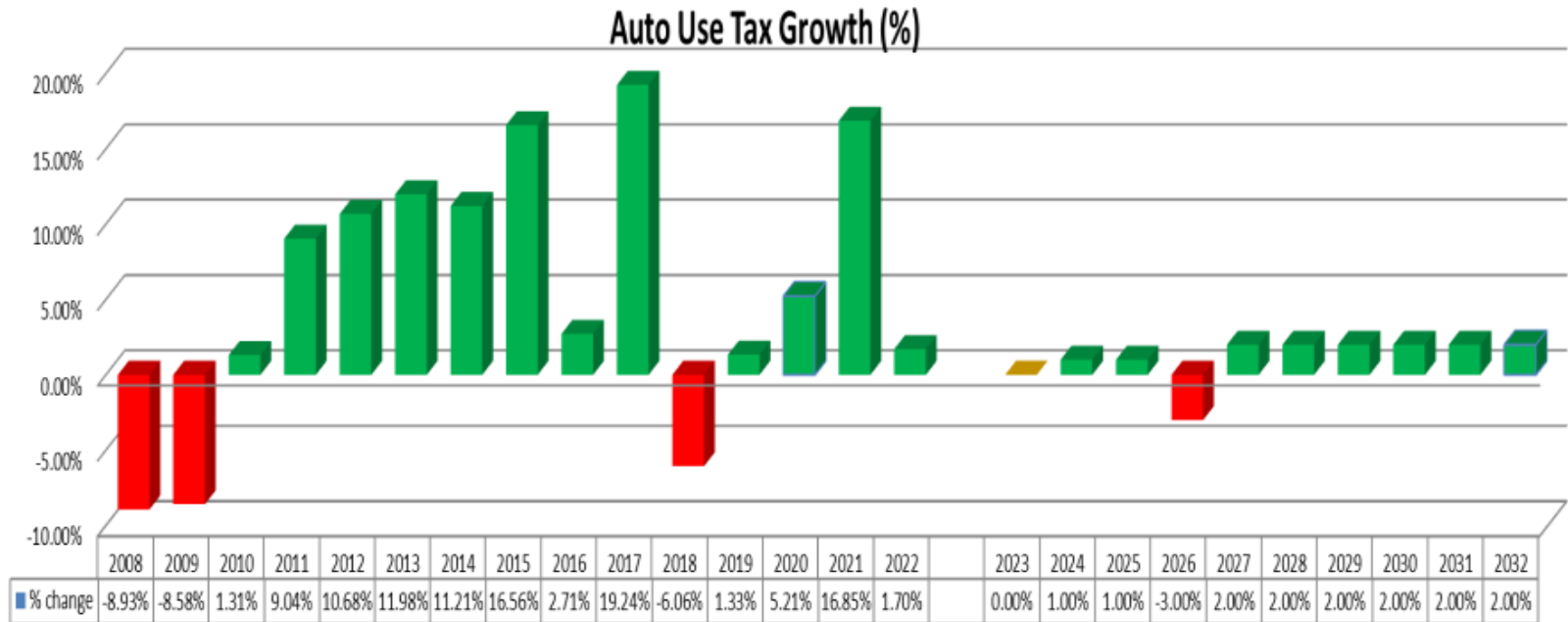


Sales Tax Graph Comparison

Sales Tax Growth Dollars

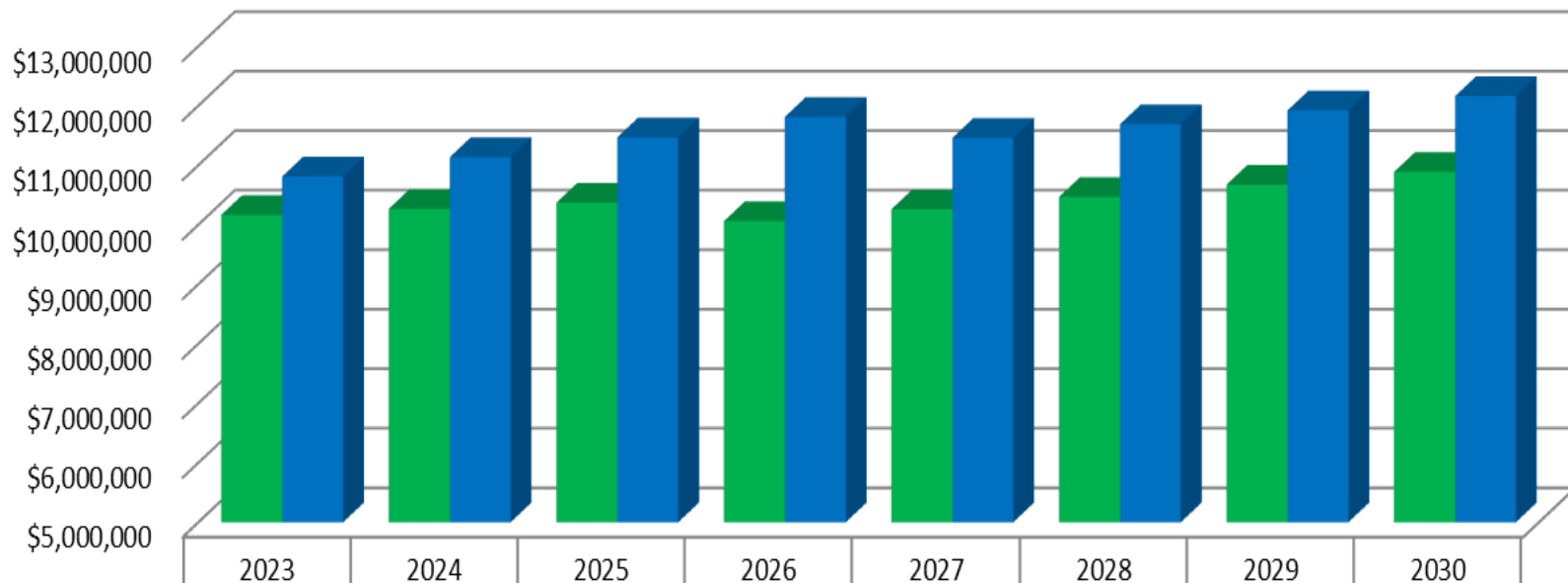


Auto Use Graph (2008-2032)



Auto Use Graph Comparison

Auto Use Tax Dollars



■ 2023 Revised Budget	2023	2024	2025	2026	2027	2028	2029	2030
	\$10,164,999	\$10,266,649	\$10,369,316	\$10,058,236	\$10,259,401	\$10,464,589	\$10,673,880	\$10,887,359
■ 2023 Budget	\$10,809,244	\$11,133,522	\$11,467,527	\$11,811,553	\$11,457,206	\$11,686,351	\$11,920,078	\$12,158,479

CURRENT GF REVENUE UPDATES

Revenue	Budget	Estimate	Current	1% means
Sales Tax	+3.5%	+3.5%	+5.1%	\$760,000
General Use	+5%	+5%	+8.0%	\$11,000
Auto Use Tax	0%	0%	+11.6%	\$101,000
Building Use Tax	+3%	0%	-6.2%	\$34,000
Property Tax	+1%	+1%	-0.7%	\$83,000
Court Revenues	+0%	+0%	+7.5%	\$7,000
HUTF	+2%	+2%	+6.1%	\$42,000



Net GF Revenue Changes - 10 yr

Sales Tax	\$ 2,627,483
General Use Tax	\$ 1,416,462
Auto Use Tax	\$ (13,080,754)
Property tax	\$ 6,475,623
Interest Revenue	\$ 2,986,020
Building	\$ 6,010,614
Road & Bridge	\$ 4,329,095
HUTF	\$ (9,482,302)
Franchise Fees	\$ 4,509,481
Courts, Passports, Admissions	\$ (5,117,608)
	\$ 674,114

General Fund 10-year proposed budget changes

- Retention of employees (high turnover)
- SRA
 - 2024 - 3.0% (current projection is 3.3%)
- Health Care
 - 2024 - 5% (current trend is 7.7% up)
- Capacity needs (positions)
 - IT, Police, HR, Finance, CMO, Facilities, Public Works
- Taking Lasting Care (TLC)
 - Radio Replacement ~ \$3 million
 - Evidence Storage ~ \$6 million
 - Street Maintenance ~ \$1.5 million annual increase

Ten-Year Financial Models
Parks - Table 2

	2022 Actual	2023 Revised	2024 Forecast	2026 Forecast	2028 Forecast	2030 Forecast	2032 Forecast
REVENUES							
Licenses, Permits and Fees	\$ 42,537	\$ 66,824	\$ 68,829	\$ 73,020	\$ 77,467	\$ 82,185	\$ 87,190
Intergovernmental	6,835,466	7,022,756	7,234,158	7,674,719	8,142,110	8,637,965	9,164,018
Charges for Services	834,547	1,120,267	1,269,075	1,338,639	1,377,206	1,382,344	1,422,531
Miscellaneous	926,426	196,971	198,090	200,321	206,235	212,509	219,165
Revenue Transfer	4,644,043	5,025,153	5,183,571	5,508,823	5,852,983	6,210,485	6,583,498
Total Revenues	\$ 13,283,020	\$ 13,431,971	\$ 13,953,723	\$ 14,795,522	\$ 15,656,001	\$ 16,525,488	\$ 17,476,402

EXPENDITURES

Personnel	\$ 6,337,991	\$ 7,089,410	\$ 7,465,195	\$ 8,028,744	\$ 8,635,654	\$ 9,221,692	\$ 9,728,101
Services & Charges	2,518,837	3,239,166	3,168,986	3,397,967	3,601,435	3,817,310	4,046,348
Supplies & Expenses	2,335,998	2,713,593	2,713,623	2,913,041	3,119,678	3,347,920	3,583,849
Contract & Leases	309,163	621,710	597,370	633,750	672,345	713,291	756,730
Inventory	(1,301)	2,610	2,688	2,852	3,025	3,209	3,405
Capital Maintenance	181,568	254,752	236,192	250,576	265,836	282,026	299,201
Capital Outlay	-	-	-	-	-	-	-
Transfers	788,638	-	-	-	-	-	-
Other	-	100	100	100	100	100	100
Total Expenditures	\$ 12,470,894	\$ 13,921,341	\$ 14,184,154	\$ 15,227,030	\$ 16,298,073	\$ 17,385,548	\$ 18,417,734

Fund Balance, Beginning	\$ 6,739,470	\$ 7,551,596	\$ 7,062,226	\$ 6,552,299	\$ 5,553,570	\$ 4,175,673	\$ 2,399,142
Fund Balance, Ending	\$ 7,551,596	\$ 7,062,226	\$ 6,831,795	\$ 6,120,791	\$ 4,911,498	\$ 3,315,613	\$ 1,457,810

Fund Balance Goal (11% of Expenditures)	\$ 1,371,798	\$ 1,531,348	\$ 1,560,257	\$ 1,674,973	\$ 1,792,788	\$ 1,912,410	\$ 2,025,951
Excess/(Deficiency)	\$ 6,179,797	\$ 5,530,878	\$ 5,271,538	\$ 4,445,817	\$ 3,118,710	\$ 1,403,202	\$ (568,141)

Parks Fund Revenue Assumptions

Jefferson & Adams County Open Space Revenue

- 3% increase for model, 2022 was an 10.9% increase

City cash transfer

- 3% increase for model
- Additional \$500,000 for ongoing operations

APEX reimbursement

- Will no longer exist after 2022 ~ \$800,000 in lost revenue

Field Operations

- Good first year, building off of that

Ten-Year Financial Models

Police Tax Increment .21 - Table 3

	2022 Actual	2023 Revised	2024 Forecast	2026 Forecast	2028 Forecast	2030 Forecast	2032 Forecast
Miscellaneous	(343,539)	125,000	135,000	135,000	110,000	80,000	30,000
Total Revenues	\$ 6,683,529	\$ 7,375,465	\$ 7,469,943	\$ 7,280,344	\$ 7,558,791	\$ 7,797,269	\$ 8,187,184

EXPENDITURES

Personnel	\$ 3,783,974	\$ 5,248,687	\$ 5,718,505	\$ 6,268,988	\$ 6,437,442	\$ 6,790,993	\$ 7,138,945
Services & Charges	373,002	437,122	312,073	343,695	364,626	386,832	410,390
Supplies & Expenses	770,092	721,858	727,156	774,397	801,118	850,403	902,233
Contract & Leases	423,935	369,038	380,109	403,258	427,816	453,870	481,511
Capital Maintenance	-	9,665	9,955	10,561	11,204	11,887	12,611
Capital Outlay	18,452	-	-	-	-	-	-
Transfers	98,033	1,460,504	164,944	174,227	184,076	194,525	205,611
Total Expenditures	\$ 5,467,489	\$ 8,246,874	\$ 7,312,742	\$ 7,975,126	\$ 8,226,282	\$ 8,688,510	\$ 9,151,301

Fund Balance, Beginning	\$ 7,300,984	\$ 8,517,024	\$ 7,156,874	\$ 6,871,683	\$ 5,649,827	\$ 4,147,083	\$ 2,320,998
Fund Balance, Ending	\$ 8,517,024	\$ 7,156,874	\$ 7,314,075	\$ 6,176,901	\$ 4,982,336	\$ 3,255,842	\$ 1,356,881

Fund Balance Goal (11% of Expenditures)	\$ 599,394	\$ 907,156	\$ 804,402	\$ 877,264	\$ 904,891	\$ 955,736	\$ 1,006,643
Excess/(Deficiency)	\$ 7,917,630	\$ 6,249,718	\$ 6,509,673	\$ 5,299,637	\$ 4,077,445	\$ 2,300,106	\$ 350,238

Ten-Year Financial Models

Police Tax Increment .25 - Table 4

	2022 Actual	2023 Revised	2024 Forecast	2026 Forecast	2028 Forecast	2030 Forecast	2032 Forecast
REVENUES							
Taxes	\$ 7,950,192	\$ 7,899,853	\$ 8,002,332	\$ 8,379,437	\$ 8,740,772	\$ 9,064,316	\$ 9,595,053
Miscellaneous	(438,447)	126,650	147,980	124,000	100,000	60,000	30,000
Total Revenues	\$ 7,511,745	\$ 8,026,503	\$ 8,150,312	\$ 8,503,437	\$ 8,840,772	\$ 9,124,316	\$ 9,625,053
EXPENDITURES							
Personnel	\$ 4,909,078	\$ 4,900,346	\$ 6,172,107	\$ 6,714,508	\$ 7,298,017	\$ 7,704,146	\$ 8,092,167
Services & Charges	281,084	292,498	322,644	\$ 356,393	\$ 378,097	\$ 401,123	\$ 425,552
Supplies & Expenses	846,608	768,907	801,153	857,343	915,779	978,359	1,038,282
Contract & Leases	144,881	153,248	157,846	167,459	177,657	188,476	199,954
Capital Maintenance	-	6,112	6,296	6,679	7,086	7,517	7,975
Capital Outlay	-	857	883	936	993	1,054	1,118
Transfers	139,235	2,502,942	208,655	220,601	233,274	246,719	260,983
Total Expenditures	\$ 6,320,886	\$ 8,624,910	\$ 7,669,584	\$ 8,323,919	\$ 9,010,903	\$ 9,527,394	\$ 10,026,031
Fund Balance, Beginning	\$ 8,625,947	\$ 9,816,806	\$ 9,218,399	\$ 7,662,568	\$ 7,870,037	\$ 7,344,689	\$ 6,533,898
Fund Balance, Ending	\$ 9,816,806	\$ 9,218,399	\$ 7,584,288	\$ 7,842,086	\$ 7,699,906	\$ 6,941,611	\$ 6,132,920
Fund Balance Goal (11% of Expenditures)	\$ 695,297	\$ 948,740	\$ 843,654	\$ 915,631	\$ 991,199	\$ 1,048,013	\$ 1,102,863
Excess/(Deficiency)	\$ 9,121,509	\$ 8,269,659	\$ 6,740,634	\$ 6,926,455	\$ 6,708,707	\$ 5,893,598	\$ 5,030,057

Tax Increment Funds 10-Year Updates

- Same revenue updates as General Fund - Sales tax, Auto use tax
- AURA Revenue in TI 21 in 2029
- Evidence Storage is funded, project moving forward
- Body worn cameras implemented
- Officer recruitment & retention is still a challenge

Ten-Year Financial Models**Water Fund - Table 5**

	2022 Actual	2023 Revised	2024 Forecast	2026 Forecast	2028 Forecast	2030 Forecast	2032 Forecast
REVENUES							
Licenses, Permits and Fees	\$ 14,037,453	\$ 10,618,026	\$ 11,040,287	\$ 11,935,928	\$ 12,904,335	\$ 13,951,425	\$ 15,083,598
Charges for Services	29,052,453	31,370,655	34,233,243	39,519,360	44,566,944	50,332,304	56,920,501
Miscellaneous	4,021,845	1,039,169	1,059,952	1,117,774	1,111,326	1,199,678	1,237,903
Revenue Transfer	482,012	487,515	502,140	532,721	565,163	599,580	636,092
Other Financing Sources	43,096,171	-	-	-	-	-	-
Total Revenues	\$ 90,689,934	\$ 43,515,365	\$ 46,835,622	\$ 53,105,783	\$ 59,147,768	\$ 66,082,987	\$ 73,878,094

EXPENDITURES

Personnel	\$ 8,324,048	\$ 9,566,207	\$ 10,216,526	\$ 10,925,917	\$ 11,708,397	\$ 12,461,415	\$ 13,137,873
Services & Charges	10,631,054	11,928,280	11,479,786	12,207,726	12,939,708	13,715,880	14,539,006
Supplies & Expenses	1,437,093	1,914,033	1,949,034	2,071,846	2,207,905	2,363,809	2,512,485
Contract & Leases	913,059	1,223,092	1,259,785	1,336,506	1,417,899	1,504,249	1,595,858
Debt Service	484,378	2,723,396	2,874,550	2,878,550	2,874,050	2,875,550	2,876,800
Inventory	(1,250)	-	-	-	-	-	-
Capital Maintenance	1,225,415	11,930,275	9,298,947	9,865,254	10,466,047	11,103,430	11,779,630
Capital Outlay	33,332,913	60,520,468	25,370,512	43,989,554	34,815,471	1,508,974	1,567,376
Transfers	3,206,165	2,620,571	2,699,188	2,863,569	3,037,960	3,222,972	3,419,251
Other	361	6,560	6,757	7,168	7,605	8,068	8,559
Total Expenditures	\$ 59,553,237	\$ 102,432,882	\$ 65,155,085	\$ 86,146,090	\$ 79,475,042	\$ 48,764,346	\$ 51,436,838

Working Capital, Beginning	\$ 99,967,978	\$ 131,104,675	\$ 72,187,158	\$ 49,906,075	\$ (1,184,240)	\$ (33,996,559)	\$ 3,081,838
Working Capital, Ending	\$ 131,104,675	\$ 72,187,158	\$ 53,867,695	\$ 16,865,769	\$ (21,511,514)	\$ (16,677,919)	\$ 25,523,094

Working Capital Goal (25%)	\$ 6,555,081	\$ 10,478,104	\$ 9,946,143	\$ 10,539,134	\$ 11,164,893	\$ 11,813,843	\$ 12,467,365
Excess/(Deficiency)	\$ 124,549,594	\$ 61,709,054	\$ 43,921,552	\$ 6,326,635	\$ (32,676,407)	\$ (28,491,762)	\$ 13,055,729

Water Fund 10-Year Updates

- 2024 Water Service Fee increase ~ 7%
- \$2 Base service fee increase in 2023, 2024
- System Development Charges (formally Tap Fees) increase - set to market rate, implementation delayed until October 2023
- 2022 ~ \$50 million bond issue completed in December

Ten-Year Financial Models
Wastewater Fund - Table 6

	2022 Actual	2023 Revised	2024 Forecast	2026 Forecast	2028 Forecast	2030 Forecast	2032 Forecast
REVENUES							
Licenses, Permits and Fees	\$ 2,994,475	\$ 3,033,153	\$ 3,154,279	\$ 3,411,441	\$ 3,689,704	\$ 3,990,528	\$ 4,315,955
Charges for Services	14,017,543	15,647,895	16,510,010	18,390,608	20,501,065	22,869,793	25,528,715
Miscellaneous	1,027,575	871,200	839,200	821,200	937,718	253,200	253,200
Revenue Transfer	46,611,802	-	-	-	-	-	-
Total Revenues	\$ 64,651,396	\$ 19,552,248	\$ 20,503,489	\$ 22,623,249	\$ 25,128,487	\$27,113,521	\$30,097,870

EXPENDITURES

Personnel	\$ 1,943,261	\$ 2,723,312	\$ 2,876,832	\$ 3,096,437	\$ 3,342,410	\$ 3,578,198	\$ 3,780,664
Services & Charges	179,414	662,581	717,357	769,000	815,832	865,516	918,226
Supplies & Expenses	498,503	591,166	599,651	631,357	671,844	734,924	770,047
Contract & Leases	10,024,150	10,293,076	10,086,868	10,701,158	11,352,859	12,044,248	12,777,743
Debt Service	405,267	2,741,277	2,893,956	2,893,456	2,894,706	2,891,956	2,894,206
Capital Maintenance	1,262,631	3,519,849	853,887	905,888	961,057	1,019,585	1,081,678
Capital Outlay	386,606	18,264,355	16,254,379	869,353	635,853	4,003,593	421,952
Transfers	942,134	869,488	895,572	950,113	1,007,975	1,069,360	1,134,484
Other	-	-	-	-	-	-	-
Total Expenditures	\$ 15,641,966	\$ 39,665,104	\$ 35,178,502	\$ 20,816,762	\$ 21,682,536	\$26,207,380	\$23,779,000

Working Capital, Beginning	\$ 8,647,047	\$ 57,656,477	\$ 37,543,621	\$ (3,580,752)	\$ 720,725	\$ 3,931,761	\$10,215,918
Working Capital, Ending	\$ 57,656,477	\$ 37,543,621	\$ 22,868,608	\$ (1,774,265)	\$ 4,166,676	\$ 4,837,902	\$16,534,788

Working Capital Goal (25% of Expenditures)	\$ 3,910,492	\$ 9,916,276	\$ 8,794,626	\$ 5,204,191	\$ 5,420,634	\$ 6,551,845	\$ 5,944,750
Excess/(Deficiency)	\$ 53,745,985	\$ 27,627,345	\$ 14,073,982	\$ (6,978,456)	\$ (1,253,958)	\$ (1,713,943)	\$10,590,038

Wastewater Fund 10-Year Updates

- 2024 Wastewater fee estimate ~ 6%
- \$1 Base service fee increase in 2023, 2024
- System Development Charges (formally Tap Fees) increase - set to market rate in 2023, implementation delayed until October 2023
- 2022 ~ \$50 million bond issue completed in December

Ten-Year Financial Models
Stormwater Utility - Table 8

	2022 Actual	2023 Revised	2024 Forecast	2026 Forecast	2028 Forecast	2030 Forecast	2032 Forecast
REVENUES							
Licenses, Permits and Fees	\$ 1,128,915	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	3,913,691	4,014,289	4,094,574	4,259,995	4,432,099	4,611,156	4,797,446
Miscellaneous	(361,364)	104,345	106,432	110,732	115,205	119,860	124,702
Revenue Transfer	-	-	-	-	-	-	-
Total Revenues	\$ 4,681,242	\$ 4,118,634	\$ 4,201,006	\$ 4,370,727	\$ 4,547,304	\$ 4,731,016	\$ 4,922,148

EXPENDITURES

Personnel	\$ 867,873	\$ 1,240,478	\$ 1,314,227	\$ 1,427,023	\$ 1,552,701	\$ 1,668,581	\$ 1,765,924
Services & Charges	73,696	974,635	859,570	915,358	971,103	1,030,243	1,092,985
Supplies & Expenses	118,765	140,531	152,993	160,416	168,960	177,976	186,312
Contract & Leases	215,976	466,562	450,375	477,803	506,901	537,772	570,522
Capital Outlay	4,144,887	5,002,554	1,074,375	1,289,804	870,358	919,390	-
Transfers	1,706,790	1,552,119	1,571,256	751,668	797,444	846,009	897,531
Other	-	-	-	-	-	-	-
Total Expenditures	\$ 7,127,987	\$ 9,376,879	\$ 5,422,796	\$ 5,022,072	\$ 4,867,467	\$ 5,179,971	\$ 4,513,274

Working Capital, Beginning	\$ 8,174,031	\$ 5,727,286	\$ 469,041	\$ (1,176,372)	\$ (2,080,252)	\$ (2,787,530)	\$ (2,797,553)
Working Capital, Ending	\$ 5,727,286	\$ 469,041	\$ (752,749)	\$ (1,827,717)	\$ (2,400,415)	\$ (3,236,485)	\$ (2,388,679)

Working Capital Goal (25%)	\$ 745,775	\$ 1,093,581	\$ 1,087,105	\$ 933,067	\$ 999,277	\$ 1,065,145	\$ 1,128,319
Excess/(Deficiency)	\$ 4,981,511	\$ (624,540)	\$ (1,839,854)	\$ (2,760,784)	\$ (3,399,692)	\$ (4,301,630)	\$ (3,516,997)

Stormwater Fund 10-Year Updates

- 2024 Stormwater fee increase estimated ~ 2%
- Management moved from Utilities to Public Works
- Updates to CIP plan 2023-2032
- Stormwater master plan 2022-2023

Ten-Year Financial Models
Solid Waste Fund - Table 9

	2022 Actual	2023 Revised	2024 Forecast	2026 Forecast	2028 Forecast	2030 Forecast	2032 Forecast
REVENUES							
Intergovernmental	54,093	-	-	-	-	-	-
Charges for Services	4,282,548	4,185,030	4,331,506	4,707,481	5,116,090	5,533,563	5,985,102
Miscellaneous	(21,463)	263,987	273,227	292,687	313,534	335,865	359,787
Other Financing Sources	-	-	-	-	-	-	-
Total Revenues	\$ 4,315,178	\$ 4,449,017	\$ 4,604,733	\$ 5,000,168	\$ 5,429,624	\$ 5,869,428	\$ 6,344,889
EXPENDITURES							
Personnel	\$ 196,367	\$ 145,792	\$ 155,591	\$ 169,226	\$ 183,312	\$ 195,672	\$ 203,910
Services & Charges	5,940	11,259	15,049	16,783	17,806	18,890	20,040
Supplies & Expenses	200,073	201,244	207,472	220,107	233,512	247,733	262,820
Contracts & Leases	3,622,114	3,635,750	3,763,001	4,031,021	4,318,131	4,625,689	4,955,154
Debt Service	490,000	490,000	490,000	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Transfers	101,185	103,744	106,857	113,364	120,268	127,592	135,363
Total Expenditures	\$ 4,615,679	\$ 4,587,789	\$ 4,737,970	\$ 4,550,501	\$ 4,873,029	\$ 5,215,576	\$ 5,577,287
Working Capital, Beginning	\$ 726,891	\$ 426,390	\$ 287,618	\$ 170,350	\$ 1,109,617	\$ 2,269,157	\$ 632,170
Working Capital, Ending	\$ 426,390	\$ 287,618	\$ 154,381	\$ 620,017	\$ 1,666,212	\$ 2,923,009	\$ 1,399,772
Working Capital Goal (25% of Expenditures)	\$ 1,153,920	\$ 1,146,947	\$ 1,184,493	\$ 1,137,625	\$ 1,218,257	\$ 1,303,894	\$ 1,394,322
Excess/(Deficiency)	\$ (727,530)	\$ (859,329)	\$ (1,030,111)	\$ (517,608)	\$ 447,955	\$ 1,619,115	\$ 5,450

Solid Waste Fund 10-Year Updates

- Program is running very well
- Large item events are very popular
- Revised model meets Fund Balance goal
- Replacement of carts forecasted for 2031

Ten-Year Financial Models
Golf Course - Table 7

	2022 Actual	2023 Revised	2024 Forecast	2026 Forecast	2028 Forecast	2030 Forecast	2032 Forecast
REVENUES							
Charges for Services	\$ 7,459,021	\$ 7,416,036	\$ 7,739,326	\$ 8,214,624	\$ 8,719,233	\$ 9,254,971	\$ 9,824,357
Miscellaneous	(100,236)	2,253	2,463	2,870	3,314	3,798	4,345
Revenue Transfer	348,704	282,570	291,098	300,181	300,803	301,464	302,164
Total Revenues	\$ 7,707,489	\$ 7,700,859	\$ 8,032,887	\$ 8,517,675	\$ 9,023,350	\$ 9,560,233	\$ 10,130,866

EXPENDITURES

Personnel	\$ 3,924,411	\$ 4,265,698	\$ 4,441,828	\$ 4,727,493	\$ 5,032,052	\$ 5,330,540	\$ 5,629,517
Services & Charges	695,911	644,468	676,100	724,207	762,249	802,418	844,841
Supplies & Expenses	930,730	917,090	942,377	997,869	1,057,099	1,116,203	1,182,439
Contract & Leases	25,415	247,171	248,048	206,930	208,874	210,937	213,126
Debt Service	213,049	163,200	163,200	163,200	163,200	163,200	165,729
Inventory	978,693	876,103	898,636	944,760	992,537	1,042,929	1,096,086
Capital Maintenance	53,019	58,564	60,321	63,995	67,893	72,027	76,414
Capital Outlay	-	110,000	30,000	30,000	30,000	30,000	-
Transfers	431,561	431,998	437,878	447,843	456,414	465,264	474,697
Miscellaneous	69,271	100	100	100	100	100	100
Total Expenditures	\$ 7,322,059	\$ 7,714,392	\$ 7,898,488	\$ 8,306,397	\$ 8,770,418	\$ 9,233,618	\$ 9,682,949

Working Capital, Beginning	\$ (75,286)	\$ 310,144	\$ 2,267	\$ 302,433	\$ 744,205	\$ 1,281,278	\$ 2,004,652
Working Capital, Ending	\$ 310,144	\$ 2,267	\$ 136,666	\$ 513,711	\$ 997,137	\$ 1,607,893	\$ 2,452,569

Working Capital Goal (11% of Expenditures)	\$ 740,003	\$ 771,011	\$ 799,415	\$ 843,189	\$ 893,288	\$ 943,267	\$ 994,956
Excess/(Deficiency)	\$ (429,859)	\$ (768,744)	\$ (662,749)	\$ (329,478)	\$ 103,849	\$ 664,626	\$ 1,457,613

Golf Fund 10-Year Updates

- Golf operations continue to do well
- Food operations seeing increased demand
- Staffing is still a major challenge
- Model now exceeds fund balance goal in 2027

Future Strategic Opportunities

Security

- Building structural security
- Data security

Demographics

- Homelessness
- Growth & Density

Infrastructure

- Street maintenance, street capacity, sidewalk gaps, trail gaps, Conduit & Fiber, ADA Compliance

Core Services

- Definition
- Service Levels
- Funding gaps

Questions



[Link to leadership presentation](#)



REPORT TO CITY COUNCIL

AGENDA ITEM
2.D.

TO: THE HONORABLE CITY COUNCIL

DATE: June 12, 2023

SUBJECT: Staff Updates

Report in Brief

The purpose of this workshop is for staff to provide City Council with brief updates on projects and issues that do not require a full workshop.

Prepared by:
Chris Koch, CCO Admin

Reviewed by:

Approved by:

Enclosure, exhibits & attachments required to support the report